

# Hapag-Lloyd East-West Service Network 2026



Trade Highlights and Service Maps – Network Status 2026

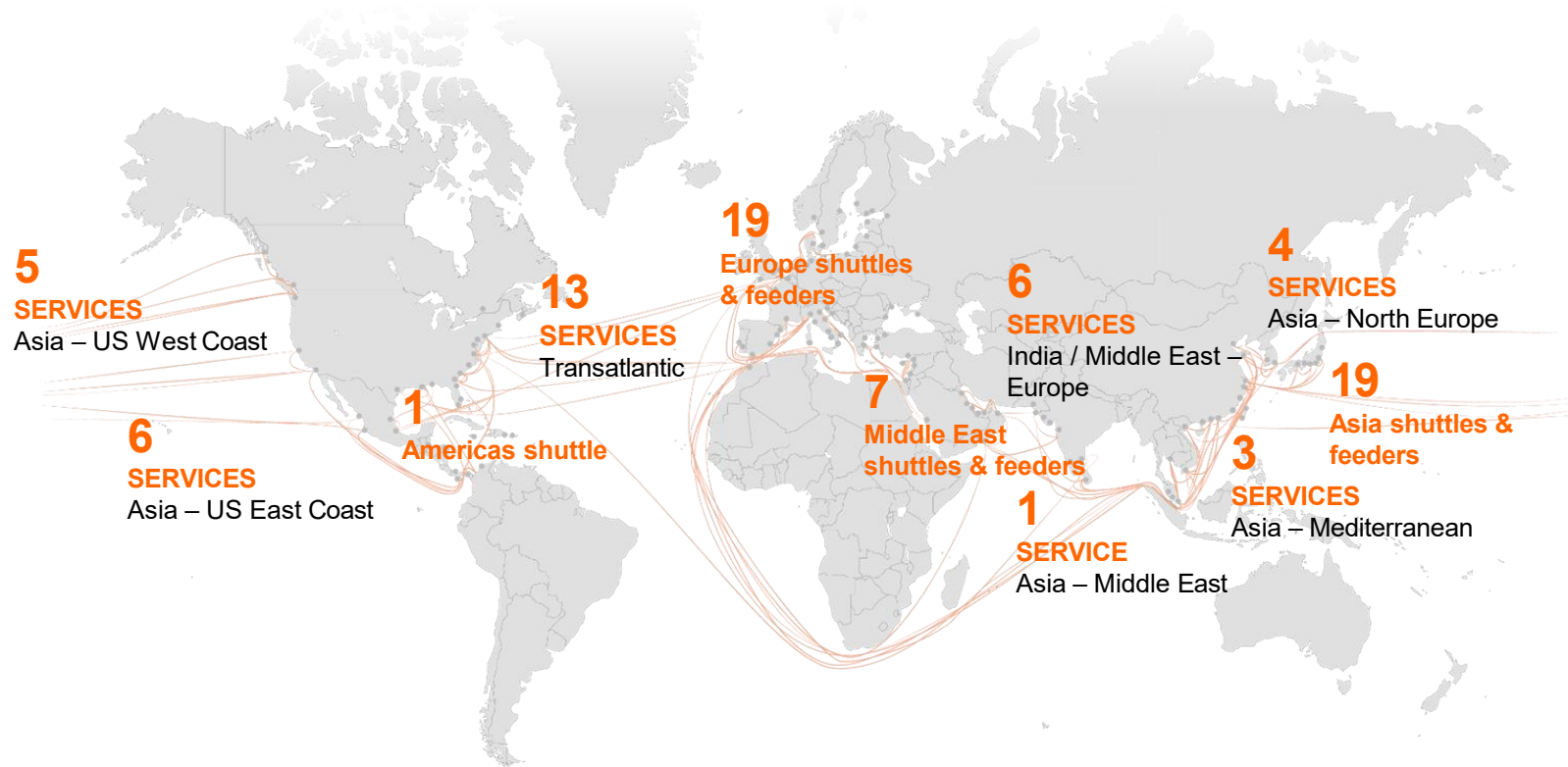
April 2026 | Hamburg



# Agenda

<b>A. Hapag-Lloyd East-West Service Network at a Glance</b>	<b>2</b>
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# Hapag-Lloyd's East-West Service Network offers a broad coverage across key trades with complementing intra-regional connectivity



# Gemini Cooperation will enable us to offer significantly higher quality liner services to our customers

## Our value proposition ...



**RELIABILITY**



**CONNECTIVITY**



**SUSTAINABILITY**

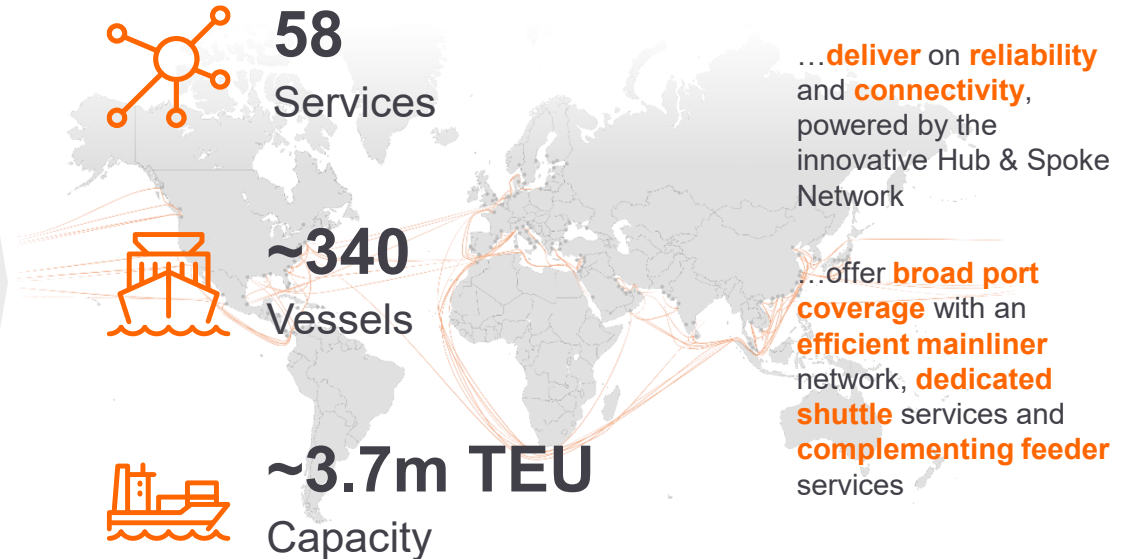
## ... your benefit

- Enable >80% on-time delivery of your cargo
- Link all your relevant markets with fast and resilient transit times
- Accelerate the decarbonization of your supply chains

# Gemini Cooperation will be an integral part of Hapag-Lloyd's overall East-West Network ...

- Gemini Network continues to **mainly operate via Cape of Good Hope**, given still dynamic situation in the Red Sea
- **As a first step**, one shared service (IMX) is being **reintroduced via the Red Sea and the Suez Canal**, in a carefully phased and risk-assessed approach
- The **safety and well-being of our seafarers, vessels, and customers' cargo** remain our highest priority
- A broader return to the Red Sea will take place **only when it is safe to do so**

## Our Gemini Cooperation Cape Network will...



... and will be an integral part of Hapag-Lloyd's overall network  
of in total around 130 services globally

## BEYOND SCOPE OF EAST-WEST SERVICE NETWORK

- AFRICA
- LATIN AMERICA - ASIA
- LATIN AMERICA - EUROPE
- INTRA AMERICAS
- INTRA EUROPE
- INTRA ASIA
- OCEANIA

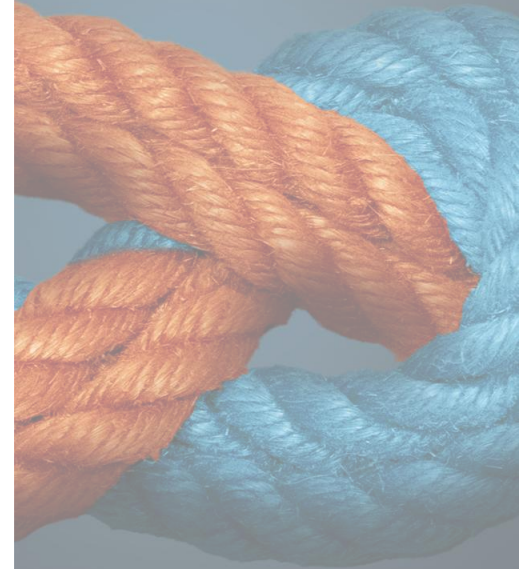
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## Asia - Europe

# Highlights of our Asia - Europe services

- Comprehensive Asia product with unrivalled reliability
- Delivering robust, on-time and weekly service schedules to our customers
- Benefit from a broad coverage of key markets through dedicated shuttle network in Asia and Europe offering seamless connections
- Enhanced coverage allowing further connections to key markets, e.g. Asia to Africa and Europe to Oceania
- Seamlessly connected shuttle network at mostly owned or controlled hubs
- New connections, e.g. from / to Malaysia and from / to Koper (as a gateway into Central Europe)



Asia - Europe

## Our Asia - Europe service in numbers

### KEY FACTS

**7**

# Services

**97**

# Vessels

**8**

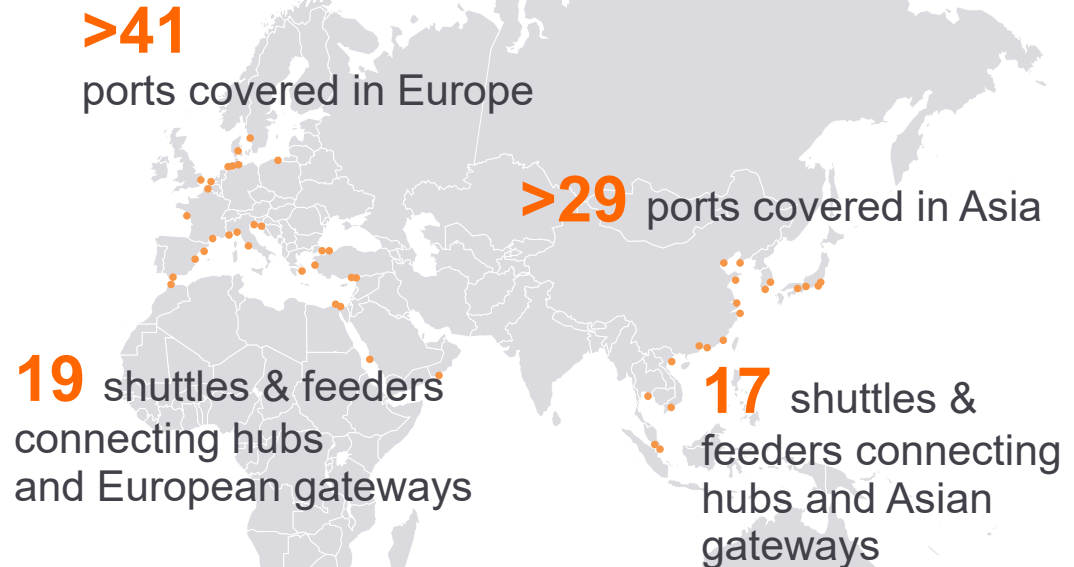
Ø Calls per service

**17.1 TTEU**

Ø Vessel size



Go to shuttle network



## Asia - Europe

## Key features and improvements of our Asia - Europe service

*Discover our  
Schedule*

## Transit times for selected port pairs (across Asia network)

As of September 1, 2025

FROM	TO									
	Hamburg	Wilhelmshaven	Rotterdam	London Gateway	Le Havre	Valencia	Barcelona	Istanbul	Genoa	Koper
Ningbo	42	42	42	38	44	34	38	46	45	50
Shanghai	41	39	37	36	41	35	40	47	48	45
Qingdao	43	46	55	40	48	37	41	49	48	53
Xiamen	40	39	39	37	41	37	41	49	48	46
Yantian	37	41	34	34	44	33	37	45	44	49
Tokyo	54	50	50	48	52	48	52	59	59	57
Busan	50	53	46	46	55	44	48	53	55	52
Laem Chabang	37	40	33	34	42	34	38	46	45	43
Haiphong	41	47	40	38	49	38	42	50	49	54
Vung Tau	36	36	35	33	38	33	37	45	44	42

**> 90%**  
Schedule  
reliability

**Disclaimer:** Transit times are subject to change based on our final schedules and routings. Please refer to [schedule](#) on our website

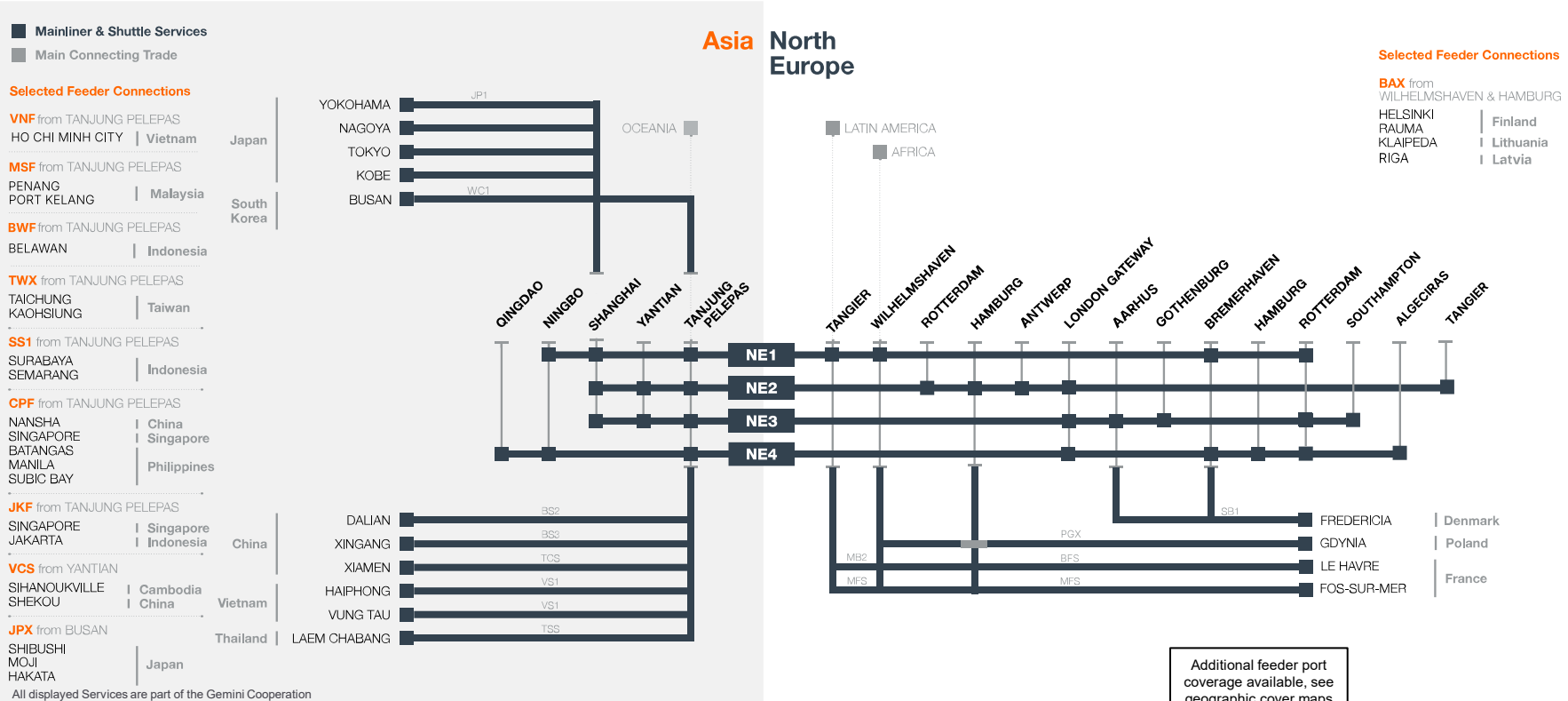
## Asia - Europe

## Port coverage on our Asia - North Europe services



# Asia - Europe

## Our Asia – North Europe services at a glance



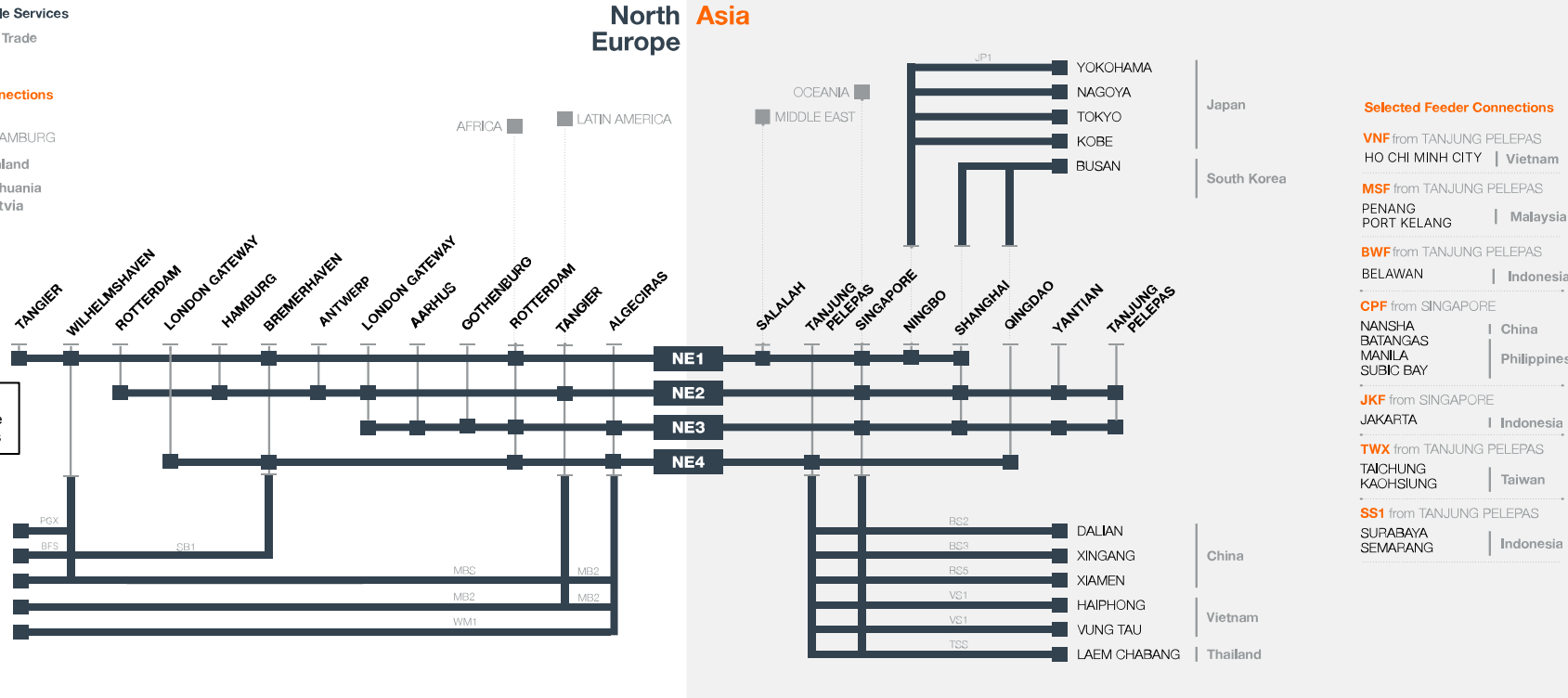
# Asia - Europe

## Our North Europe – Asia services at a glance

- Mainliner & Shuttle Services
- Main Connecting Trade

### Selected Feeder Connections

- BAX** from  
WILHELMSHAVEN & HAMBURG
- HELSINKI | Finland
  - RAUMA | Lithuania
  - KLAIPEDA | Latvia
  - RIGA | Latvia



Additional feeder port coverage available, see geographic cover maps

All displayed Services are part of the Gemini Cooperation

## Asia - Europe

# Service Profile NE1

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service from Central China to North Europe via the Cape of Good Hope through Tangier (MA)
- Eastbound service from Germany, Scandinavia/Baltic to Central China with connections to Southeast Asia and Oceania
- Serving the markets from North and South Europe to the Middle East with a direct connection to Salalah (OM)

## IMPORTANT CONNECTIONS

- Shuttles via Tangier (MA) connect to the Mediterranean
- Shuttles via Bremerhaven (DE) and Wilhelmshaven (DE) connect to Scandinavia and Poland
- Shuttles via Rotterdam (NL) & Tangier (MA) to Le Havre (FR)
- Shuttles via Shanghai (CN) connect to Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Salalah (OM) to connect the Persian Gulf and Pakistan

## Asia - Europe

# Service Profile NE2

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service to connect Hamburg (DE) as additional gateway from Central and South China to North Europe via the Cape of Good Hope
- Eastbound service with connection from London Gateway (UK) to Central China, Southeast Asia and Oceania

## IMPORTANT CONNECTIONS

- Shuttles via Rotterdam (NL) connect to Antwerp (BE) and Le Havre (FR)
- Shuttles via Shanghai (CN) connect to Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Connection via Tangier (MA) to the Mediterranean

## Asia - Europe

# Service Profile NE3

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service from Central China to South and North Europe via the Cape of Good Hope
- Eastbound service from the Netherlands to Central China, Southeast Asia and Oceania

## IMPORTANT CONNECTIONS

- Shuttles from Algeciras (ES) and Rotterdam (NL) to serve cargo from Antwerp (BE) and Le Havre (FR)
- Shuttles via Shanghai (CN) for Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Connection via Tangier (MA) to the Mediterranean

## Asia - Europe

# Service Profile NE4

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service from Central and South China to North Europe via the Cape of Good Hope
- Eastbound service from Germany to Southeast Asia
- Additional gateway option for Hamburg (DE) and London Gateway (UK) next to NE2

## IMPORTANT CONNECTIONS

- Shuttles via Bremerhaven (DE) to connect to Scandinavia and Poland
- Shuttles via Rotterdam (NL) to connect Antwerp (BE) and Le Havre (FR)
- Shuttles via Tanjung Pelepas (MY) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo

## Asia - Europe

## Port coverage on our Asia - South Europe services



# Asia - Europe

## Our Asia – South Europe services at a glance

Additional feeder port coverage available, see geographic cover maps

- Mainliner & Shuttle Services
- Main Connecting Trade

### Selected Feeder Connections

**VNF** from TANJUNG PELEPAS  
HO CHI MINH CITY | Vietnam

**VISF** from TANJUNG PELEPAS  
PENGANG | Vietnam

**BWF** from TANJUNG PELEPAS  
PERAWANG | Vietnam

**TWX** from TANJUNG PELEPAS  
TAICHUNG  
KAOHSIUNG | Taiwan

**SS1** from TANJUNG PELEPAS  
SURABAYA  
SEMARANG | Indonesia

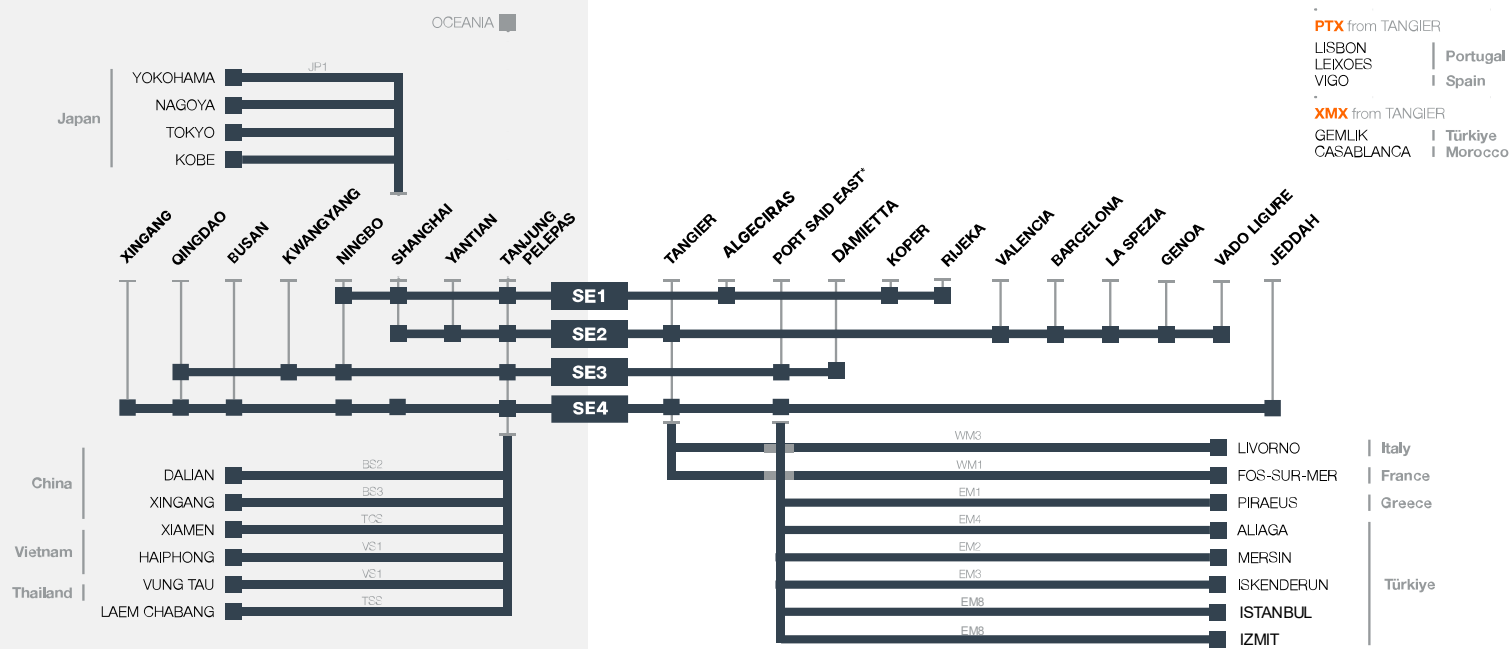
**CPF** from TANJUNG PELEPAS  
NANSHA | China  
SINGAPORE | Singapore  
BATANGAS | Philippines  
MANILA  
SUBIC BAY

**JKF** from TANJUNG PELEPAS  
SINGAPORE | Singapore  
JAKARTA | Indonesia

**VCS** from YANTIAN  
SIHANOUKVILLE | Cambodia  
SHEKOU | China

**JPX** from BUSAN  
SHIBUSHI | Japan  
MOJI  
HAKATA

### Asia South Europe



- ADX** from PORT SAID EAST  
VENICE ANCONA | Italy
- BSX** from PORT SAID EAST  
CONSTANTA | Romania
- PTX** from TANGIER  
LISBON LEIXOES VIGO | Portugal Spain
- XMx** from TANGIER  
GEMLIK CASABLANCA | Türkiye Morocco

All displayed Services are part of the Gemini Cooperation.

# Asia - Europe

## Our South Europe – Asia services at a glance

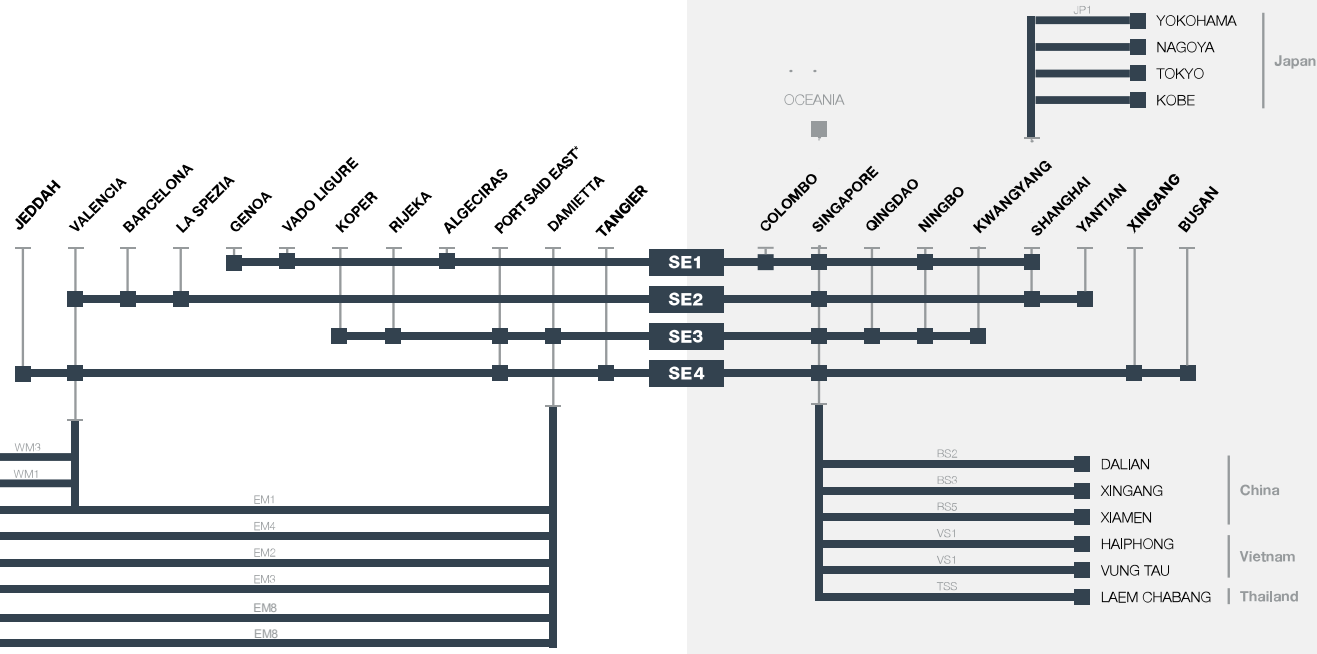
- Mainliner & Shuttle Services
- Main Connecting Trade

### Selected Feeder Connections

- ADX** from PORT SAID EAST
- VENICE | Italy
- ANCONA | Italy
- BSX** from PORT SAID EAST
- CONSTANTA | Romania
- PTX** from TANGIER
- LISBON | Portugal
- LEIXOES | Portugal
- VIGO | Spain
- XXM** from TANGIER
- GEMLIK | Türkiye
- CASABLANCA | Morocco

Additional feeder port coverage available, see geographic cover maps

### South Asia Europe



### Selected Feeder Connections

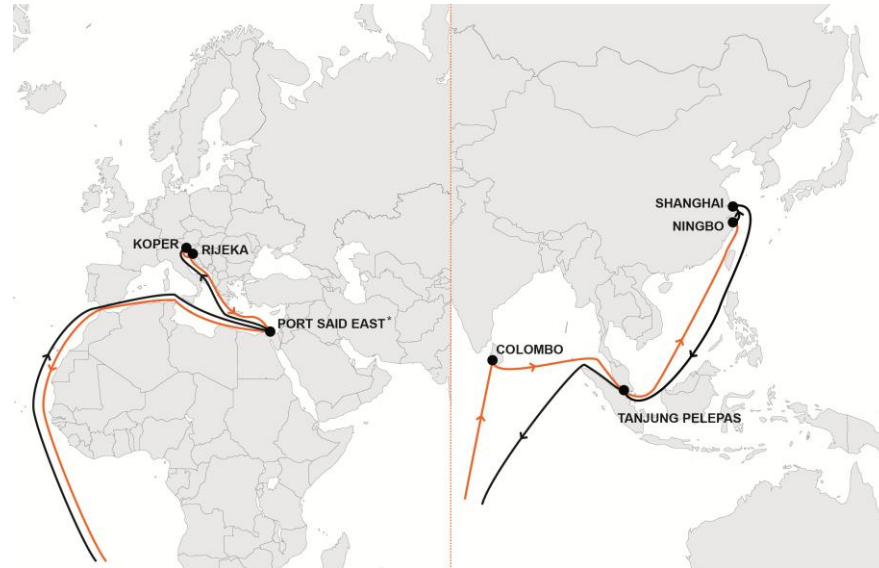
- VIS** from SINGAPORE
- CAT LAI | Vietnam
- PORT KELANG | Malaysia
- BELAWAN | Indonesia
- CPF** from SINGAPORE
- NANSHA | China
- BATANGAS | Philippines
- MANILA | Philippines
- SUBIC BAY | Philippines
- JKF** from SINGAPORE
- JAKARTA | Indonesia
- TWX** from SINGAPORE
- TAICHUNG | Taiwan
- KAOHSIUNG | Taiwan
- SS1** from SINGAPORE
- SURABAYA | Indonesia
- SEMARANG | Indonesia
- VCS** from YANTIAN
- SIHANOUKVILLE | Cambodia
- SHEKOU | China
- JPX** from BUSAN
- SHIBUSHI | Japan
- MOJI | Japan
- HAKATA | Japan

All displayed Services are part of the Gemini Cooperation

## Asia - Europe

# Service Profile SE1

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service from Koper (SI) and Rijeka (HR) as gateways to Central European markets from Central China via the Cape of Good Hope
- Serving the Indian Subcontinent and Middle East with direct Connections to Colombo (LK) and Port Said East (EG)

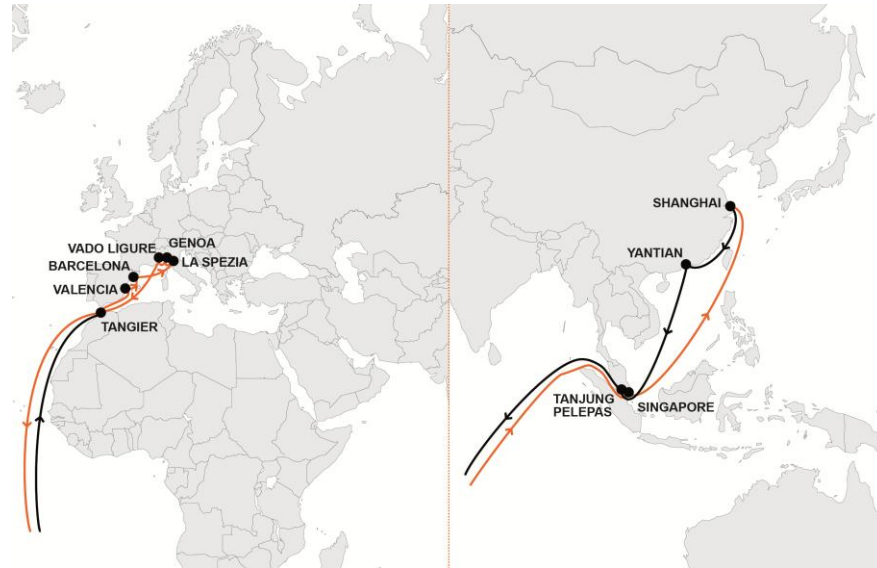
## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Japan
- Shuttles via Tanjung Pelepas (MY) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Port Said East (EG) enables fast and efficient transit from and to Türkiye, Greece and Red Sea
- Connection via Colombo (LK) to the Indian subcontinent

## Asia - Europe

# Service Profile SE2

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service connecting West Med from/to Central & South China with competitive transit times to Italy and Spain
- Eastbound service to export markets from Italy and Spain to Central and South China, Southeast Asia and Oceania via Tanjung Pelepas (MY) or Singapore (SG)

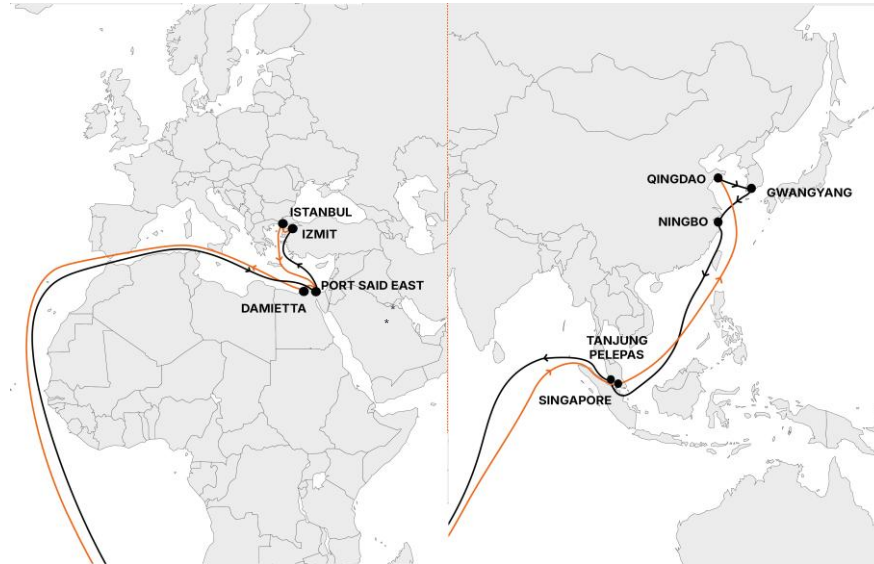
## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Tangier (MA) and Valencia (ES) connect to the remaining Mediterranean

## Asia - Europe

# Service Profile SE3

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service to Türkiye, as gateway to Europe, from Qingdao (CN), Gwangyang (CN) and Ningbo (CN)
- Allows for additional Middle East ex- and imports via Port Said (EG)

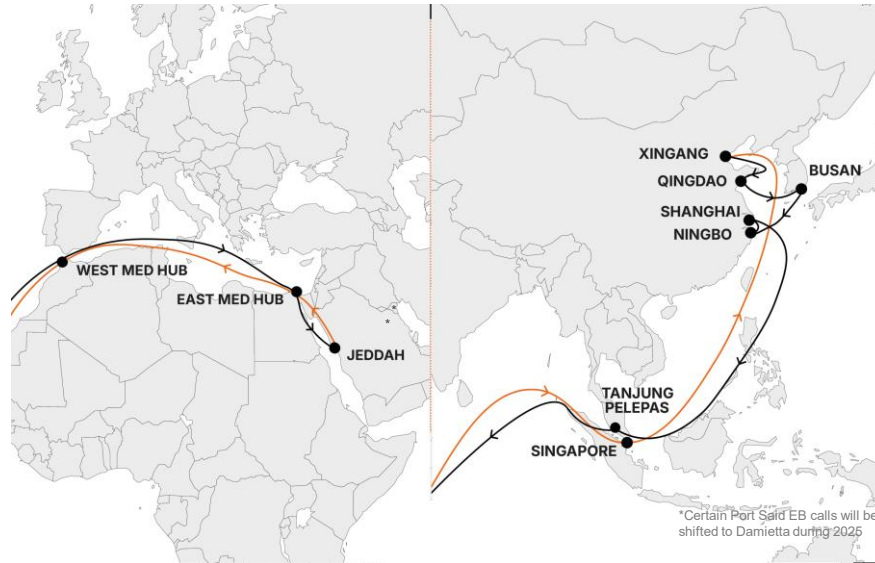
## IMPORTANT CONNECTIONS

- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Port Said East (EG) enables fast and efficient transit from and to Italy, Greece and Red Sea
- Black Sea to be connected via Istanbul (TR)

## Asia - Europe

# Service Profile SE4

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service to Türkiye, as gateway to Europe, from Qingdao (CN) and Ningbo (CN)
- Allows for additional Middle East ex- and imports via Port Said (EG)

## IMPORTANT CONNECTIONS

- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Port Said East (EG) enables fast and efficient transit from and to Italy, Greece and Red Sea

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# Middle East

## Our Asia – Middle East services at a glance

**Mainliner & Shuttle Services**

**Selected Feeder Connections**

**VNF** from TANJUNG PELEPAS  
HO CHI MINH CITY | Vietnam

**MSF** from TANJUNG PELEPAS  
PENGANG | Vietnam

**BWF** from TANJUNG PELEPAS  
PERAWANG | Vietnam

**TWX** from TANJUNG PELEPAS  
TAICHUNG  
KAOHSIUNG | Taiwan

**SS1** from TANJUNG PELEPAS  
SURABAYA  
SEMARANG | Indonesia

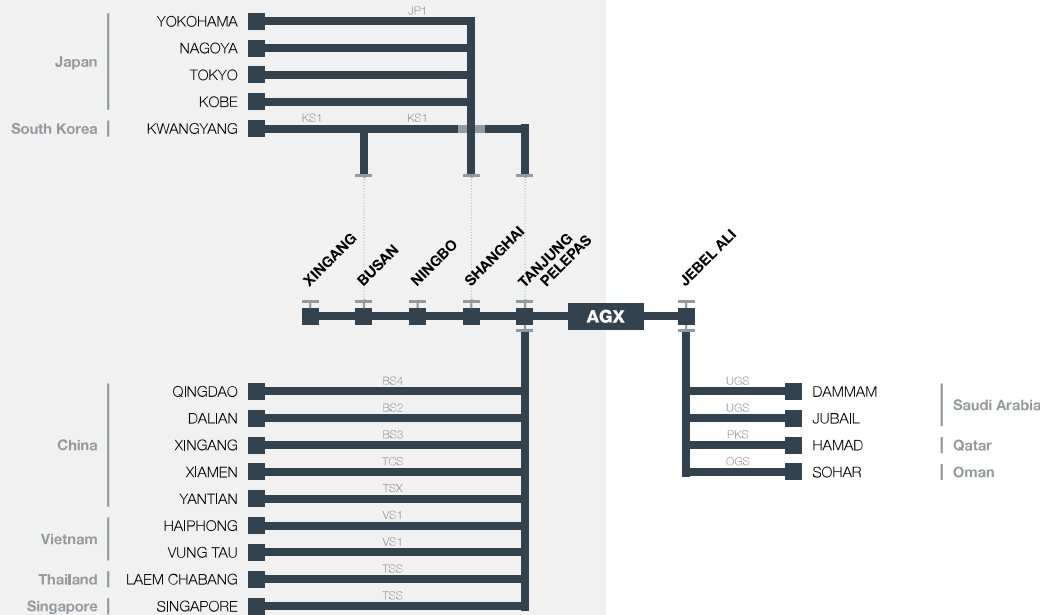
**CPF** from TANJUNG PELEPAS  
NANSHA | China  
SINGAPORE | Singapore  
BATANGAS | Philippines  
MANILA  
SUBIC BAY

**JKF** from TANJUNG PELEPAS  
JAKARTA | Indonesia

**VCS** from YANTIAN  
SIHANOUKVILLE | Cambodia  
SHEKOU | China

**JPX** from BUSAN  
SHIBUSHI | Japan  
MOJI  
HAKATA

**Asia Middle East**



Additional feeder port coverage available, see geographic cover maps

**Selected Feeder Connections**

**KWF** from JEBEL ALI  
SHUWAIKH | Kuwait  
SHUAIBA | Kuwait  
KANDLA | India  
KARACHI | Pakistan

**IG1** from JEBEL ALI  
SHUAIBA | Kuwait  
KANDLA | India  
UMM QASR | Iraq

All displayed Services are part of the Gemini Cooperation

# Middle East

## Our Middle East – Asia services at a glance

■ Mainliner & Shuttle Services

Selected Feeder Connections

**KWF** from JEBEL ALI

- SHUWAIKH | Kuwait
- SHUAIBA | Kuwait
- KANDLA | India
- KARACHI | Pakistan

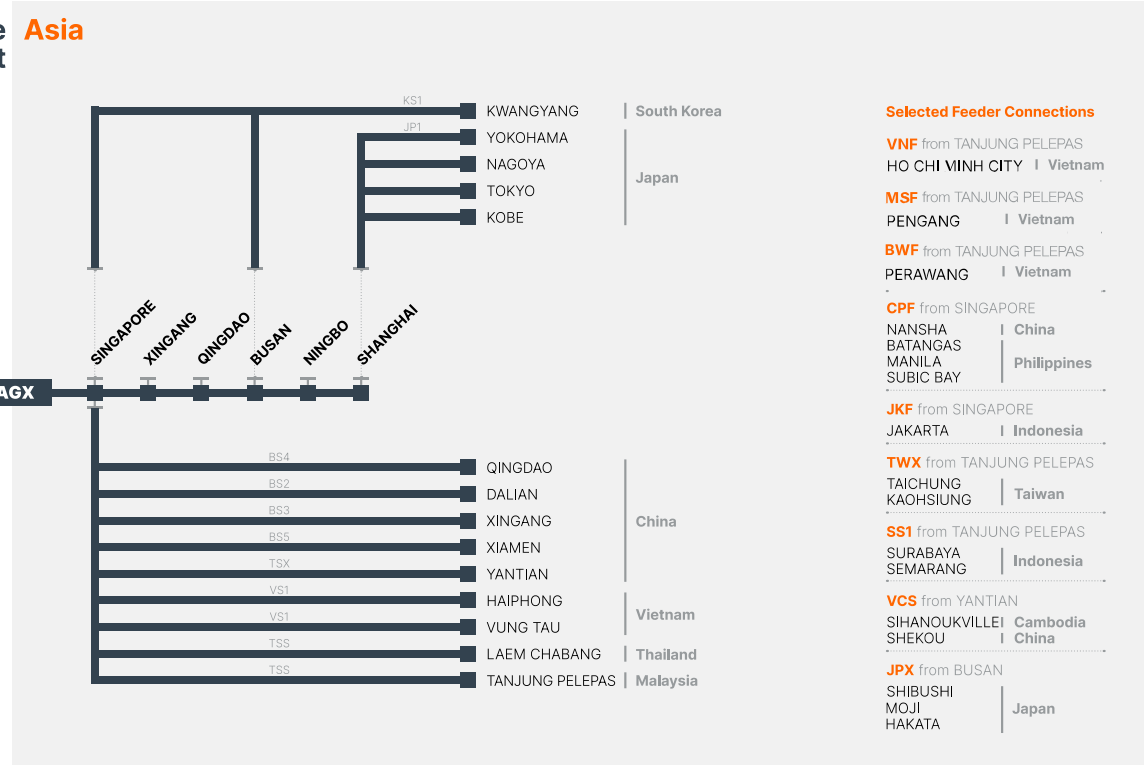
**IG1** from JEBEL ALI

- KANDLA | India
- NHAVA SHEVA | India
- UMM QASR | Iraq

Additional feeder port coverage available, see geographic cover maps

- |              |  |        |   |     |
|--------------|--|--------|---|-----|
| Oman         |  | SOHAR  | ■ | OGS |
| Qatar        |  | HAMAD  | ■ | PKS |
| Saudi Arabia |  | JUBAIL | ■ | UGS |
|              |  | DAMMAM | ■ | UGS |

### Middle East Asia



Selected Feeder Connections

**VNF** from TANJUNG PELEPAS  
HO CHI MINH CITY | Vietnam

**MSF** from TANJUNG PELEPAS  
PENGANG | Vietnam

**BWF** from TANJUNG PELEPAS  
PERAWANG | Vietnam

**CPF** from SINGAPORE  
NANSHA | China  
BATANGAS | Philippines  
MANILA | Philippines  
SUBIC BAY | Philippines

**JKF** from SINGAPORE  
JAKARTA | Indonesia

**TWX** from TANJUNG PELEPAS  
TAICHUNG | Taiwan  
KAOHSIUNG | Taiwan

**SS1** from TANJUNG PELEPAS  
SURABAYA | Indonesia  
SEMARANG | Indonesia

**VCS** from YANTIAN  
SIHANOUKVILLE | Cambodia  
SHEKOU | China

**JPX** from BUSAN  
SHIBUSHI | Japan  
MOJI | Japan  
HAKATA | Japan

All displayed Services are part of the Gemini Cooperation

## Asia-Middle East

## Service Profile AGX

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service from Busan (KR), Xingang (CN), Shanghai (CN) and Ningbo (CN), Qingdao (CN) and Xingang (CN) to the Arabian Gulf
- Eastbound service from the Arabian Gulf to East Asia and Oceania via Tanjung Pelepas (MY)

## IMPORTANT CONNECTIONS

- Shuttles via Jebel Ali (AE) into the Arabian Gulf
- Shuttles via Shanghai (CN) for Japanese and via Tanjung Pelepas (MY) for Southeast Asian, South China, the Bohai Sea and Oceania cargo

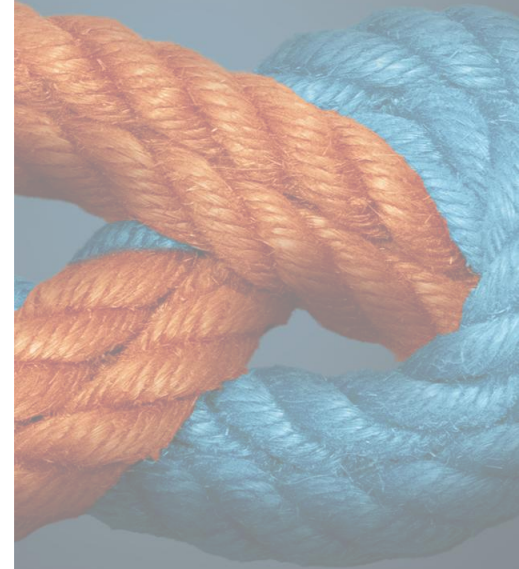
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## Atlantic

# Highlights of our Atlantic services

- Highly reliable and resilient Atlantic network with competitive transit times
- Strong product with excellent coverage connecting North and South Europe with the USA and Mexico
- Prime product out of North Europe to the US East and Gulf Coast
- Continued dedicated Mexico services out of North and South Europe
- Strong connectivity from the West Mediterranean via Tangier to the US East Coast
- Efficient US West Coast coverage via Cartagena
- Continued Atlantic Canada and East Mediterranean coverage through Hapag-Lloyd services outside of the Gemini Cooperation scope



Atlantic

## Our Atlantic service in numbers

### KEY FACTS

# 13

# Services

# 92

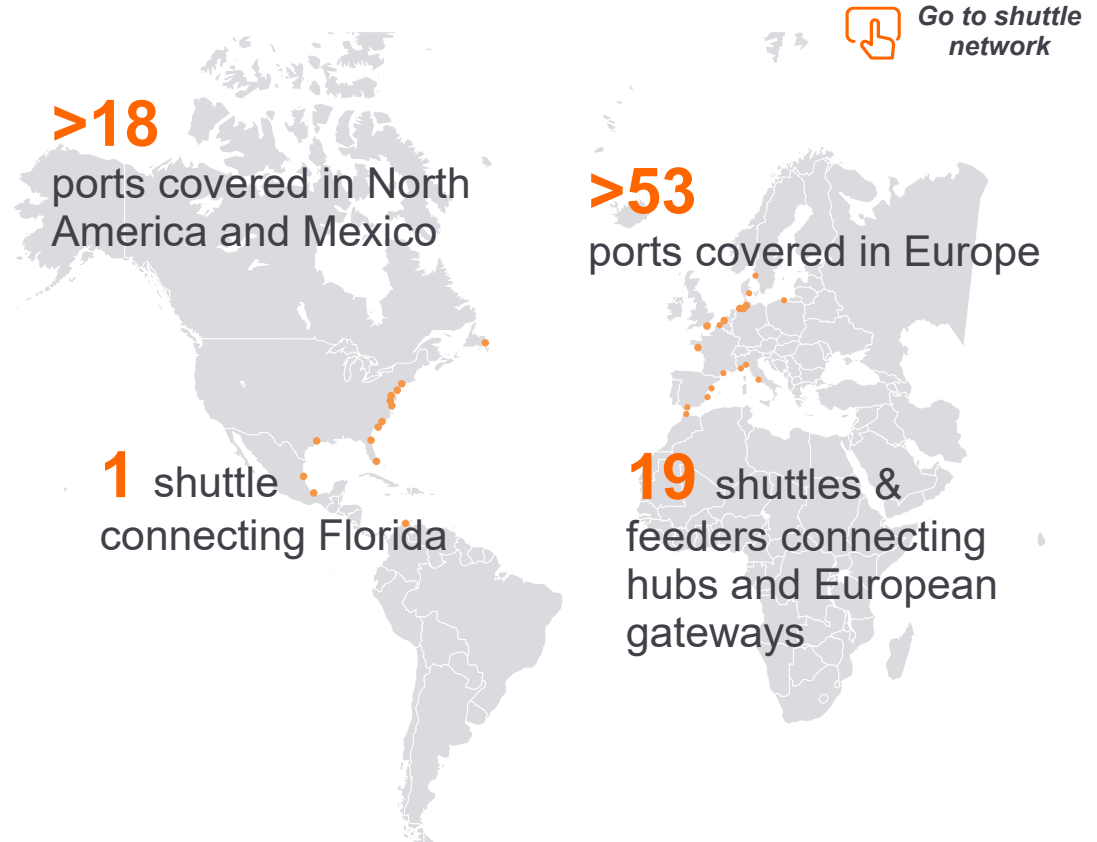
# Vessels

# 8

Ø Calls per service

# 5.4 TTEU

Ø Vessel size



## Atlantic

## Key features and improvements of our future Atlantic service

## Transit times for selected port pairs (across Atlantic network)

As of September 1, 2025

Discover our  
Schedule

FROM	TO								
	New York	Norfolk	Philadelphia	Baltimore	Savannah	Charleston	Houston	Veracruz	Altamira
Hamburg	13	16	17	19	16	11	24	15	18
Antwerp	25	16	21	28	26	22	23	22	26
Rotterdam	16	19	18	22	14	9	20	19	22
Southampton	20	23	19	25	23	18	32	25	29
Le Havre	16	20	21	23	22	18	29	24	28
Genoa	13	16	23	18	25	22	30	22	25
Livorno	16	18	24	23	24	26	32	24	27
Valencia	8	10	22	22	15	26	25	17	20
Barcelona	12	14	21	22	16	24	27	19	22
Fos-sur-Mer	16	20	21	24	24	29	30	22	25

> 90%  
Schedule  
reliability

**Disclaimer:** Transit times are subject to change based on our final schedules and routings. Please refer to [schedule](#) on our website

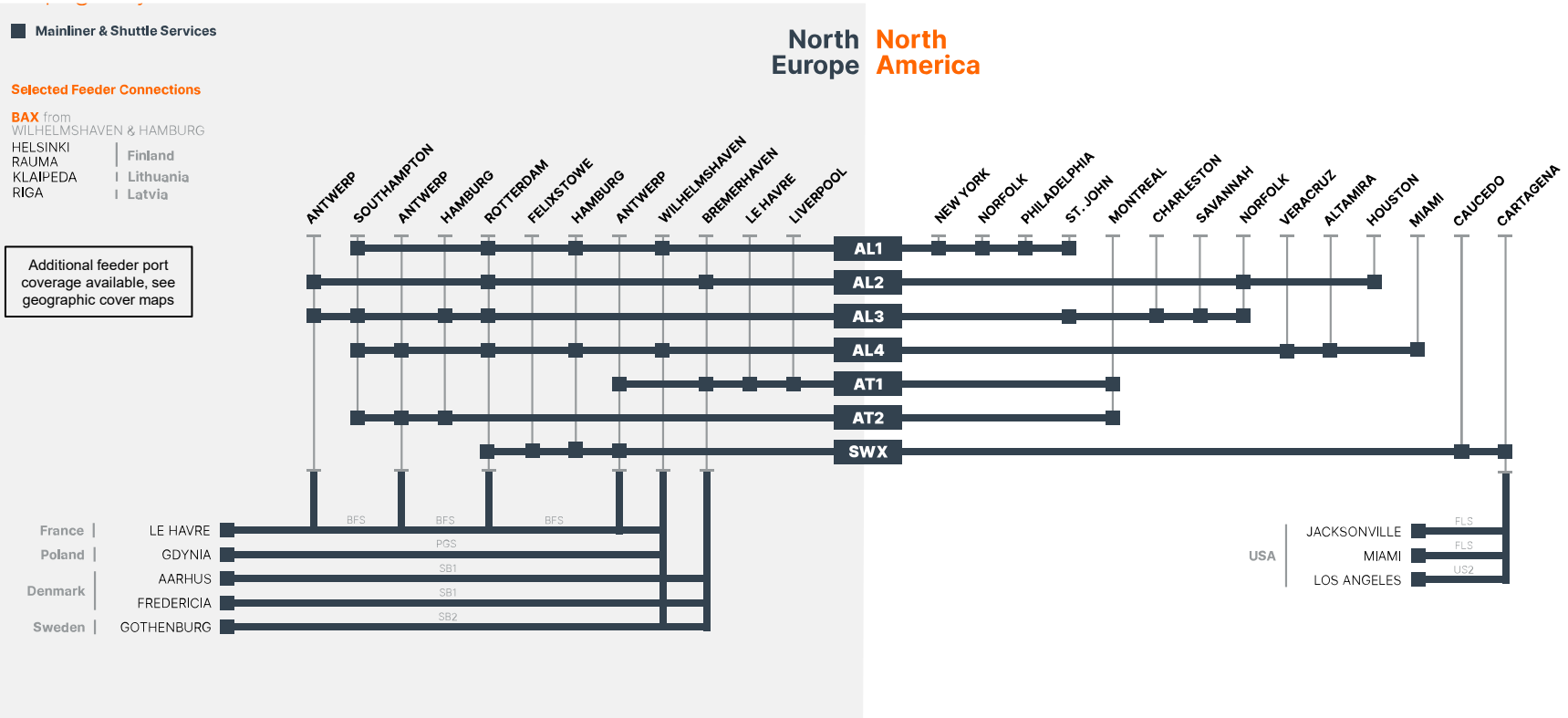
## Atlantic

## Port coverage on our North America - North Europe services



# Atlantic

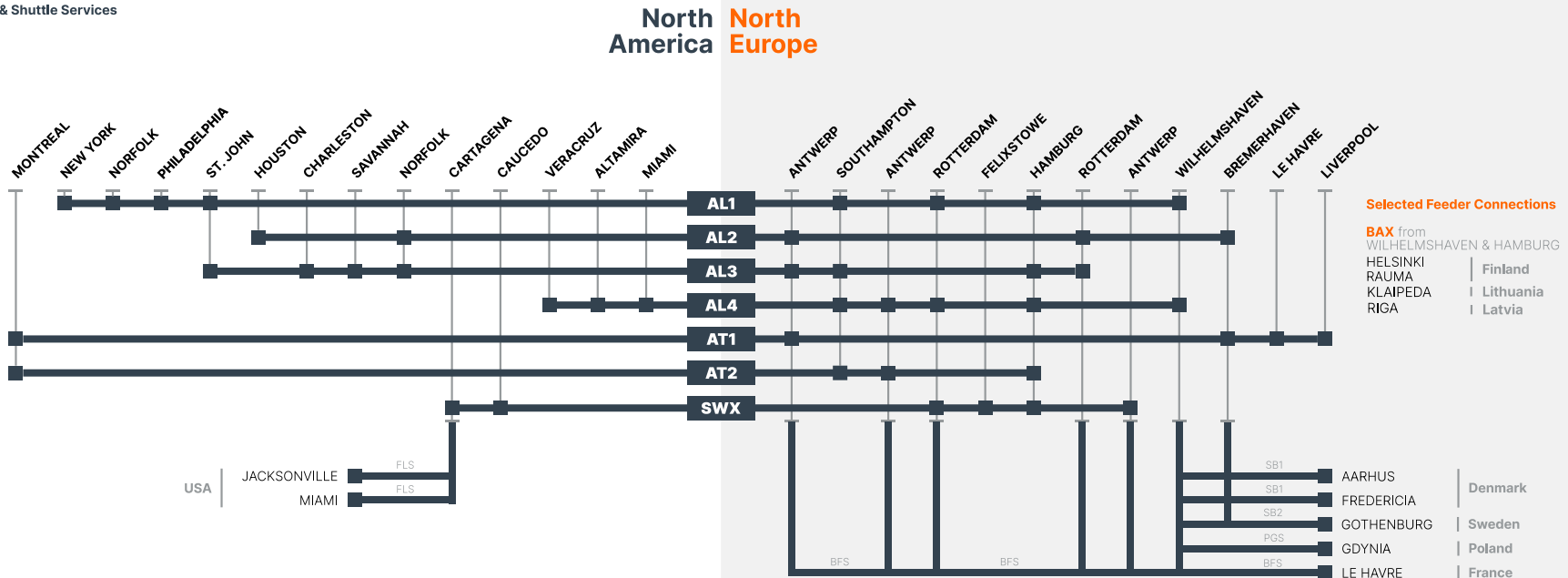
## Our North Europe to North America services at a glance



# Atlantic

## Our North America to North Europe services at a glance

■ Mainliner & Shuttle Services



Additional feeder port coverage available, see geographic cover maps

## North Europe - North America

**Service Profile AL1**

Gemini Cooperation Service

**KEY SERVICE VALUE PROPOSITION**

- Extended coverage of the US East Coast
- Prime product from Central Europe with two gateway options in Hamburg (DE) and Wilhelmshaven (DE) to New York (US)
- Fastest transit time from Wilhelmshaven (DE)
- Coverage of Norfolk (US) and Baltimore (US)

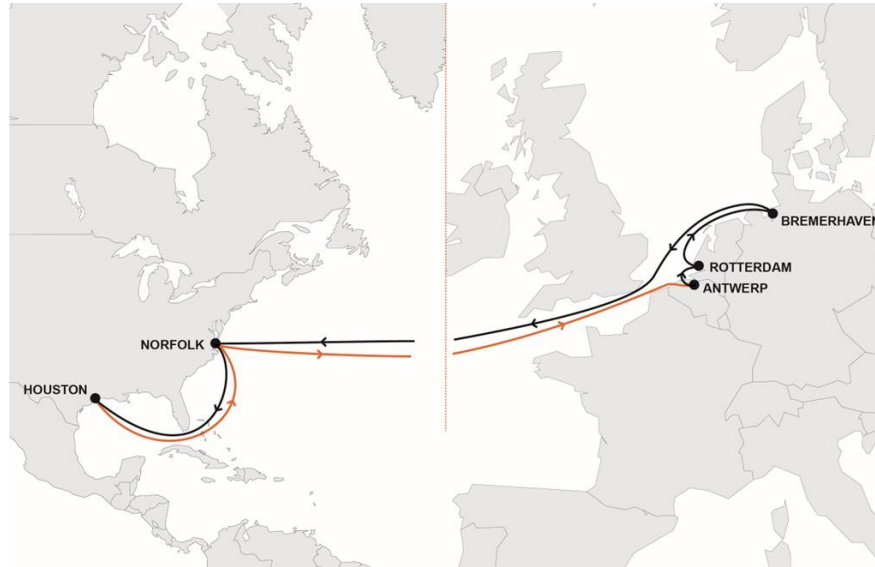
**IMPORTANT CONNECTIONS**

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL) with connectivity westbound and eastbound
- Shuttles via Wilhelmshaven (DE) connect to Poland, Sweden and Denmark
- Comprehensive intermodal connections into US Midwest
- Scandinavian and Baltic markets covered via Wilhelmshaven (DE)
- Oakland, CA (US) will be connected via Norfolk (US) by mini-land-bridge rail on east- & westbound

## North Europe - North America

# Service Profile AL2

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Core service from Benelux and Germany non-stop to Norfolk (US) and Houston (US) as second port westbound
- US Flag Service

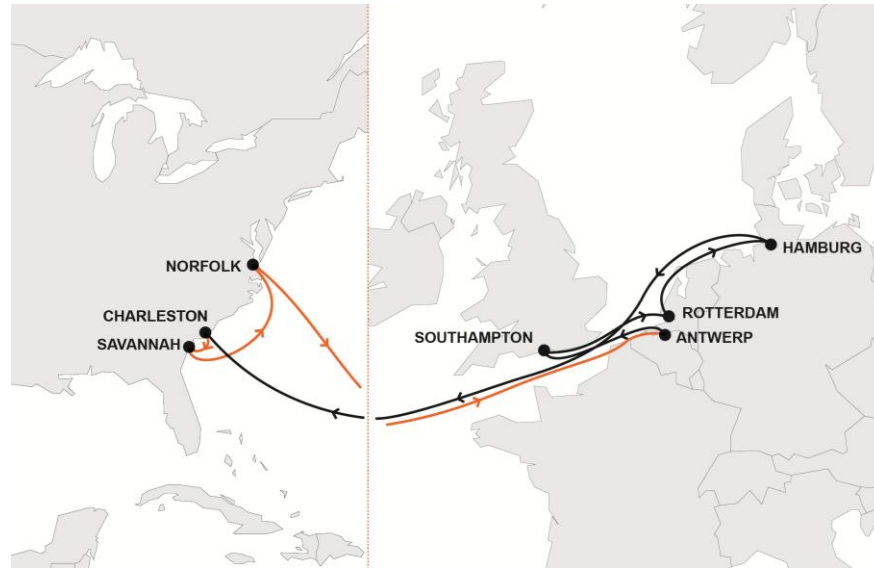
## IMPORTANT CONNECTIONS

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL)
- Shuttles via Bremerhaven (DE) connect to Poland, Sweden and Denmark
- Additional Scandinavian and Baltic ports are covered via Bremerhaven (DE)

## North Europe - North America

# Service Profile AL3

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Concentrated coverage of the South Atlantic market
- Key service for connections from the UK, Germany and Benelux markets to Charleston (US)
- Coverage of the German and Benelux hinterland market eastbound and westbound with calls in both Antwerp (BE) and Rotterdam (NL)

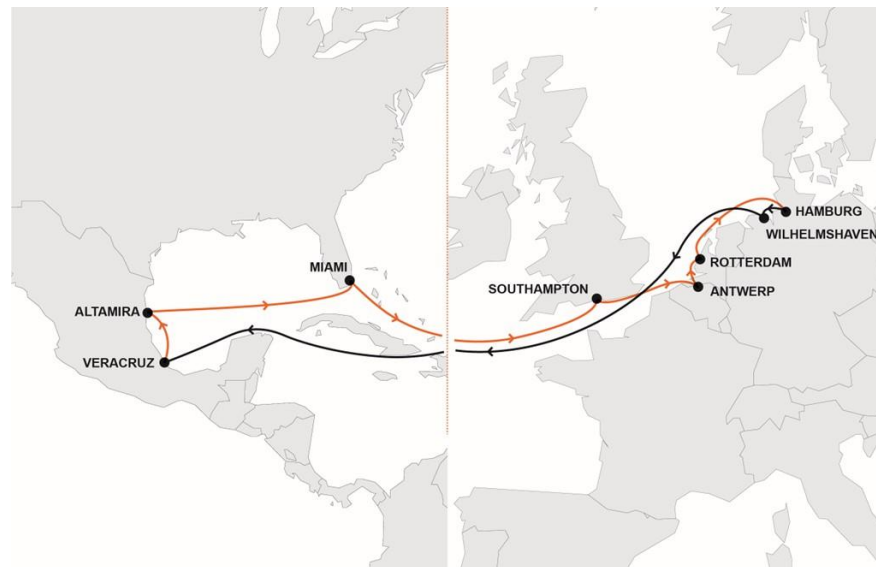
## IMPORTANT CONNECTIONS

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL)
- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders

## North Europe - North America

# Service Profile AL4

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Core Mexico service without stopover in the US on westbound rotation, with key attributes like no U.S. AMS required
- Prime eastbound service from Mexico and Miami (US) to the UK and Benelux markets

## IMPORTANT CONNECTIONS

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL)
- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders

## North Europe - North America

# Service Profile AT1

Hapag-Lloyd Service



## KEY SERVICE VALUE PROPOSITION

- Direct service offering Liverpool and Le Havre in addition to Bremerhaven and Antwerp to Montreal
- Excellent cross-border connection to/from US Midwest

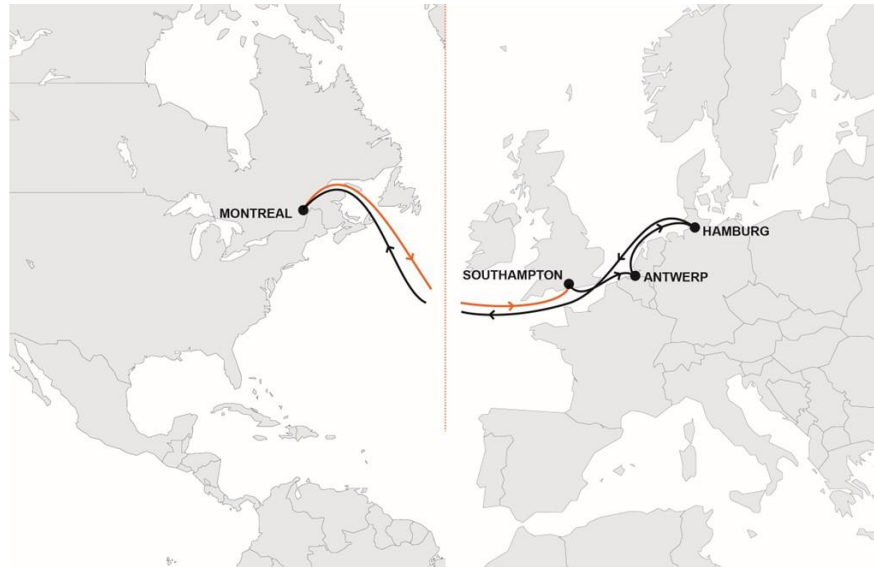
## IMPORTANT CONNECTIONS

- Gothenburg (SE), Aarhus (DK) and Gdansk (PL) connected via shuttle services via Bremerhaven (DE)

## North Europe - North America

# Service Profile AT2

Hapag-Lloyd Service



### KEY SERVICE VALUE PROPOSITION

- One of the fastest services from North Europe to Montreal
- Excellent cross-border connection to/from US Midwest
- Direct service from Montreal to Southampton

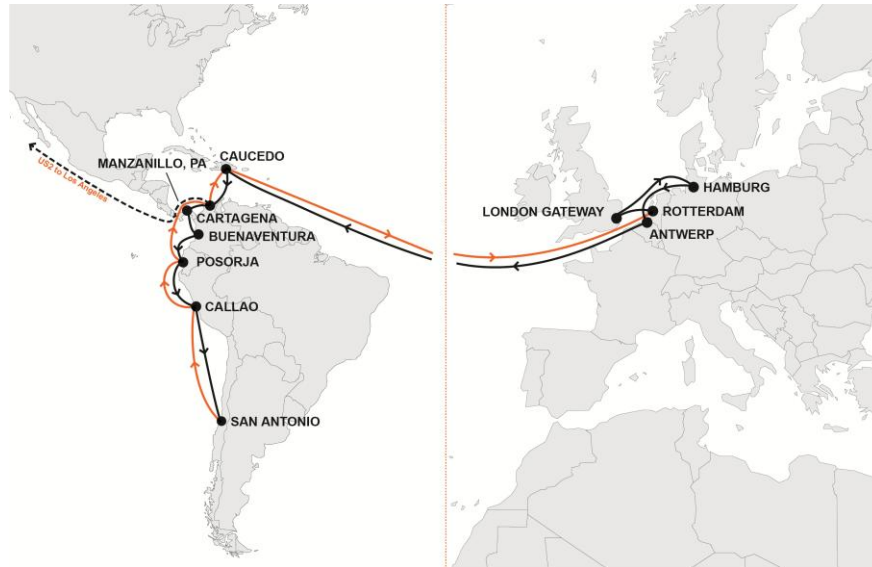
### IMPORTANT CONNECTIONS

- Le Havre (FR) connected by dedicated shuttle via Antwerp (BE)
- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders

## North Europe - North America

# Service Profile SWX

Hapag-Lloyd Service



## KEY SERVICE VALUE PROPOSITION

- Connecting service of the North Europe main ports with a direct transshipment in Cartagena (CO) connecting to the US2 to Los Angeles (US)

## IMPORTANT CONNECTIONS

- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders

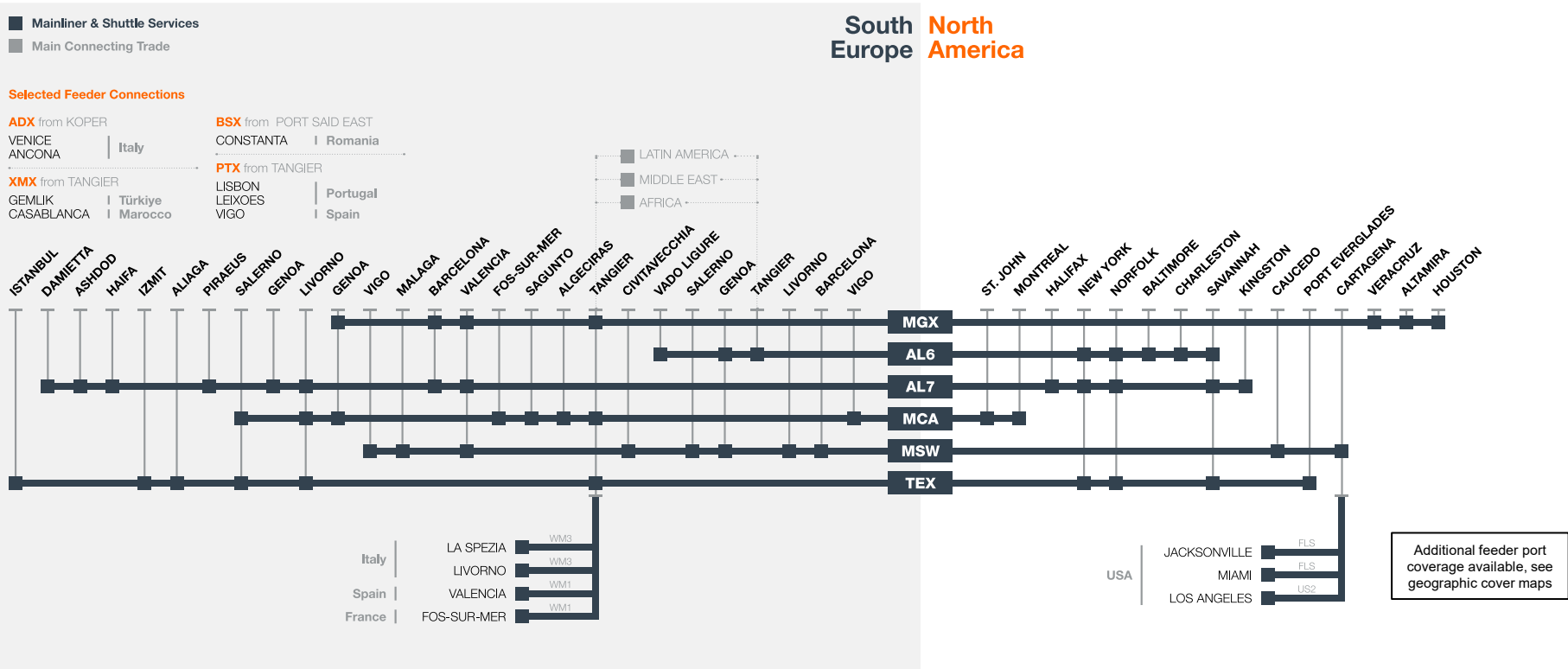
## Atlantic

## Port coverage on our North America - South Europe services



# Atlantic

## Our South Europe to North America services at a glance

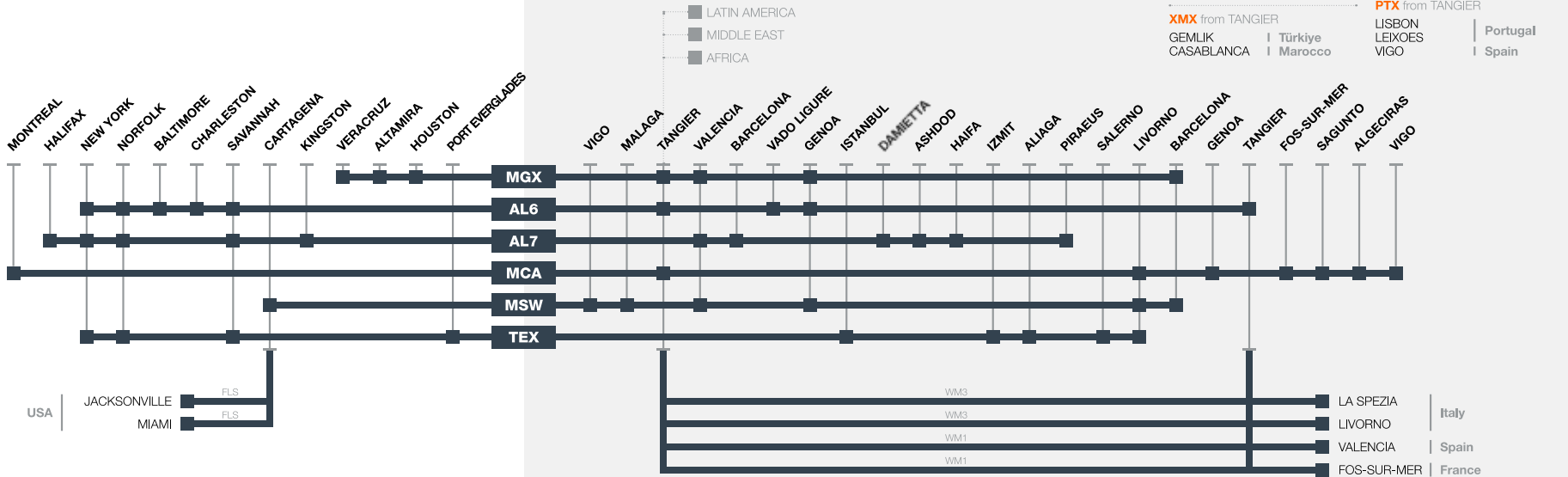


# Atlantic

## Our North America to South Europe services at a glance

- Mainliner & Shuttle Services
- Main Connecting Trade

North America South Europe



Additional feeder port coverage available, see geographic cover maps

## Mediterranean - North America

# Service Profile MGX

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Core West Mediterranean to Mexico service without stopover in the US, with key attributes like no U.S. AMS required
- Comprehensive coverage of the Spanish market with non-stop connection from Med to Mexico
- Eastbound and westbound calls in Valencia (ES) providing excellent connections in both directions

## IMPORTANT CONNECTIONS

- Livorno (IT) and Fos-sur-Mer (FR) connected by reliable shuttles via dedicated hub in Tangier (MA)
- Tangier (MA) calls allowing excellent connection to the global network from and to other Mediterranean markets, Africa and the Middle East
- Exports from US WC via rail from Houston to the Med
- Imports from the Med to Oakland (US) will be connected via Houston by rail

## Mediterranean - North America

# Service Profile AL6

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service with extensive coverage from West Mediterranean to US East Coast
- New York (US) as first westbound call to ensure fastest transit time
- Direct calls in Genoa and Vado Ligure

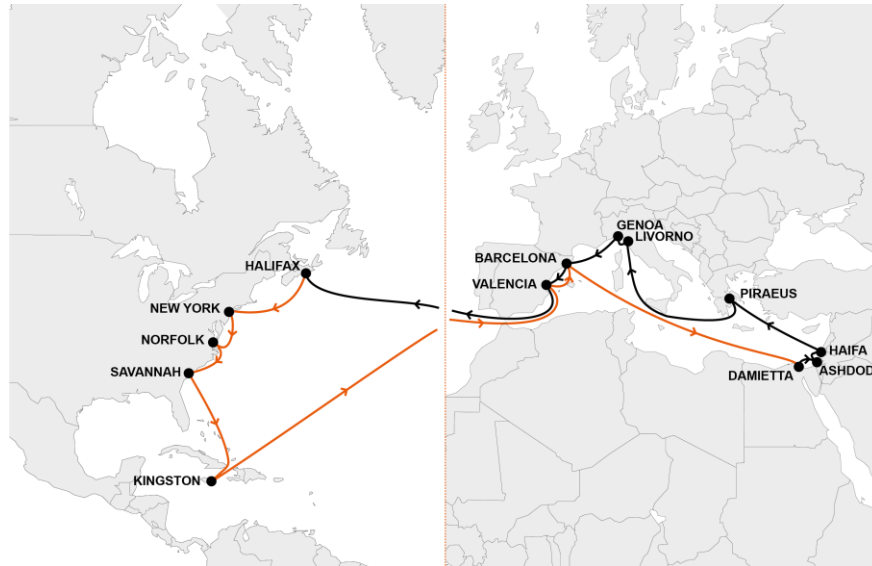
## IMPORTANT CONNECTIONS

- Shuttles via Tangier (MA) to connect the Mediterranean
- Comprehensive intermodal connections into the US Midwest

## Mediterranean - North America

# Service Profile AL7

Hapag-Lloyd Service



### KEY SERVICE VALUE PROPOSITION

- Direct coverage of Israel and Greece with two direct Italian ports
- Additional Eastern Mediterranean and Black Sea ports linked via own feeder network

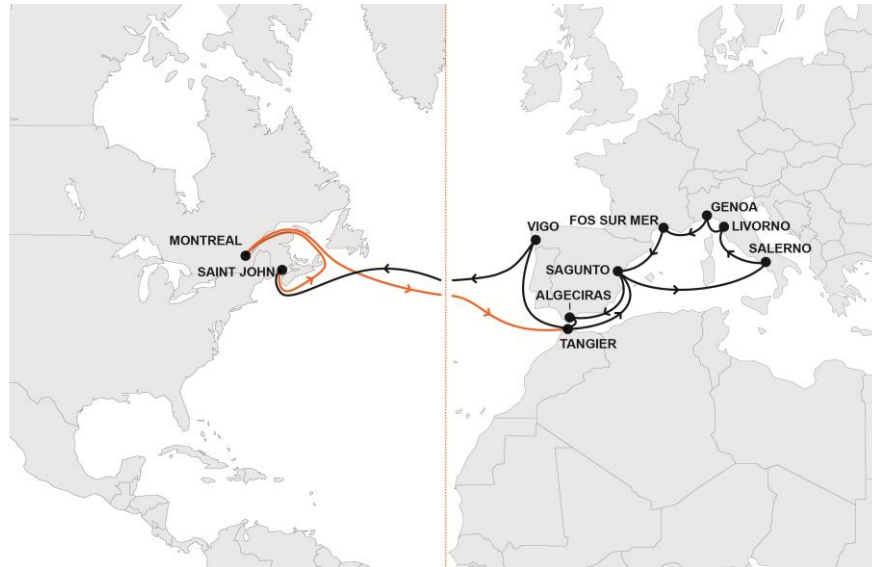
### IMPORTANT CONNECTIONS

- Shuttles from Valencia (ES) connecting imports & exports with our global network

## Mediterranean - North America

# Service Profile MCA

Hapag-Lloyd Service



## KEY SERVICE VALUE PROPOSITION

- Service offering excellent transit times to/from Montreal
- Excellent cross-border connection to/from US Midwest, for imports to US Midwest also via St. John
- Very comprehensive direct port coverage in the Med
- Hub in Tangier allows for cross-trade business between Montreal and Africa,
- South America Eastcoast and Middle East/India

## IMPORTANT CONNECTIONS

- Shuttles via Tangier (MA) to connect to our global network

## Mediterranean - North America

# Service Profile TEX

Hapag-Lloyd Service



### KEY SERVICE VALUE PROPOSITION

- Fast and direct connection between major Turkish and US East Coast ports
- Salerno connected directly to US East Coast
- Connecting Turkey via the hub in Tangier to our global network

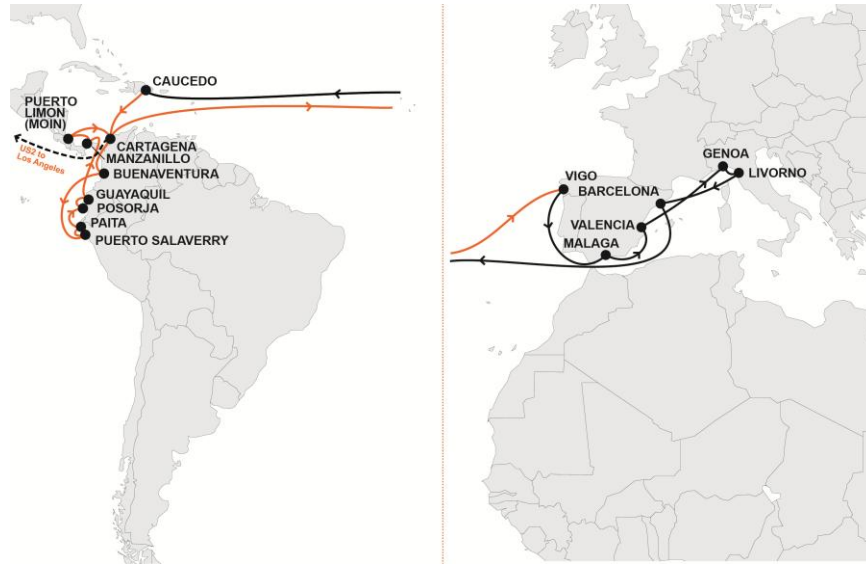
### IMPORTANT CONNECTIONS

- Shuttles via Tangier (MA) to connect to Valencia (ES), Livorno (IT), La Spezia (IT) and Fos sur mer (FR)

## Mediterranean - North America

**Service Profile MSW**

Hapag-Lloyd Service

**KEY SERVICE VALUE PROPOSITION**

- Connecting a wide range of Mediterranean ports via transshipment to the US West Coast

**IMPORTANT CONNECTIONS**

- Link to US West Coast, Miami (US) and Jacksonville (US) via Cartagena (CO)

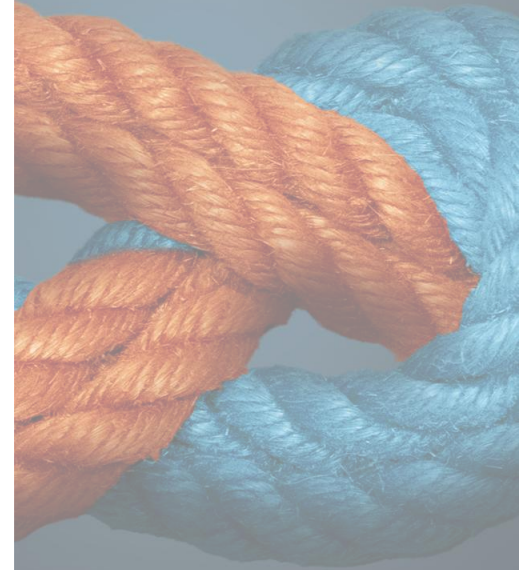
# Agenda

- |           |  |           |
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| <b>D.</b> | <b>Trade Overview Transpacific</b>                 | <b>52</b> |
| E.        | Trade Overview Middle East                         | 72        |
| F.        | Overview Shuttle Network and Intra Regional Trades | 88        |

## Transpacific

# Highlights of our Transpacific service

- Comprehensive Transpacific product with unrivalled reliability
- Delivering robust, on-time and weekly service schedules to our customers
- The new network will provide connections between all key Asia and North American ports and gateways with further inland connections to all key rail ramps and doors
- Extensive coverage of Southeast Asia and Japan through our shuttle network via hubs
- Seamless connection through our innovative Hub & Spoke system



Transpacific

# Our future Transpacific service in numbers

## KEY FACTS

# 11

# Services

# 111

# Vessels

# 7

Ø Calls per service

# 10.3 TTEU

Ø Vessel size



# >15

ports covered in North America

# 1

 shuttle connecting Florida


Go to shuttle network

## Transpacific

## Key features and improvements of our future Transpacific service

## Transit times for selected port pairs (across Transpacific network)

As of September 1, 2025

Discover our  
Schedule

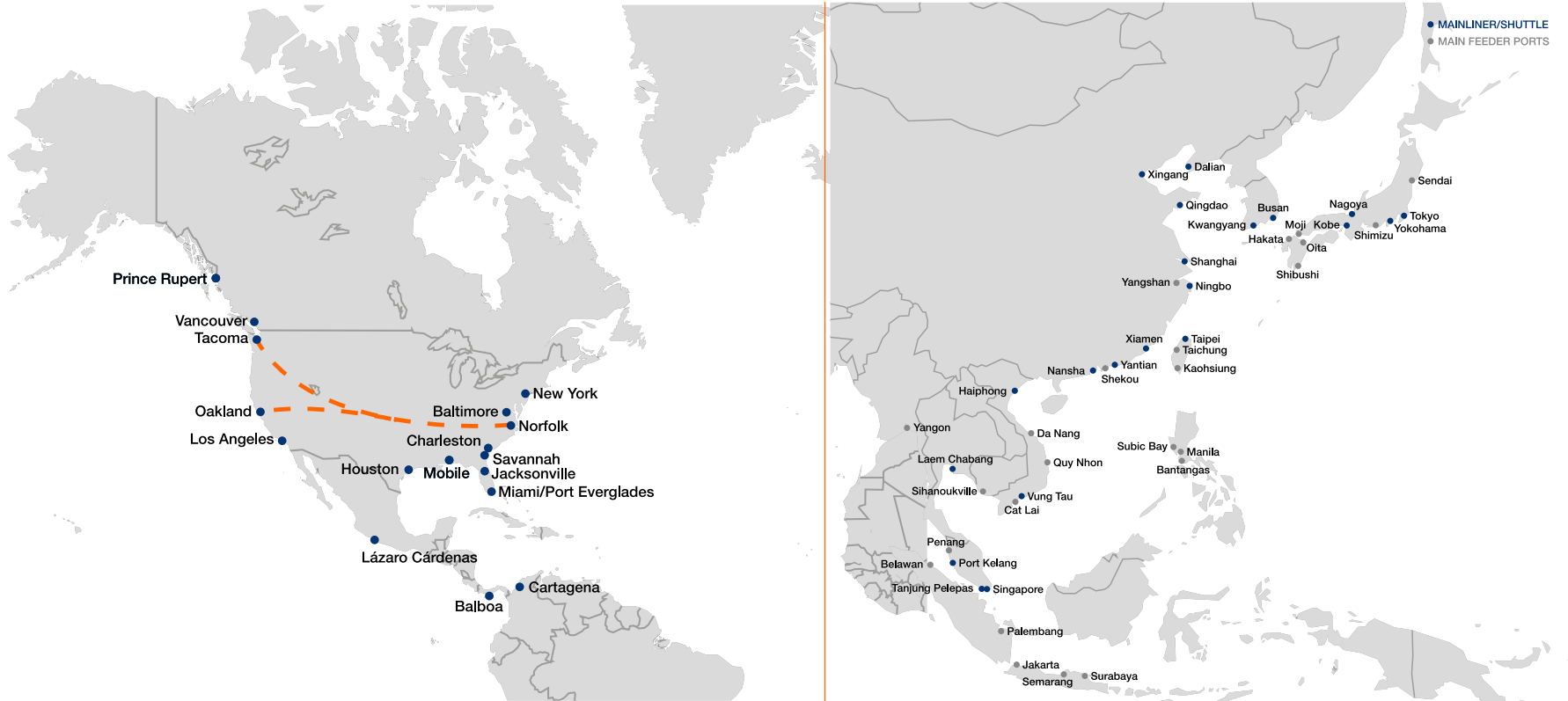
FROM	TO										
	Los Angeles	Oakland	Tacoma	Vancouver	Prince Rupert	New York	Baltimore	Norfolk	Charleston	Savannah	Houston
Shanghai	14	22	15	22	18	33	55	38	28	33	33
Yantian	15	40	22	29	24	37	51	41	43	45	34
Ningbo	14	38	20	27	22	38	61	43	32	37	37
Qingdao	21	33	18	25	24	35	72	40	44	52	35
Xiamen	18	37	19	26	23	36	50	41	43	48	36
Nansha	19	38	29	38	31	44	53	46	48	52	41
Vung Tau	22	38	29	35	31	31	46	35	37	39	43
Haiphong	23	39	28	35	30	42	53	46	38	43	40
Laem Chabang	23	43	30	37	32	44	51	48	45	50	40
Busan	14	28	12	19	16	30	64	35	37	42	28

> 90%  
Schedule  
reliability

**Disclaimer:** Transit times are subject to change based on our final schedules and routings. Please refer to [schedule](#) on our website

## Transpacific

## Port coverage on our Transpacific services



# Transpacific

## Our Asia to US West Coast services at a glance

■ Mainliner & Shuttle Services

**Selected Feeder Connections**

**VNF** from TANJUNG PELEPAS  
HO CHI MINH CITY | Vietnam

**MSF** from TANJUNG PELEPAS  
PENGANG | Vietnam

**BWF** from TANJUNG PELEPAS  
PERAWANG | Vietnam

**TWX** from TANJUNG PELEPAS  
TAICHUNG  
KAOHSIUNG | Taiwan

**SS1** from TANJUNG PELEPAS  
SURABAYA  
SEMARANG | Indonesia

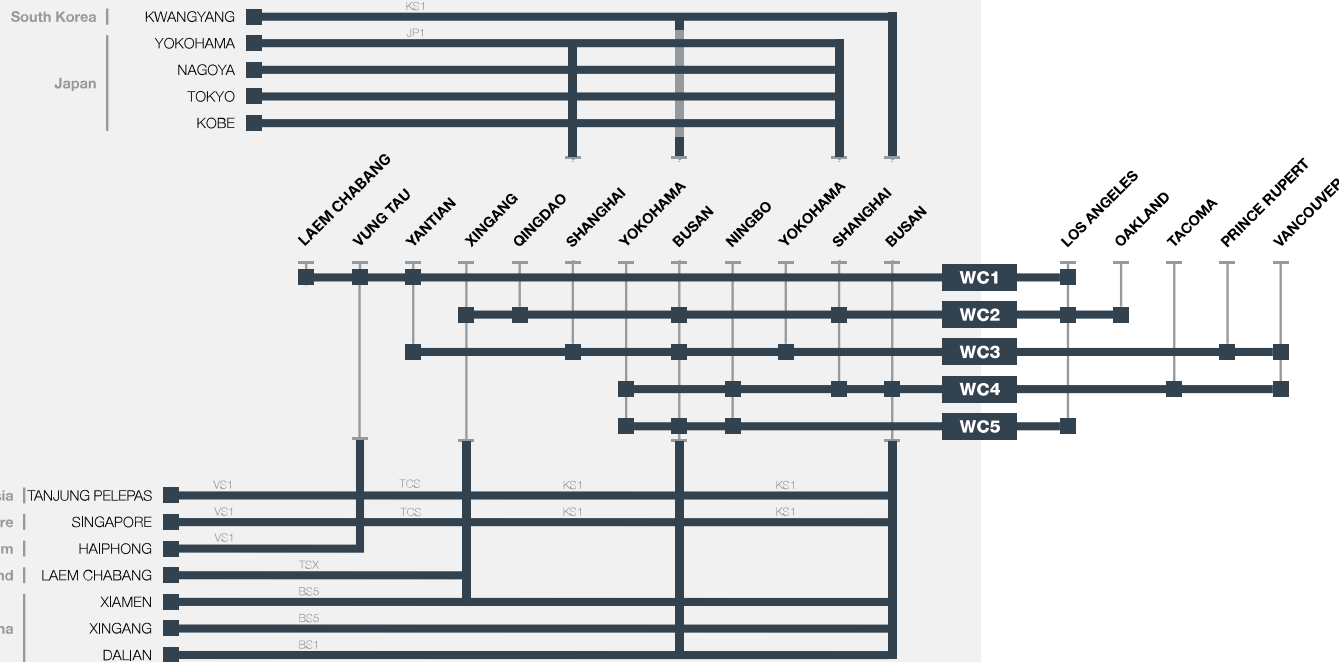
**CPF** from TANJUNG PELEPAS  
BATANGAS  
MANILA  
SUBIC BAY | Philippines

**JKF** from TANJUNG PELEPAS  
JAKARTA | Indonesia

**VCS** from YANTIAN  
SIHANOUKVILLE | Cambodia  
SHEKOU | China

**JPX** from BUSAN  
SHIBUSHI | Japan  
MOJI  
HAKATA

Additional feeder port coverage available, see geographic cover maps

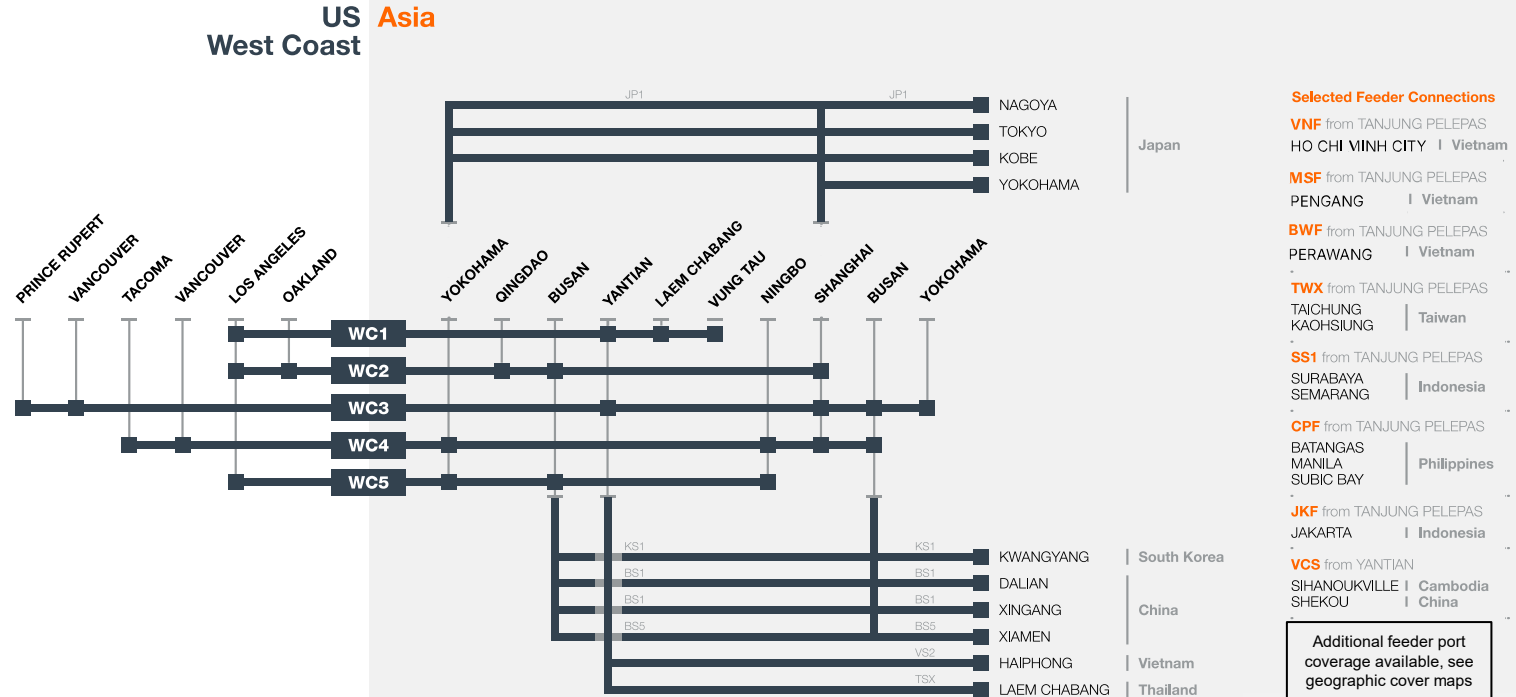


All displayed Services are part of the Gemini Cooperation  
WC2 Rotation: Busan - Shanghai

# Transpacific

## Our US West Coast to Asia services at a glance

■ Mainliner & Shuttle Services



All displayed Services are part of the Gemini Cooperation

## Asia - US West Coast

# Service Profile WC1

Gemini Cooperation Service



### KEY SERVICE VALUE PROPOSITION

- Key service to connect Southeast Asia to the US West Coast
- Direct connection from Yantian (CN) to Los Angeles (US)
- Direct connection from Los Angeles (US) to Yantian (CN)

### IMPORTANT CONNECTIONS

- Shuttle via Vung Tau (VN) and Yantian (CN) connects cargo to the remaining Asian service network

## Asia - US West Coast

# Service Profile WC2

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service to connect Central China and South Korea to the US West Coast
- Direct connection from Shanghai (CN) to Los Angeles (US)
- Direct connection from Oakland (US) to Xingang (CN)

## IMPORTANT CONNECTIONS

- Connection via Shanghai (CN) serves Japanese cargo
- Shuttle via Busan (KR) to connect the Bohai sea

## Asia - Canada West Coast

# Service Profile WC3

Gemini Cooperation Service



### KEY SERVICE VALUE PROPOSITION

- Key service to connect China, South Korea and Japan to the Canada West Coast
- Canada only service to Vancouver (CA) and direct connection to Prince Rupert (CA)

### IMPORTANT CONNECTIONS

- Connection via Shanghai (CN) serves remaining Japanese cargo and Shuttle via Busan (KR) to connect the Bohai sea
- Inland network connects to all key rail ramps and doors in Canada and the US

## Asia - Canada and US West Coast

# Service Profile WC4

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service to connect Central China, South Korea and Japan to the Canada West Coast and US West Coast
- Direct connection from Busan (KR) to Tacoma (US)
- Direct connection from Vancouver (CA) to Yokohama (JP)

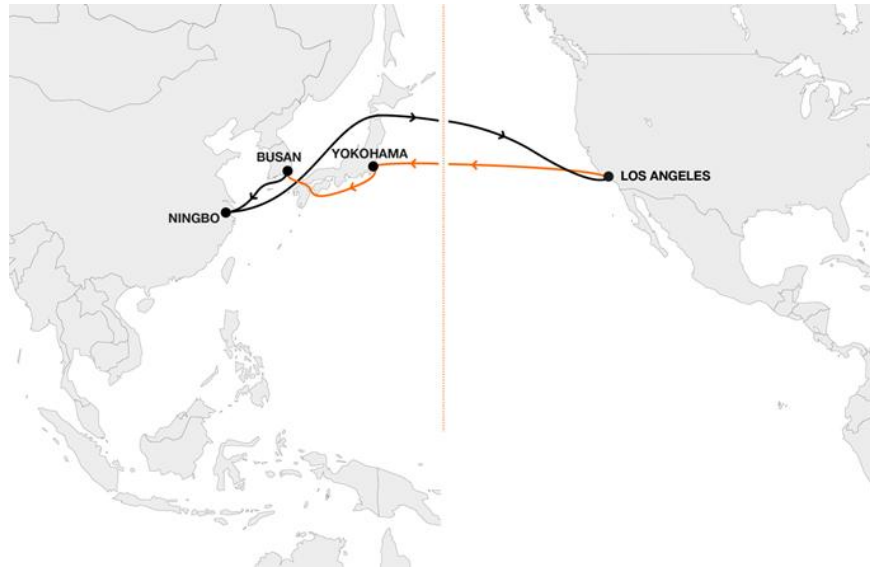
## IMPORTANT CONNECTIONS

- Connection via Shanghai (CN) serves remaining Japanese cargo and Shuttle via Busan (KR) to connect the Bohai sea
- Inland network connects to all key rail ramps and doors in Canada and the US

## Asia - US West Coast

# Service Profile WC5

Gemini Cooperation Service



### KEY SERVICE VALUE PROPOSITION

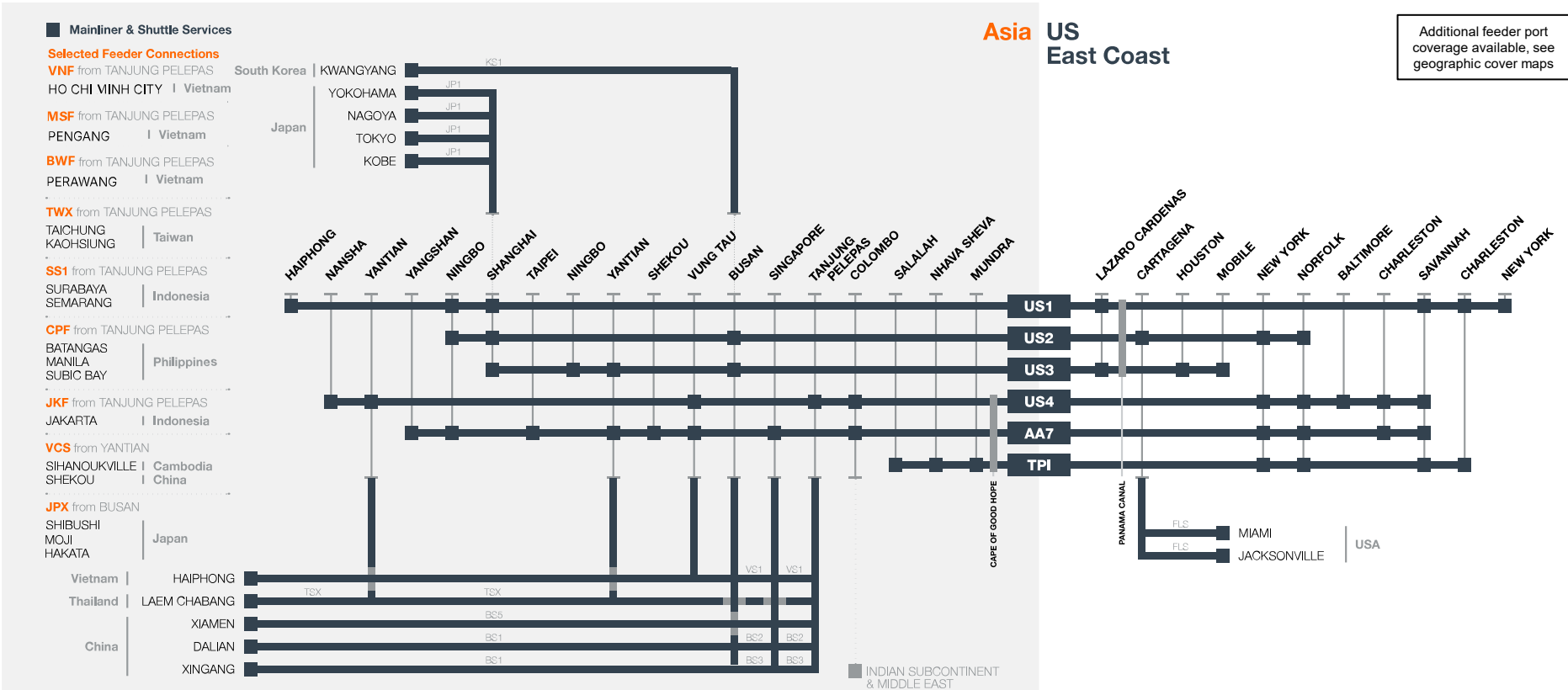
- Key service to connect Central China, South Korea and Japan to the US West Coast
- Direct connection from Ningbo (CN) to Los Angeles (US)
- Direct connection from Los Angeles (US) to Yokohama (JP)
- US Flag Service

### IMPORTANT CONNECTIONS

- Shuttle from Busan (KR) serves the markets of the Bohai Sea

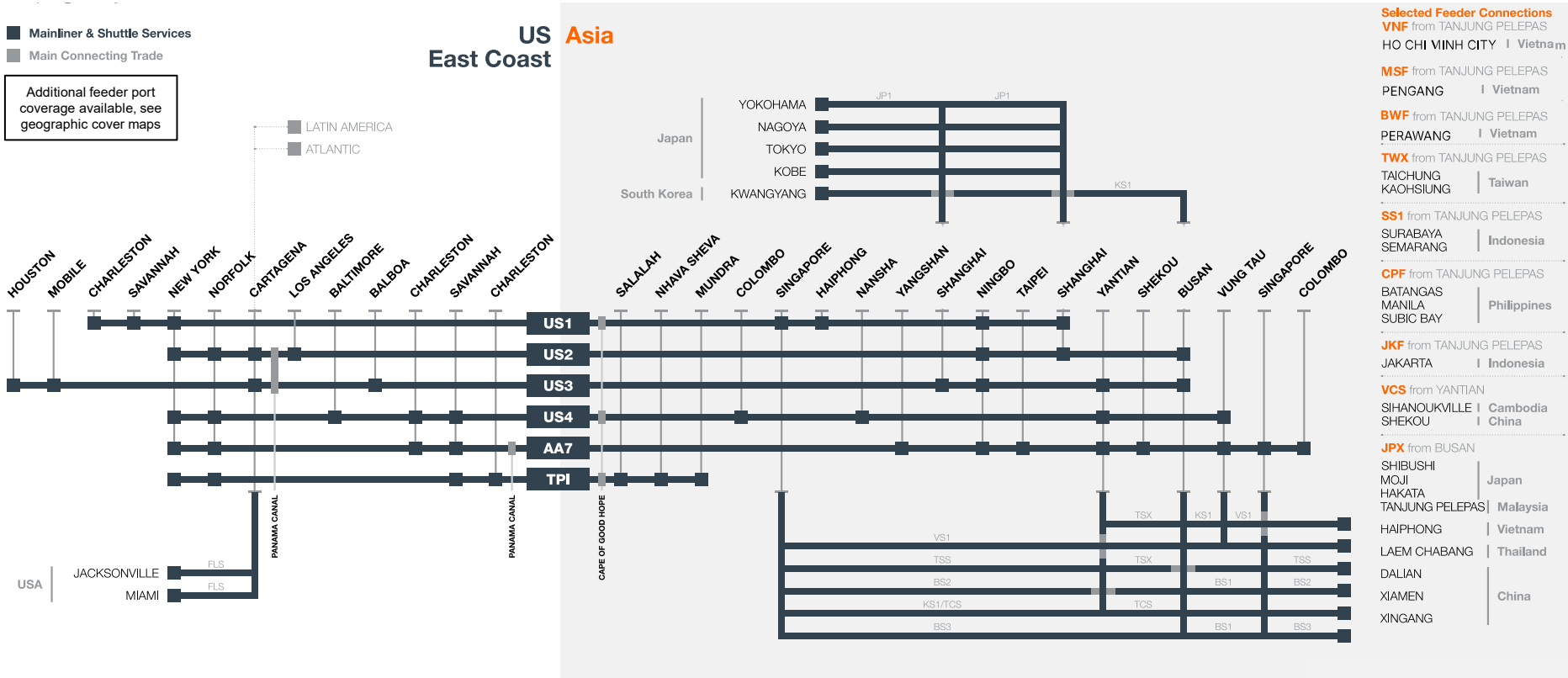
# Transpacific

## Our Asia to US East Coast services at a glance



# Transpacific

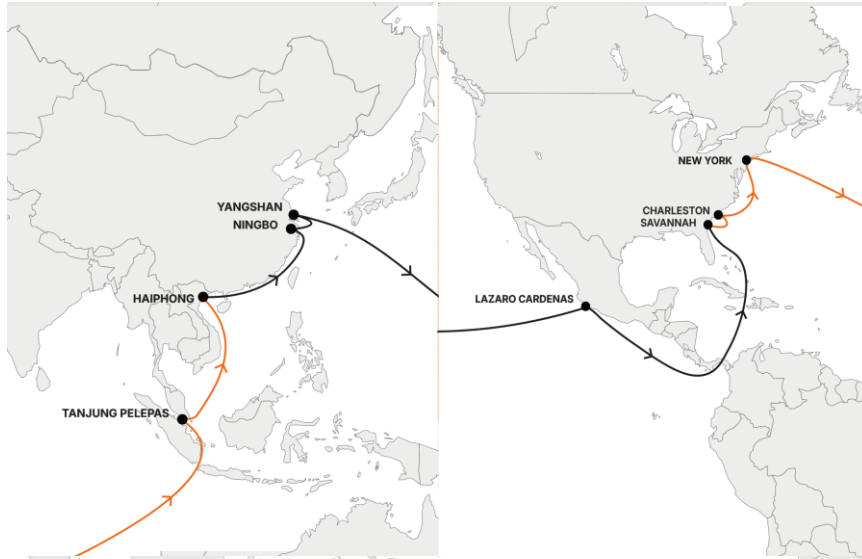
## Our US East Coast to Asia services at a glance



## Asia - US West Coast

# Service Profile US1

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service to connect Central China and Southeast Asia to the US East Coast via the Panama Canal
- Direct connection from Shanghai (CN) to Lazaro Cardenas (MX)

## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Korean and Japanese and via Haiphong (VN) for Southeast Asian cargo
- Cross-border rail network accesses to Dallas (US) via Lazaro Cardenas (MX)
- Comprehensive intermodal connections into the US Midwest

## Asia - US West Coast

# Service Profile US2

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service to connect Central China, South Korea and Japan to the US East Coast
- Direct connection from Los Angeles (US) to Ningbo (CN)

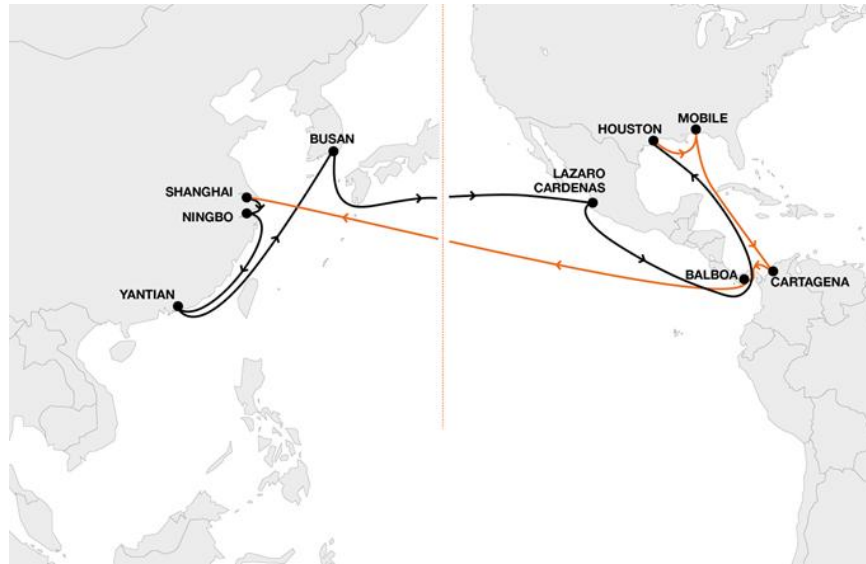
## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Japanese cargo
- Direct connection to Cartagena (CO) serves as a link to Latin American markets and Florida (US)
- Comprehensive intermodal connections into the US Midwest

## Asia - US Gulf Coast

# Service Profile US3

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service to connect Central China, South Korea and Japan to the US Gulf Coast
- Direct connection from Busan (KR) to Lazaro Cardenas (MX)

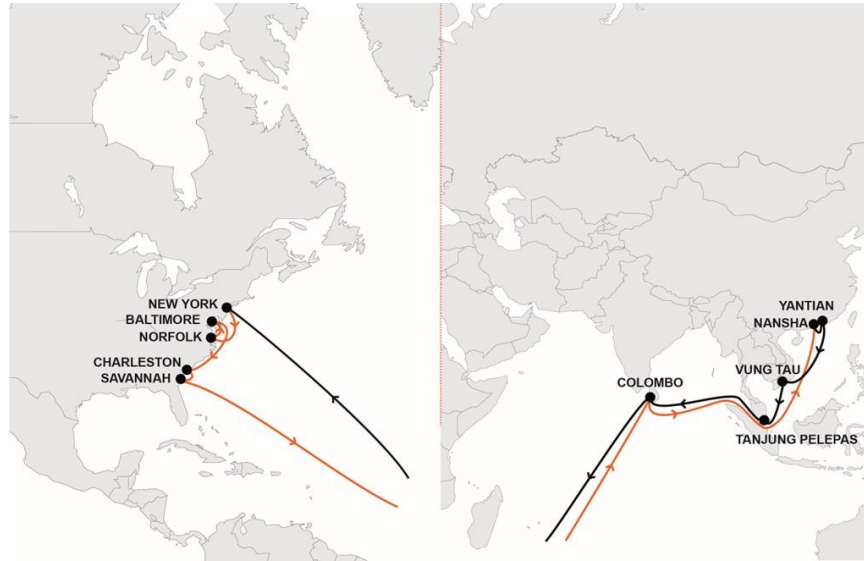
## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Japanese cargo
- Cross-border rail network accesses to Dallas (US) via Lazaro Cardenas (MX)
- Direct connection to Cartagena (CO) serves as a link to Latin American markets and Florida (US)

## Asia - US East Coast

# Service Profile US4

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service to connect the US East Coast with Southeast Asia and South China with a connection to the Indian subcontinent via Colombo (LK)
- Coverage of all US East coast ports

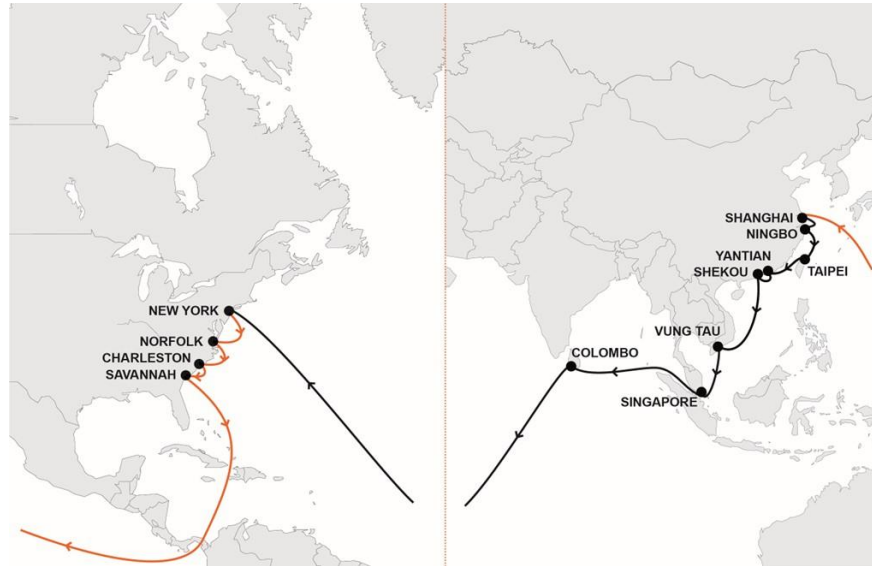
## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Korean and Japanese and via Tanjung Pelepas (MY) for Southeast Asian, South China and Bohai sea cargo
- Connection via Colombo (LK) into the Indian subcontinent
- Comprehensive intermodal connections into the US Midwest

## Asia - US East Coast

# Service Profile AA7

Hapag-Lloyd Service



## KEY SERVICE VALUE PROPOSITION

- More connections from East Asia and Southeast Asia
- Enhanced rotation with two additional ports: Shanghai and Colombo
- Calling APM terminal in New York/New Jersey with infrastructure connectivity, modern IT systems and largest Reefer capacity in the region
- On dock rail services

## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Korean and Japanese and via Singapore (SG) for Southeast Asian, South China and Bohai sea cargo
- Connection via Colombo (LK) into the Indian subcontinent
- Comprehensive intermodal connections into the US Midwest

## Indian Subcontinent - US East Coast

# Service Profile TPI

Hapag-Lloyd Service



## KEY SERVICE VALUE PROPOSITION

- TPI (Indamex) is THE premium service in North/Central India, Pakistan and US East Coast Market. With the TPI we offer outstanding service in ISC-US East coast market
- The TPI service has been augmented by the TPI extra loaders to help our customers to better connect to the US and put some relief on the continuous high demand.

## IMPORTANT CONNECTIONS

- Comprehensive intermodal connections into the US Midwest

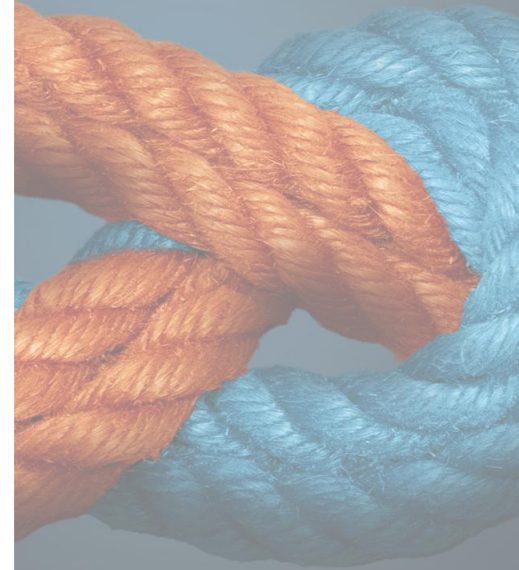
# Agenda

- |           |  |           |
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## Middle East

# Highlights of our Middle East service

- Comprehensive Middle East product with unrivalled reliability
- Delivering robust, on-time and weekly service schedules to our customers
- Broad coverage of all key markets in Middle East, North and South Europe through a dedicated shuttle network, seamlessly connected in selected own / and or controlled hubs
- Multiple options with enhanced connectivity to key trades like Africa, Atlantic, Far East, Latin America and Transpacific



## Middle East

## Our future Middle East service in numbers

## KEY FACTS

6

# Services

43

# Vessels

7

Ø Calls per service

10.4 TTEU

Ø Vessel size

&gt;39

ports covered in Europe

&gt;20

ports covered in Middle East

19 shuttles &amp; feeders connecting hubs and European gateways

7 shuttles &amp; feeders connecting hubs and Middle Eastern gateways



Go to shuttle network

## Middle East

## Key features and improvements of our future Middle East service

## Transit times for selected port pairs (across Middle East Network)

As of September 1, 2025

Discover our  
Schedule

FROM	TO									
	Jebel Ali	Jeddah	Dammam	Hamad	Salalah	Nhava Sheva	Mundra	Chennai	Karachi	Colombo
Hamburg	36	21	44	46	33	43	40	34	40	30
Rotterdam	39	25	47	49	36	46	44	43	44	37
London Gateway	32	21	40	42	29	39	36	39	36	35
Genoa	32	15	40	42	29	39	36	81	42	31
Izmit	49	16	61	58	46	58	54	58	54	45

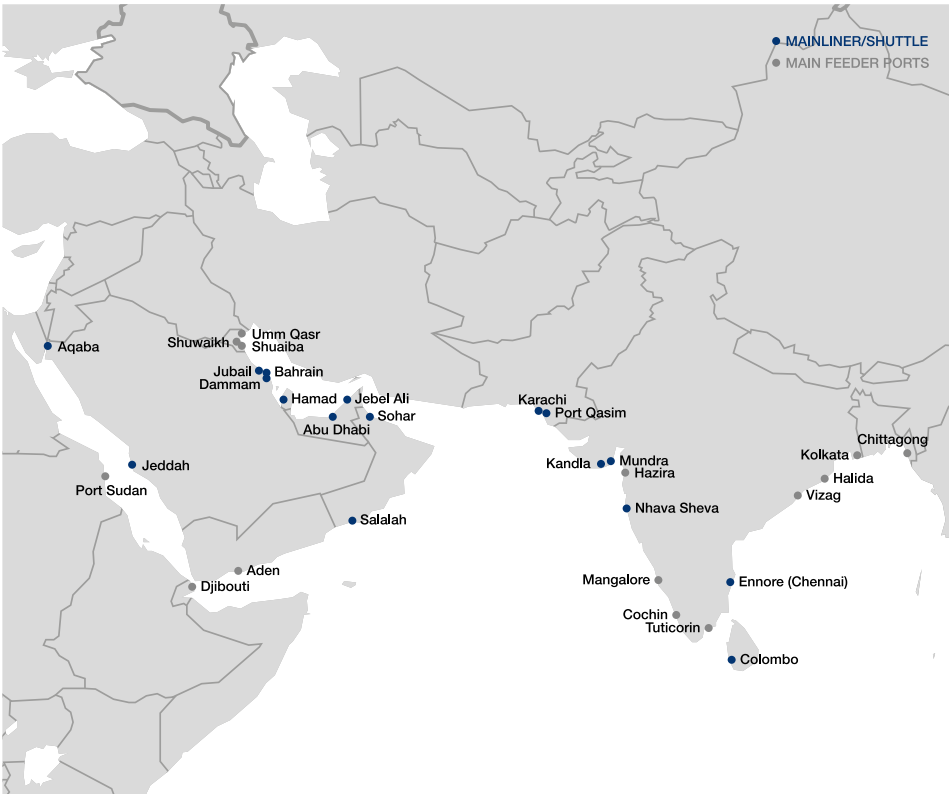
FROM	TO									
	Hamburg	Rotterdam	Antwerp	London Gateway	Valencia	Fos-sur-Mer	Genoa	Istanbul	Mersin	Izmit
Nhava Sheva	38	35	37	42	31	39	39	46	43	43
Mundra	41	38	41	45	35	43	47	50	47	47
Chennai	38	32	43	34	49	37	61	64	65	61
Jubail	42	39	44	46	38	44	50	53	50	50
Jeddah	19	16	17	23	15	21	23	12	11	11

> 90%  
Schedule  
reliability

**Disclaimer:** Transit times are subject to change based on our final schedules and routings. Please refer to [schedule](#) on our website

## Middle East

## Port coverage on our Middle East – North Europe services



# Middle East

## Our Middle East to North Europe services at a glance

■ Mainliner & Shuttle Services

Selected Feeder Connections

**KWF** from JEBEL ALI

SHUWAIKH | Kuwait

**IG1** from JEBEL ALI

SHUAIBA | Kuwait  
 KANDLA | India  
 UMM QASR | Iraq  
 BAHRAIN | Bahrain

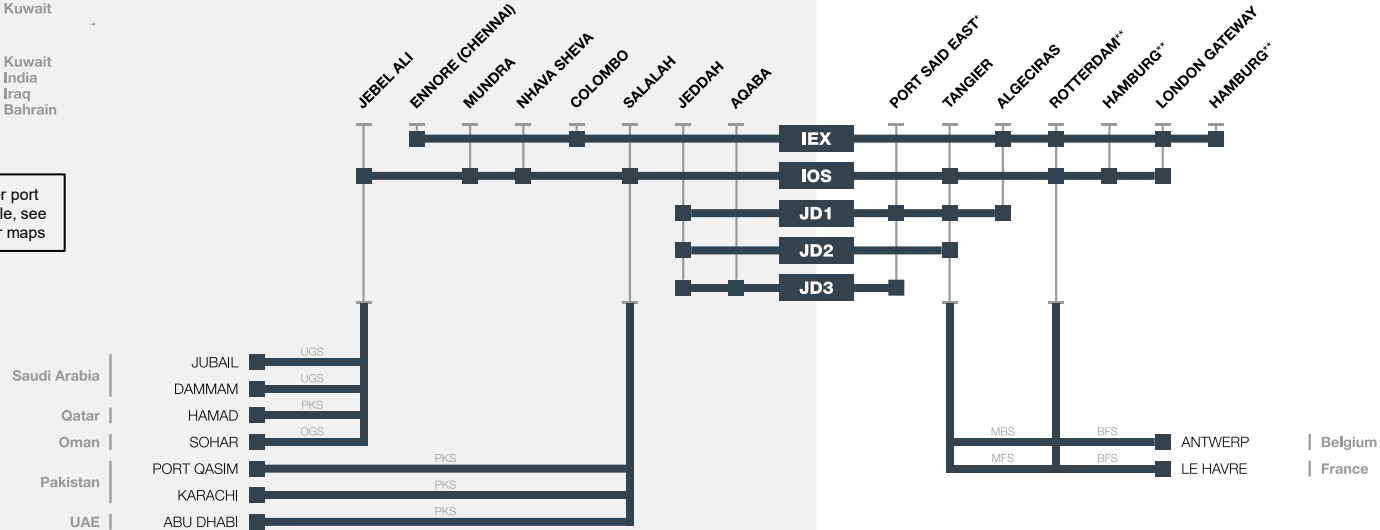
Additional feeder port coverage available, see geographic cover maps

Middle East North Europe

Selected Feeder Connections

**BAX** from WILHELMSHAVEN & HAMBURG

HELSINKI | Finland  
 RAUMA | Lithuania  
 KLAIPEDA | Lithuania  
 RIGA | Latvia



All displayed Services are part of the Gemini Cooperation  
 \* Certain Port Said East EB Calls will be shifted to Damietta during 2025  
 \*\* Transpacific & Latin America connected via NC

# Middle East

## Our North Europe to Middle East services at a glance

■ Mainliner & Shuttle Services

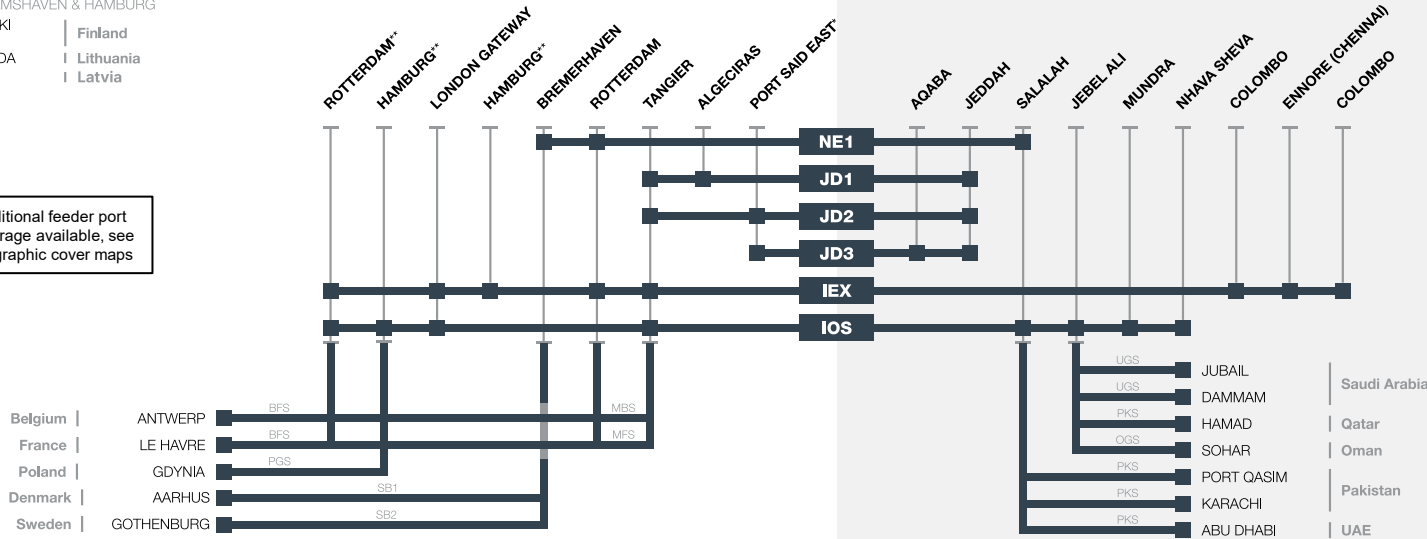
Selected Feeder Connections

**BAX** from WILHELMSHAVEN & HAMBURG

HELSINKI		Finland
RAUMA		
KLAIPEDA		Lithuania
RIGA		Latvia

Additional feeder port coverage available, see geographic cover maps

North Europe Middle East



Selected Feeder Connections

**KWF** from JEBEL ALI

SHUWAIKH		Kuwait
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**IG1** from JEBEL ALI

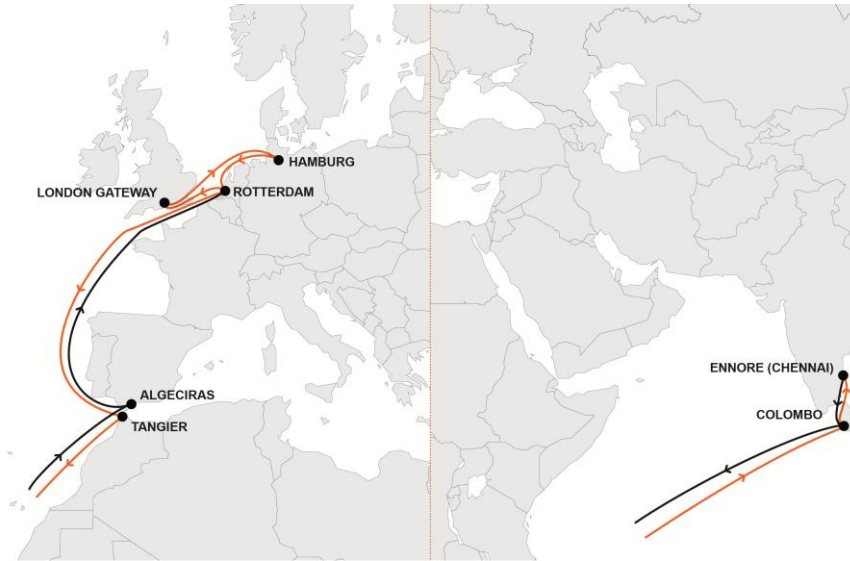
SHUAIBA		Kuwait
KANDLA		India
UMM QASR		Iraq
BAHRAIN		Bahrain

All displayed Services are part of the Gemini Cooperation  
 \* Certain Port Said East EB Calls will be shifted to Damietta during 2025  
 \*\*Transpacific & Latin America connected via NC

## Middle East - North Europe

# Service Profile IEX

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service for connections from the Indian Subcontinent to North Europe via the Cape of Good Hope
- Connection especially relevant for sensitive and high value cargo of those markets, e.g. reefer, OOG and break-bulk

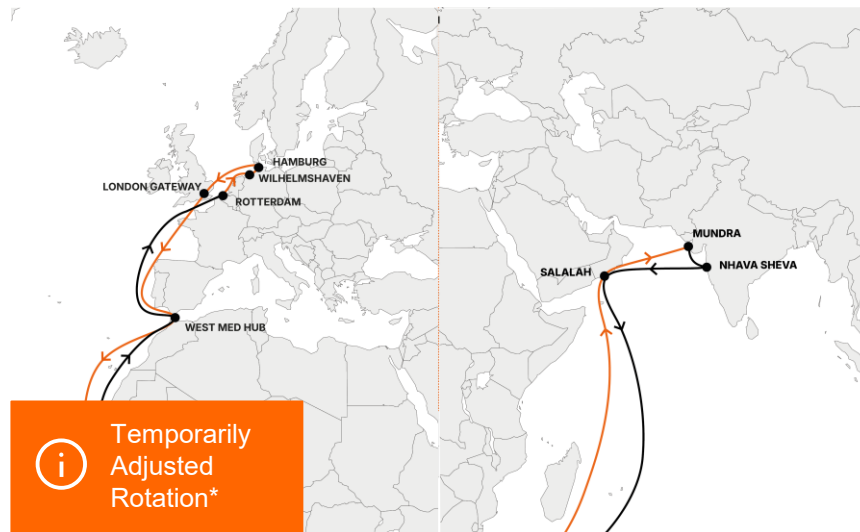
## IMPORTANT CONNECTIONS

- Shuttles via Bremerhaven (DE) to connect Scandinavia and via Rotterdam (NL) to connect Antwerp (BE), and Le Havre (FR)
- Shuttles via Tangier (MA) and Algeciras (ES) to connect the Mediterranean
- Connecting into the Indian Subcontinent via Colombo (LK)

## Middle East - Mediterranean

# Service Profile IOS

Gemini Cooperation Service



### KEY SERVICE VALUE PROPOSITION

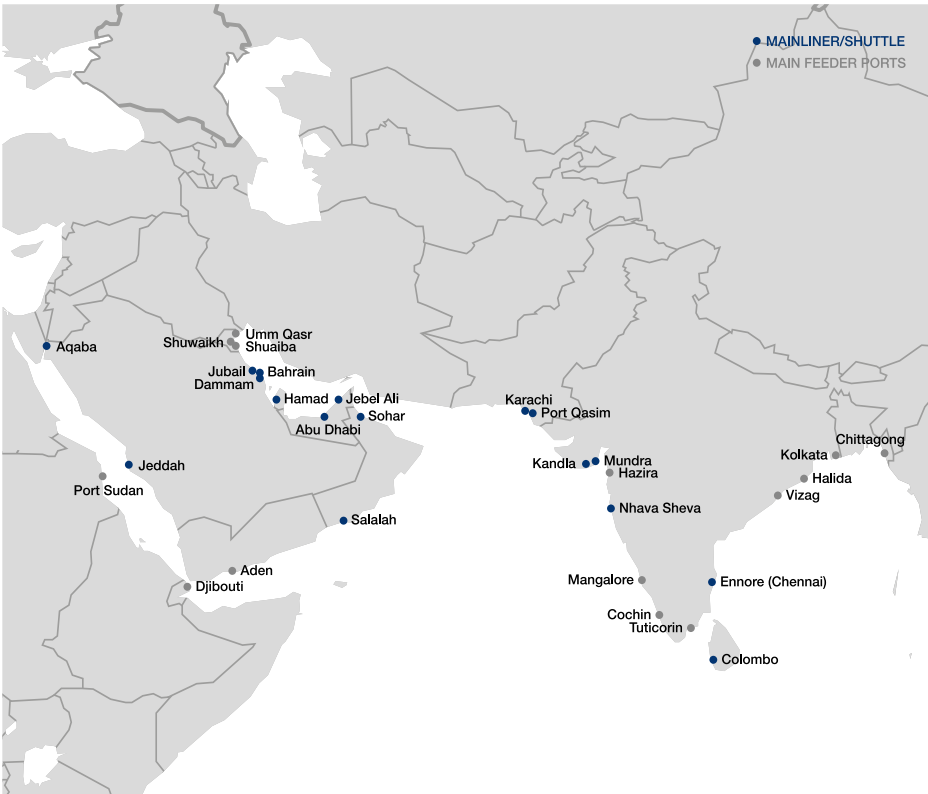
- Key service between North Europe, the Indian Subcontinent, Red Sea and Arabian Gulf
- Serving the markets of Africa, US East Coast and Latin America through a direct connection to Tangier (MA)
- Additional coverage of Jebel Ali (AE), Salah (OM), Mundra (IN) and Nhava Sheva (IN) next to IMX

### IMPORTANT CONNECTIONS

- Shuttles via Rotterdam (NL) connect to Antwerp (BE) and Le Havre (FR)
- Shuttles via Salah (OM) and Jebel Ali (UA) connect to the Persian Gulf and Pakistan

## Middle East

## Port coverage on our Middle East – South Europe services



# Middle East

## Our Middle East to South Europe services at a glance

**Mainliner & Shuttle Services**

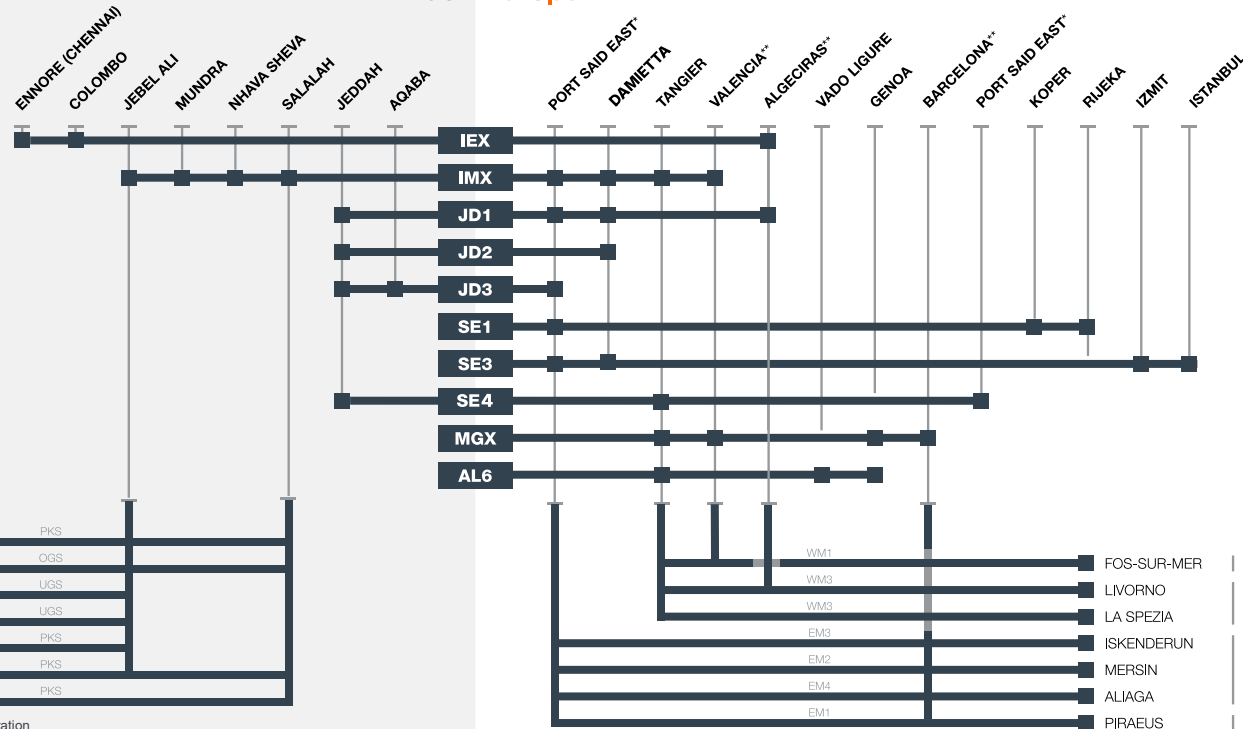
**Selected Feeder Connections**

**KWF** from JEBEL ALI  
 SHUWAIKH | Kuwait  
 SHUAIBA | Kuwait  
 KANDLA | India  
 KARACHI | Pakistan

**IG1** from JEBEL ALI  
 SHUAIBA | Kuwait  
 KANDLA | India  
 UMM QASR | Iraq

Additional feeder port coverage available, see geographic cover maps

**Middle East** **South Europe**



**Selected Feeder Connections**

**ADX** from PORT SAID EAST  
 VENICE | Italy  
 ANCONA | Italy

**BSX** from PORT SAID EAST  
 CONSTANTA | Romania

**PTX** from TANGIER  
 LISBON | Portugal  
 LEIKOES | Portugal  
 VIGO | Spain

**XXM** from TANGIER  
 GEMLIK | Türkiye  
 CASABLANCA | Morocco



All displayed Services are part of the Gemini Cooperation

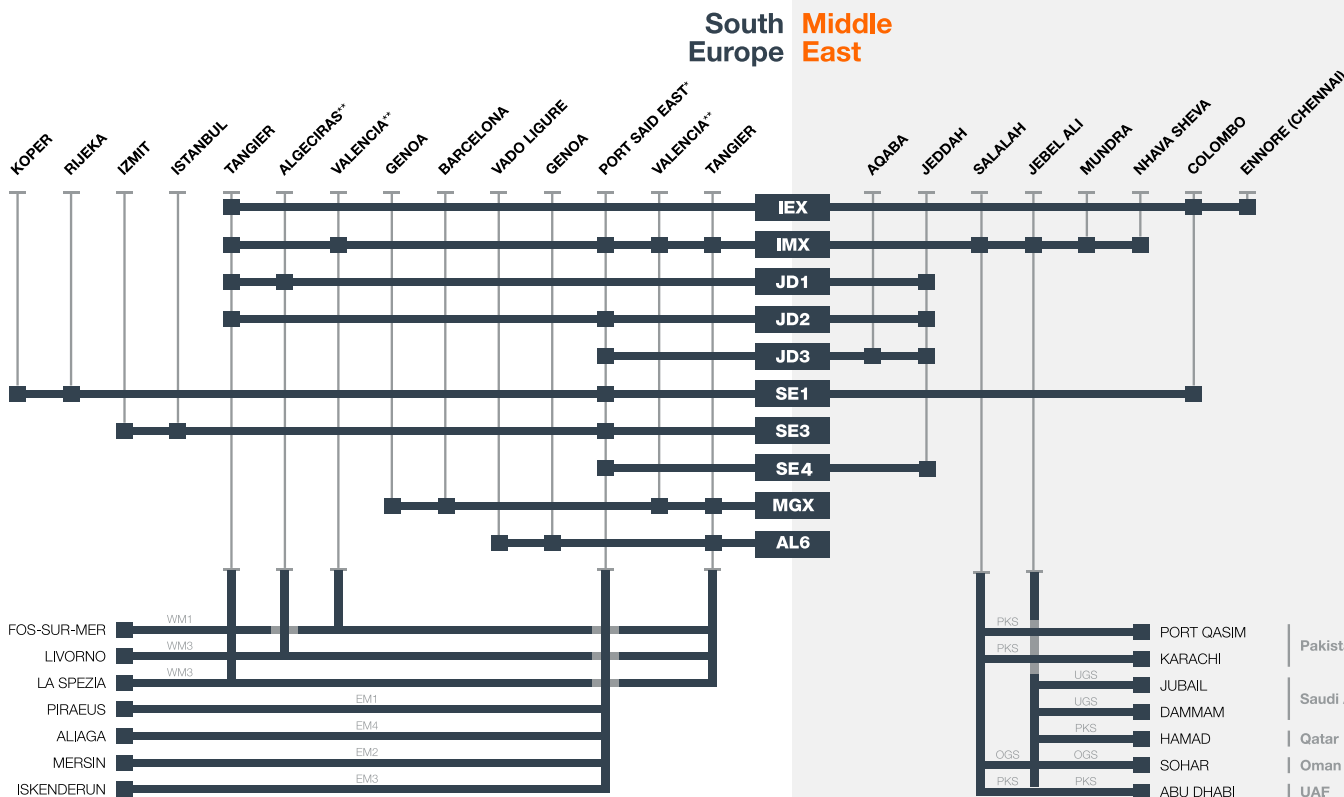
# Middle East

## Our South Europe to Middle East services at a glance

■ Mainliner & Shuttle Services

### Selected Feeder Connections

- ADX** from PORT SAID EAST
  - VENICE ANCONA | Italy
- BSX** from PORT SAID EAST
  - CONSTANTA | Romania
- PTX** from TANGIER
  - LISBON LEIXOES VIGO | Portugal Spain
- XXM** from TANGIER
  - GEMLIK CASABLANCA | Türkiye Morocco



### Selected Feeder Connections

- KWF** from JEBEL ALI
  - SHUWAIKH | Kuwait
  - SHUAIBA | Kuwait
  - KANDLA | India
  - KARACHI | Pakistan
- IG1** from JEBEL ALI
  - SHUAIBA | Kuwait
  - KANDLA | India
  - UMM QASR | Iraq

Additional feeder port coverage available, see geographic cover maps

All displayed Services are part of the Gemini Cooperation

## Middle East - Mediterranean

# Service Profile IMX

Gemini Cooperation Service



### KEY SERVICE VALUE PROPOSITION

- Key service for connections from the West Mediterranean to the Middle East and West India
- Connection especially relevant for sensitive and high value cargo, e.g. reefer, OOG and break-bulk cargo
- Additional coverage of Jebel Ali (AE), Salalah (OM), Mundra (IN) and Nhava Sheva (IN) next to IOS

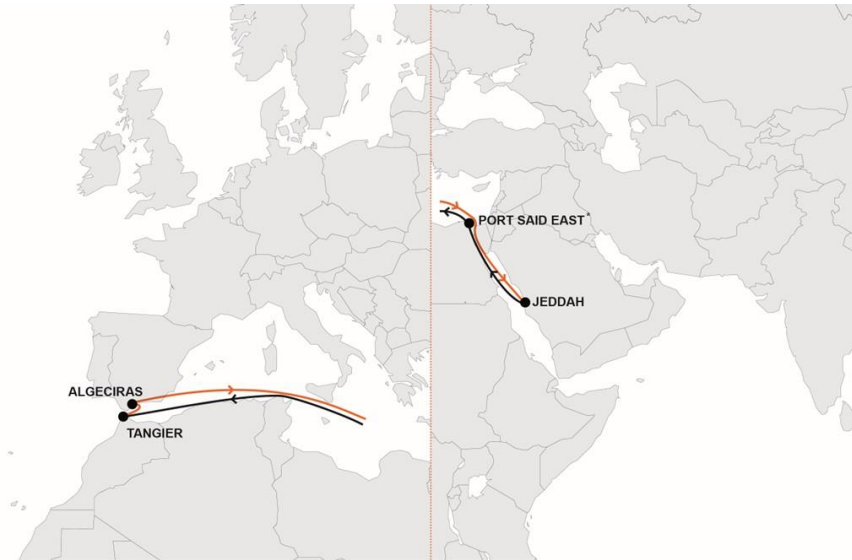
### IMPORTANT CONNECTIONS

- Connections via Tangier (MA), Valencia (ES) and Port Said (EG) to connect the remaining Mediterranean
- Shuttles via Salalah (OM) and Jebel Ali (UA) connect the Persian Gulf and Pakistan

## Middle East - Mediterranean

# Service Profile JD1

Gemini Cooperation Service



### KEY SERVICE VALUE PROPOSITION

- Key service connecting North Europe, North America, Latin America and Africa via West Med Hubs Algeciras (ES) and Tangier (MA) with the Red Sea through Jeddah (SA)

### IMPORTANT CONNECTIONS

- Red Sea into West Med and East Med can be connected with shuttles via Algeciras (ES) and Port Said (EG)

## Middle East - Mediterranean

# Service Profile JD2

Gemini Cooperation Service



## KEY SERVICE VALUE PROPOSITION

- Key service connecting North Europe via Tangier (MA) with the Red Sea

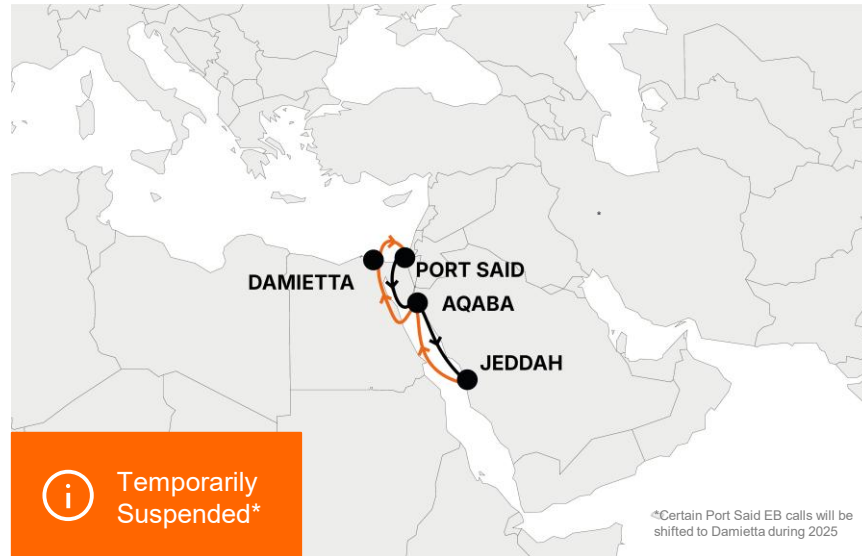
## IMPORTANT CONNECTIONS

- Port Said (EG) enables fast connections into East Med
- Fast connections for Reefer Business into Red Sea

## Middle East - Mediterranean

# Service Profile JD3

Gemini Cooperation Service



**i** Temporarily Suspended\*

\*Certain Port Said EB calls will be shifted to Damietta during 2025

### KEY SERVICE VALUE PROPOSITION

- Key Service connecting the Red Sea via East Med Hub Port Said East

### IMPORTANT CONNECTIONS

- Direct Aqaba (JO) call to connect the entire HL network via Suez
- Fast connection for Reefer Business into Red Sea

# Agenda

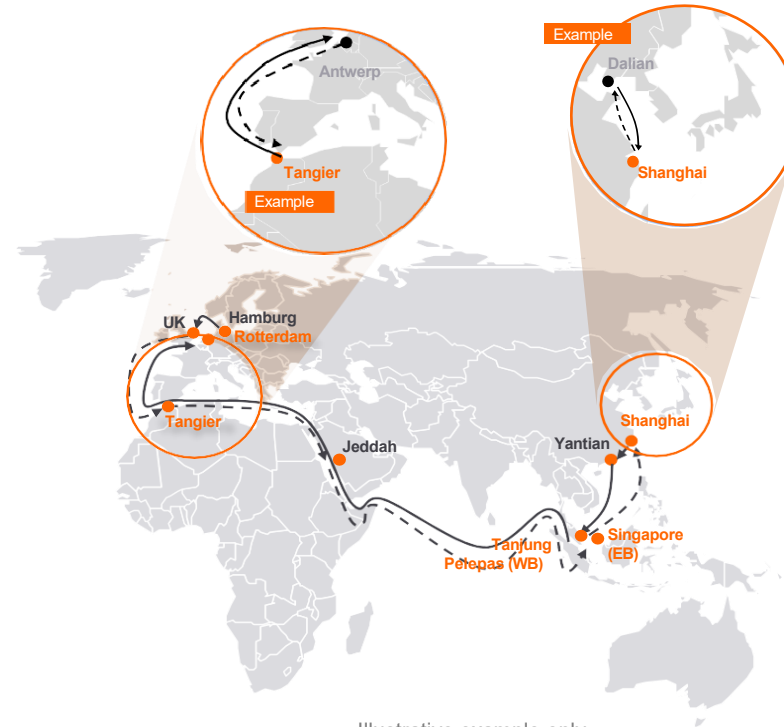
- |           |   |           |
|-----------|---|-----------|
| A.        | Hapag-Lloyd East-West Service Network at a Glance         | 2         |
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| D.        | Trade Overview Transpacific                               | 52        |
| E.        | Trade Overview Middle East                                | 72        |
| <b>F.</b> | <b>Overview Shuttle Network and Intra Regional Trades</b> | <b>88</b> |

# The joint network uses a hub and spoke model to make it much more reliable and resilient, with fast connectivity

## NETWORK PRINCIPLES

- **Setup with 2-3 main port calls** per region including strategic hubs enable shorter round voyage times and better reliability
- **All hub terminals are carefully selected for top quality and reliability plus mostly owned and/or controlled** by Hapag-Lloyd or Maersk
- Hub & Spoke with multiple shuttles provide **wide coverage** and **fast connections**
- **Synchronized** connections from **mainliners to mainliners** and **to shuttles** significantly reduce dwell times

This network is much more **reliable** and **interconnected** than traditional setups, increasing **resilience** against external effects. We will reach this through a combination of streamlined port calls, controlled hubs and dedicated shuttle services.

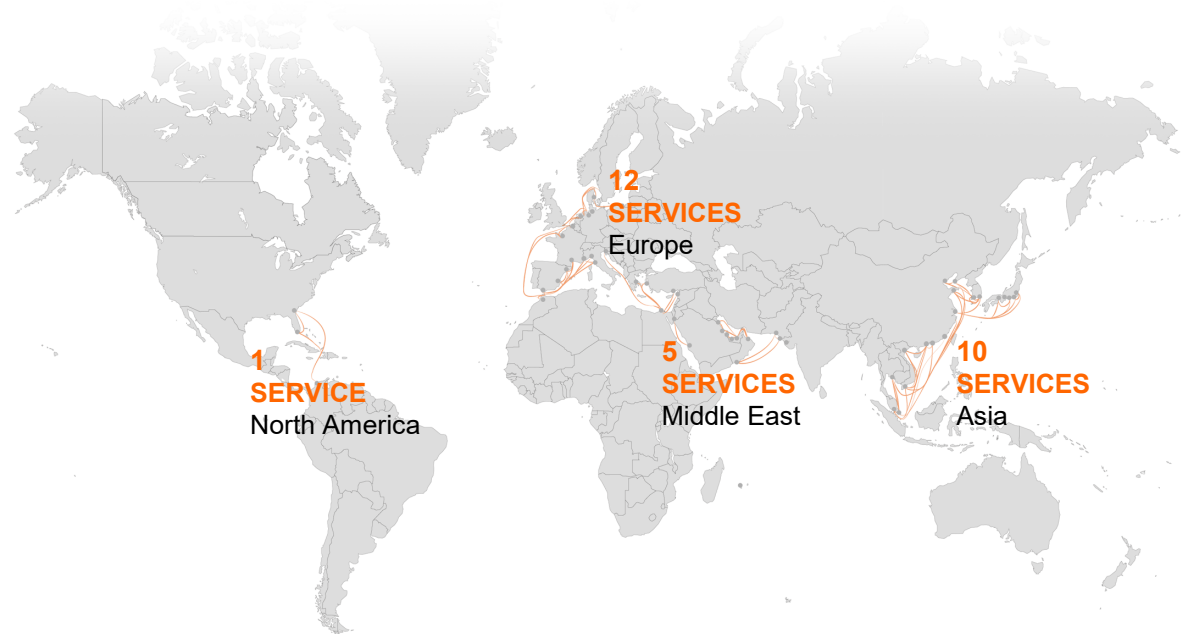


Illustrative example only

# Our dedicated shuttles complement our network with fast and reliable connections within the regions and serve Intra Regional Trades

## HIGHLIGHTS

- **Extensive shuttle network** covering Europe, Asia, Middle East and North America
- **Shuttles** are dedicated to **serve** the **Gemini Cooperation partners**
- **Shuttles** are **deployed by the Gemini Cooperation partners**
- Shuttle network offers **competitive solutions** for **Intra Regional Trade** cargo
- **Shuttles will connect to selected other Hapag-Lloyd services** that are not part of the Gemini Cooperation



# Our feeder network will enhance our broad connectivity in specific markets

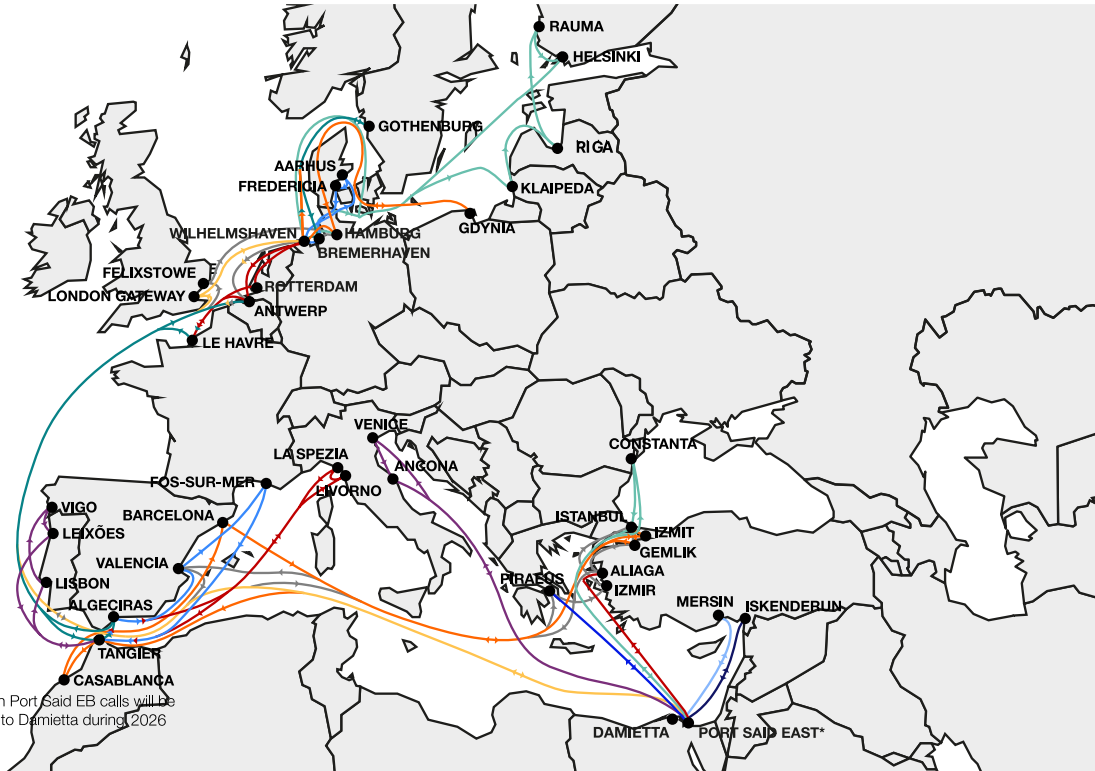
## Complementing Feeder Network

- Smaller sized vessels operated by either Hapag-Lloyd or strategic suppliers
- Extension of our existing hub and shuttle port coverage ensuring seamless connectivity in specific markets
- Next to our mainliner and shuttle network, an integral part to support our customers cargo planning globally
- Supporting the optimization of routes and vessel deployments to contribute further to our reliability goals



# Europe Shuttle & Feeder Services

Preliminary



## KEY FACTS

**20** shuttles & feeders

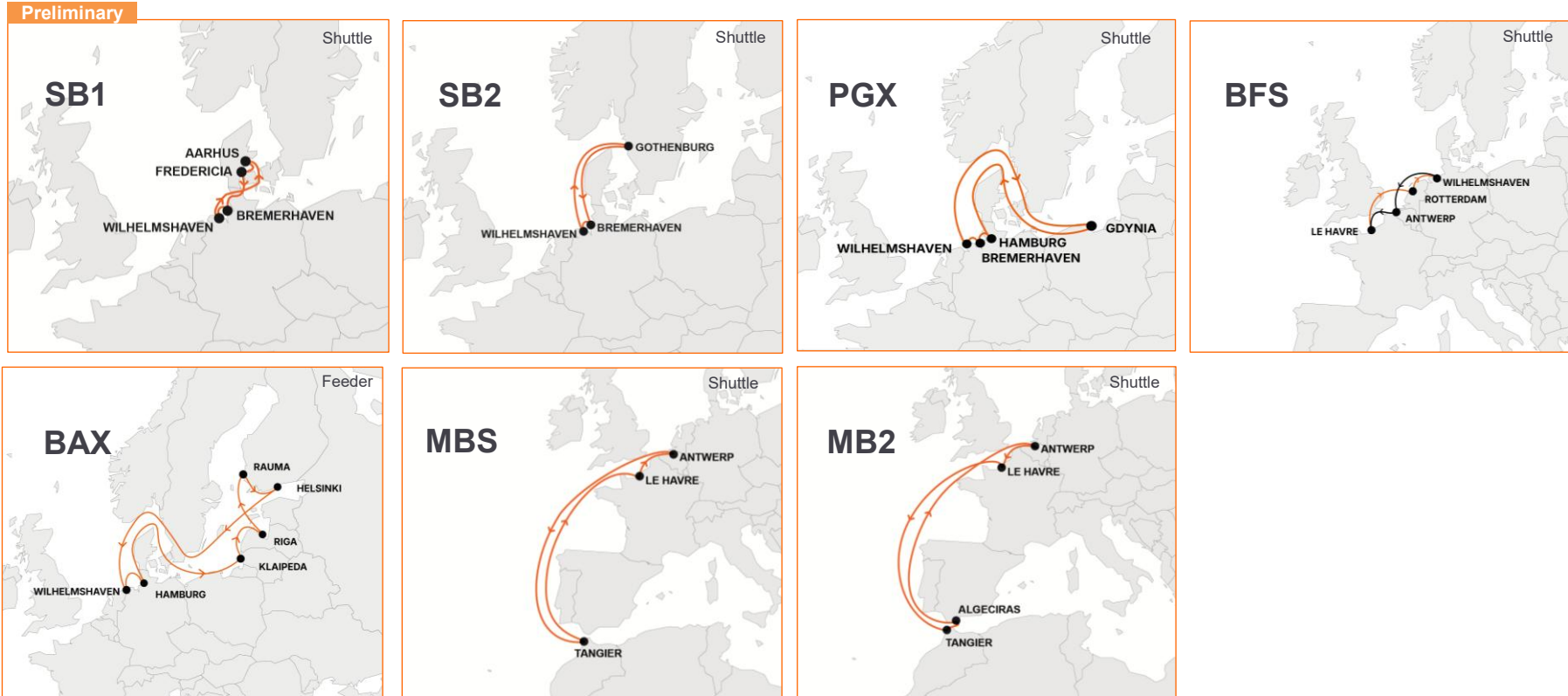
**39** ports

**40** vessels

**3.1 TTEU** Ø vessel size

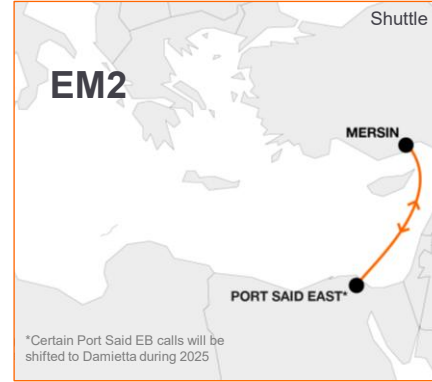
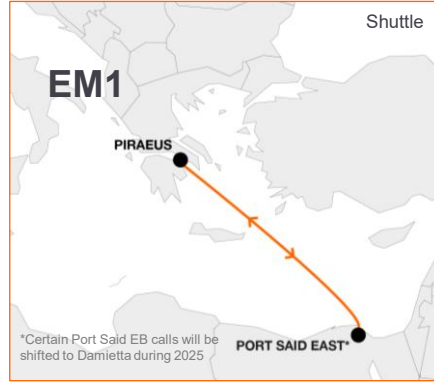
**5** calls per system (Ø)

# Europe Shuttle & Feeder Services (1/3)



# Europe Shuttle & Feeder Services (2/3)

## Preliminary

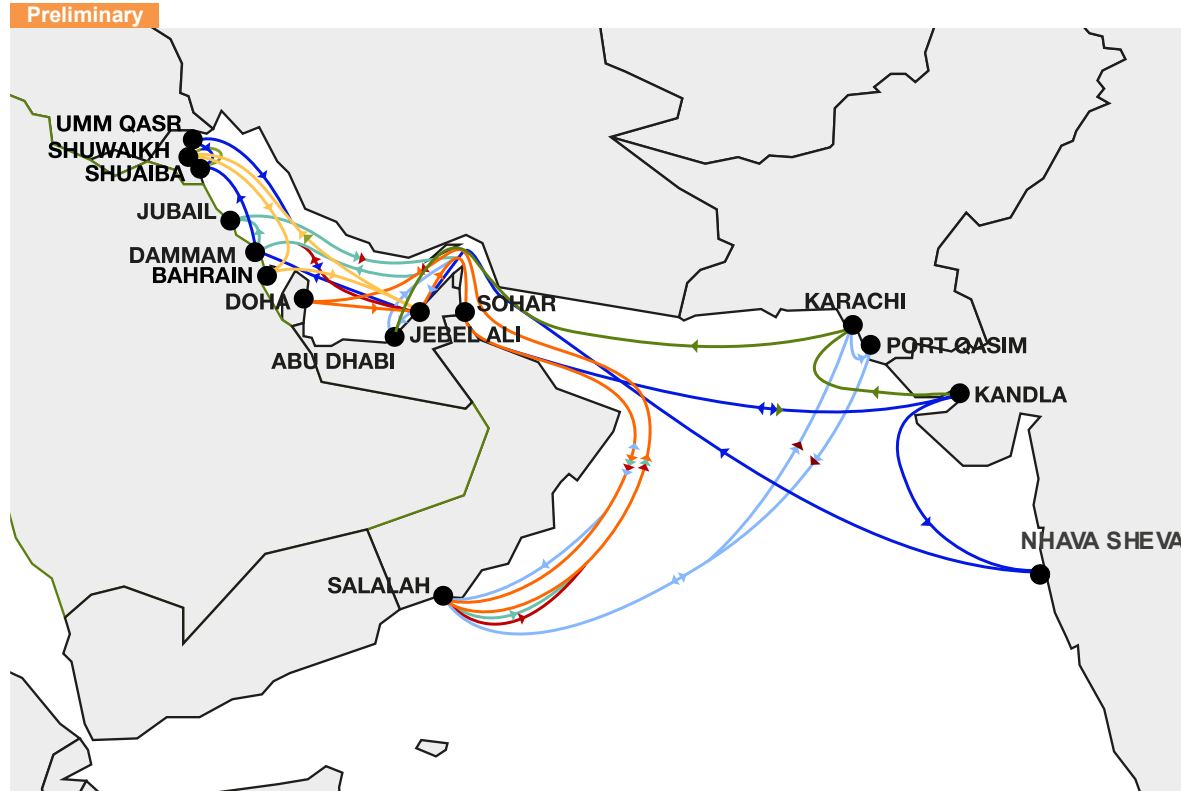


# Europe Shuttle & Feeder Services (3/3)

Preliminary



# Middle East Shuttle & Feeder Services



## KEY FACTS

shuttles & feeders

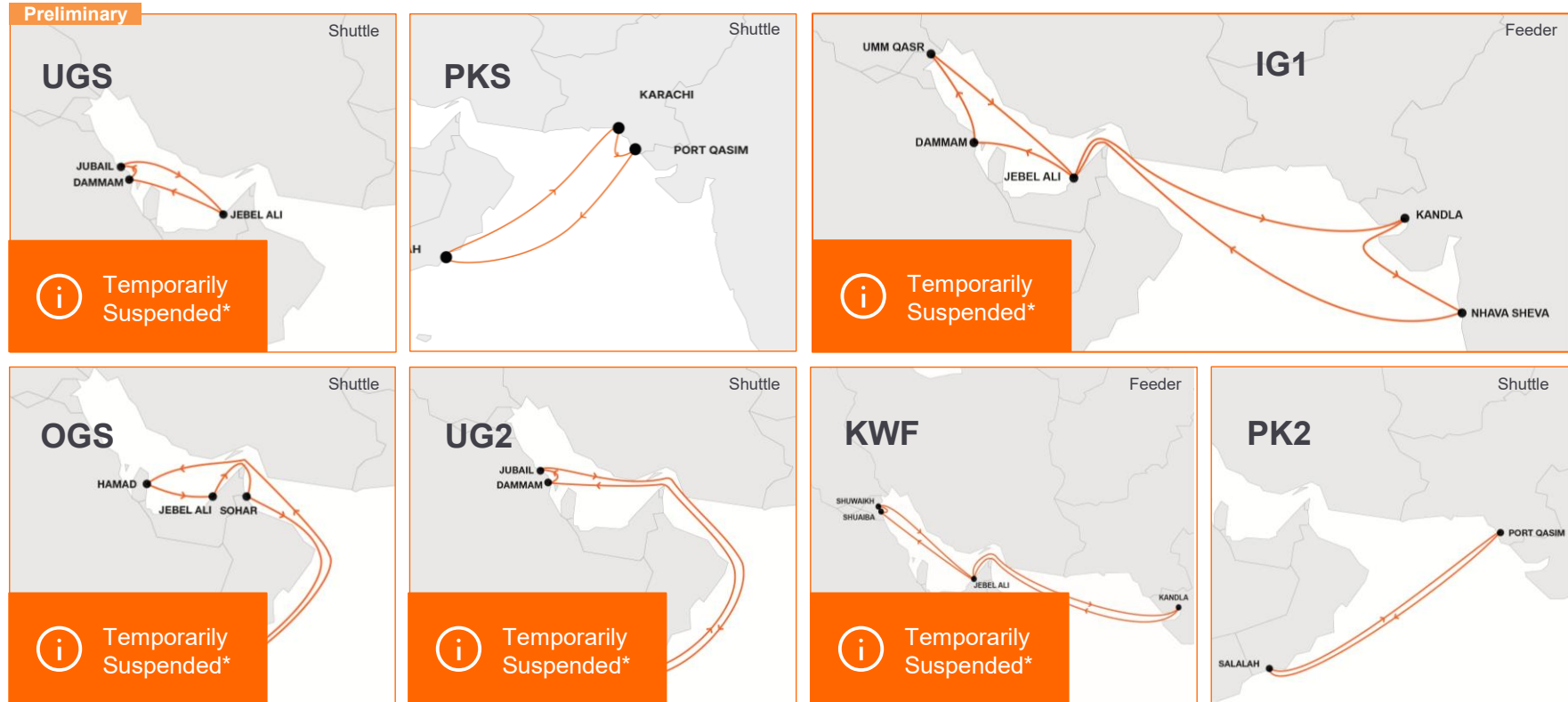
**15** ports

**14** vessels

**3.9 TTEU** Ø vessel size

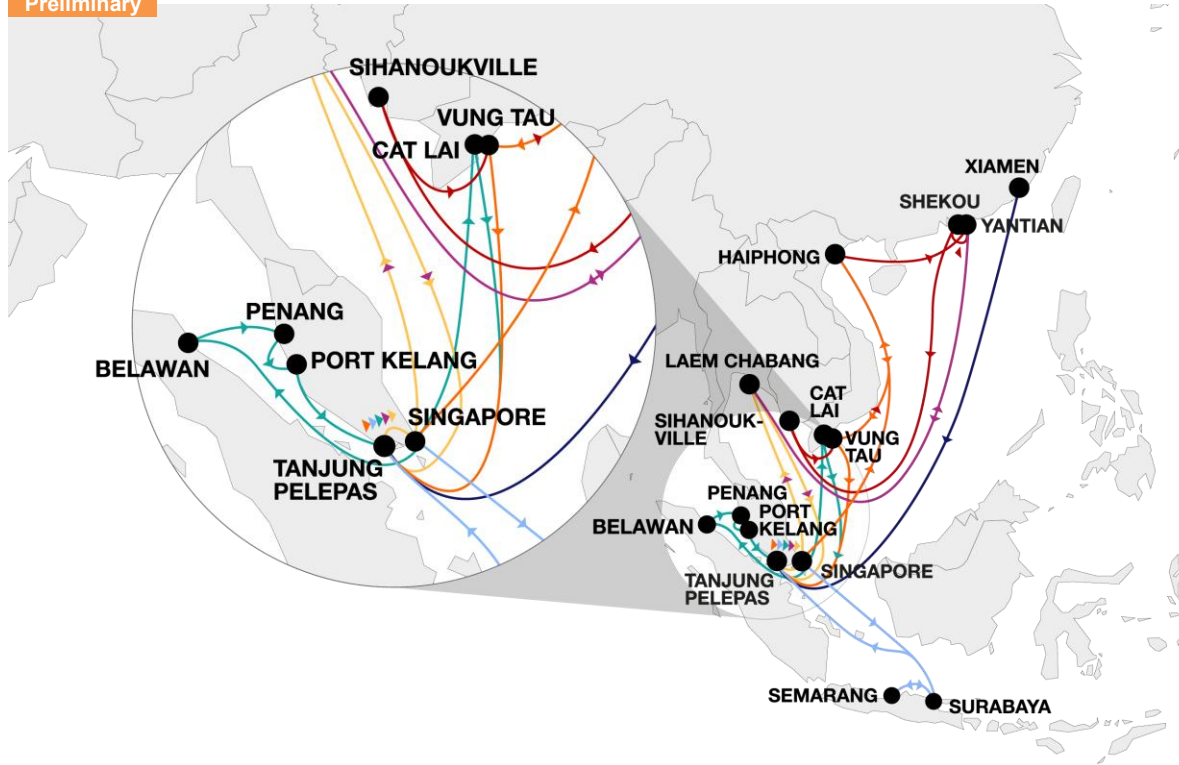
**5** calls per system (Ø)

# Middle East Shuttle & Feeder Services (1/2)



# Asia Shuttle Services (1/2)

Preliminary



## KEY FACTS

**17** shuttles & feeders

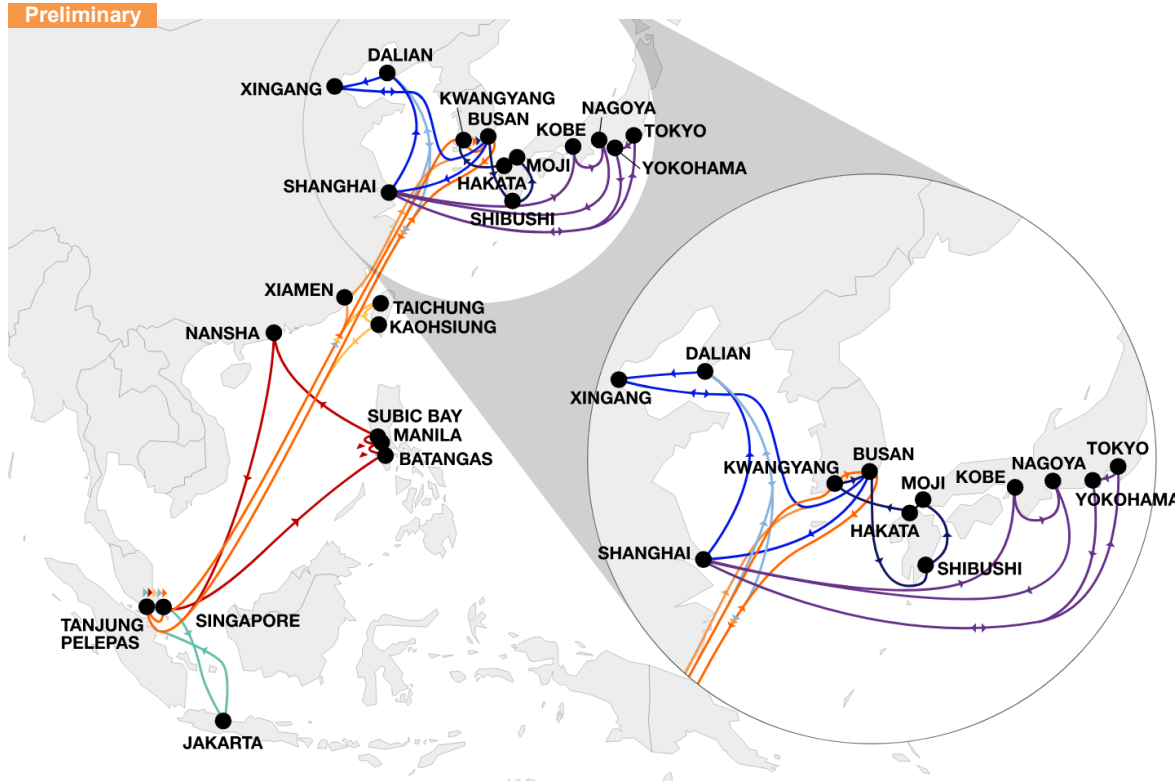
**30** ports

**41** vessels

**4.4 TTEU** Ø vessel size

**5** calls per system (Ø)

# Asia Shuttle Services (2/2)



## KEY FACTS

17 shuttles & feeders

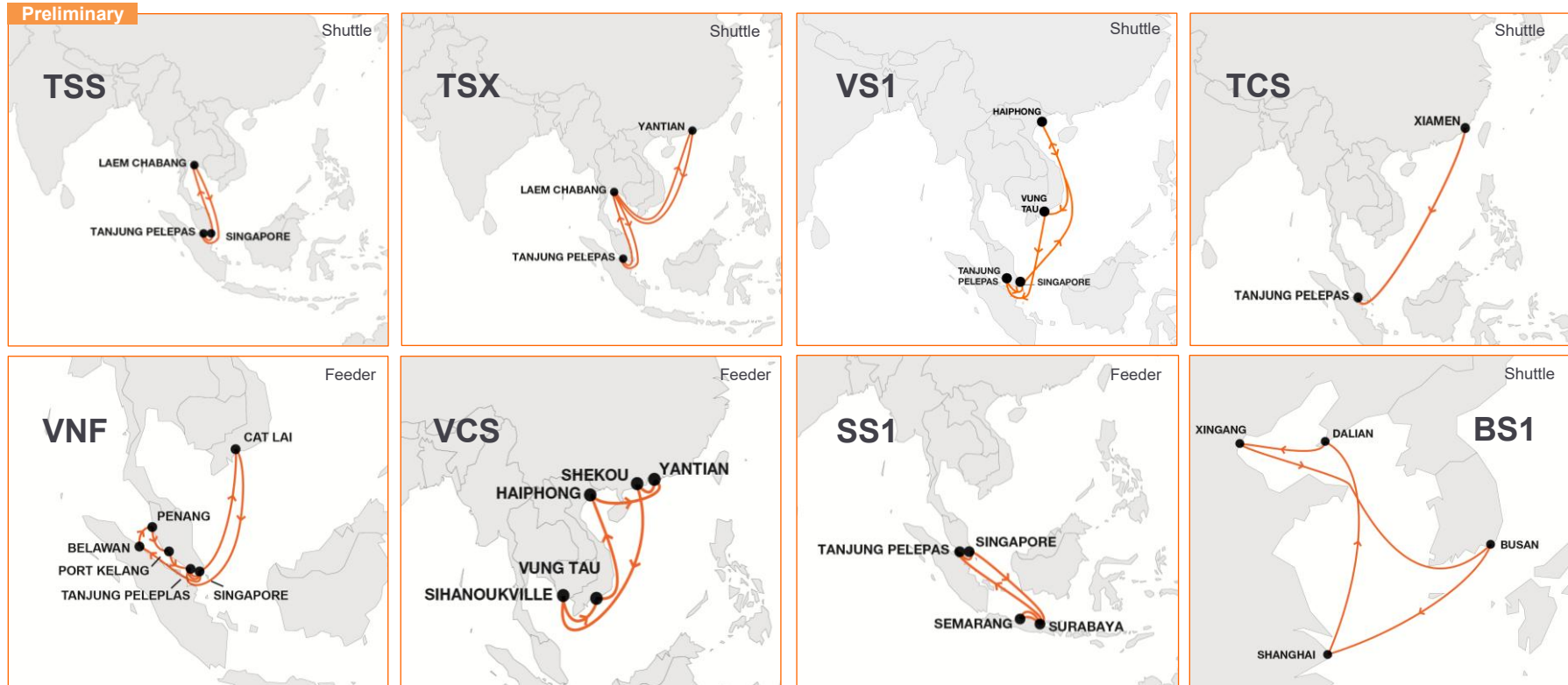
30 ports

41 vessels

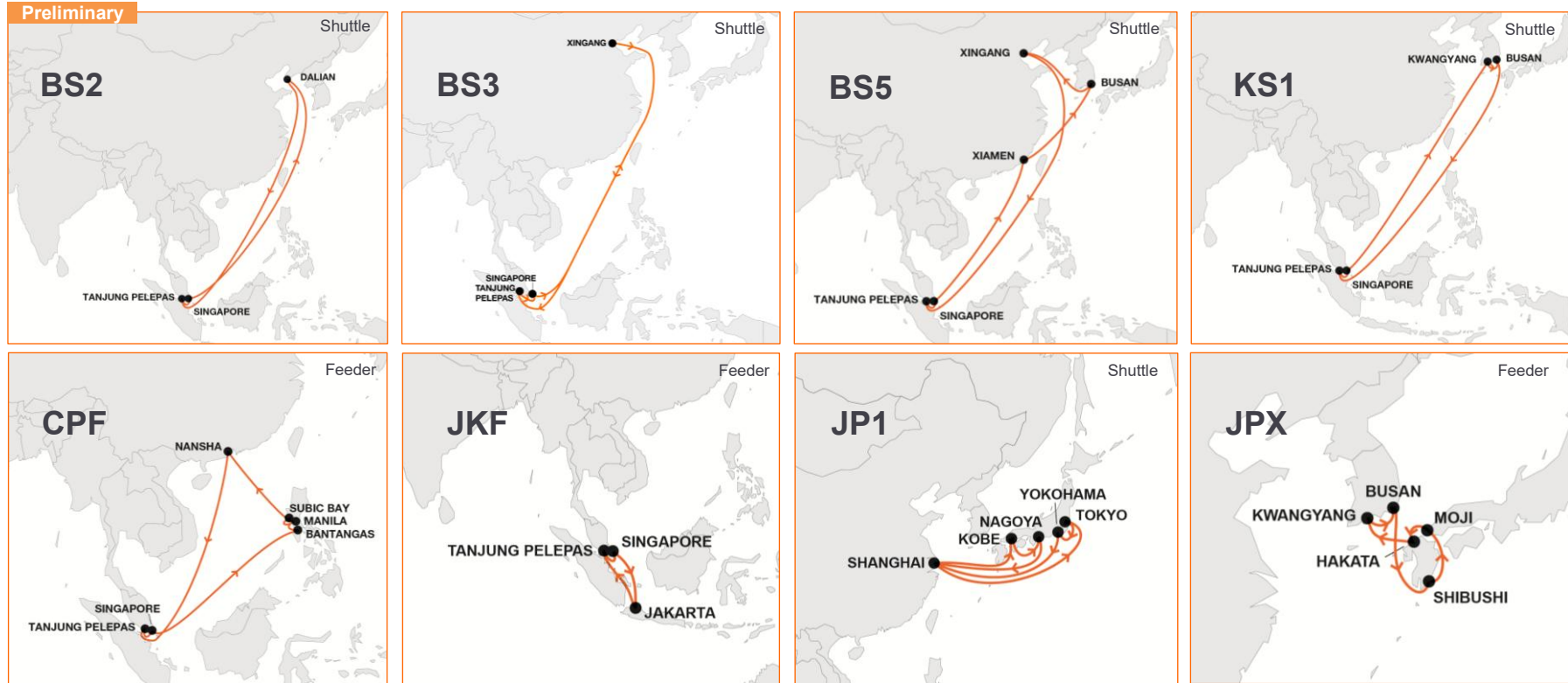
4.4 TTEU Ø vessel size

5 calls per system (Ø)

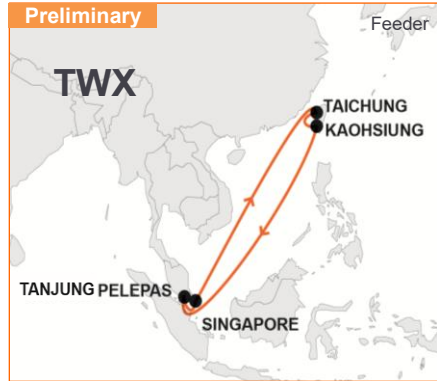
# Asia Shuttle & Feeder Services (1/3)



# Asia Shuttle & Feeder Services (2/3)



# Asia Shuttle & Feeder Services (3/3)



# North America Shuttle



## KEY FACTS

1 shuttle

3 ports

2 vessels

2.5 TTEU Ø vessel size

3 calls per system (Ø)

FOLLOW OUR STORY



**Thank you for your attention!**



# DISCLAIMER

## Disclaimer

This presentation contains forward-looking statements that involve a number of risks and uncertainties. Such statements are based on a number of assumptions, estimates, projections or plans that, by their nature, are subject to significant risks, uncertainties and contingencies. Actual results may differ materially from the Companies' forward-looking statements and expected results.