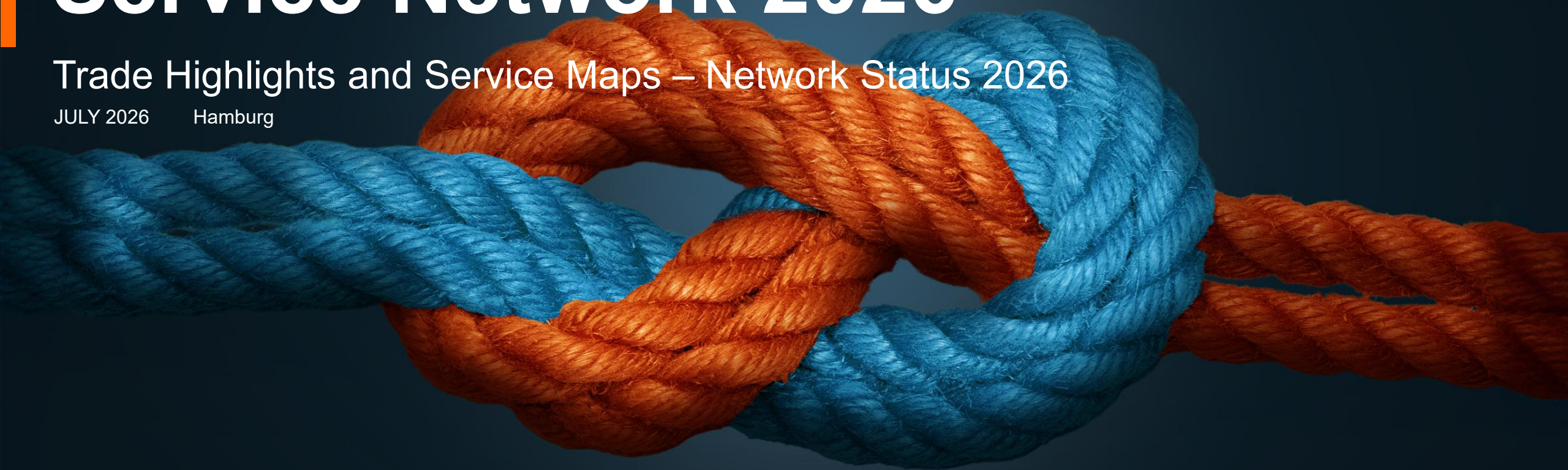


Hapag-Lloyd East-West Service Network 2026

Trade Highlights and Service Maps – Network Status 2026

JULY 2026 Hamburg

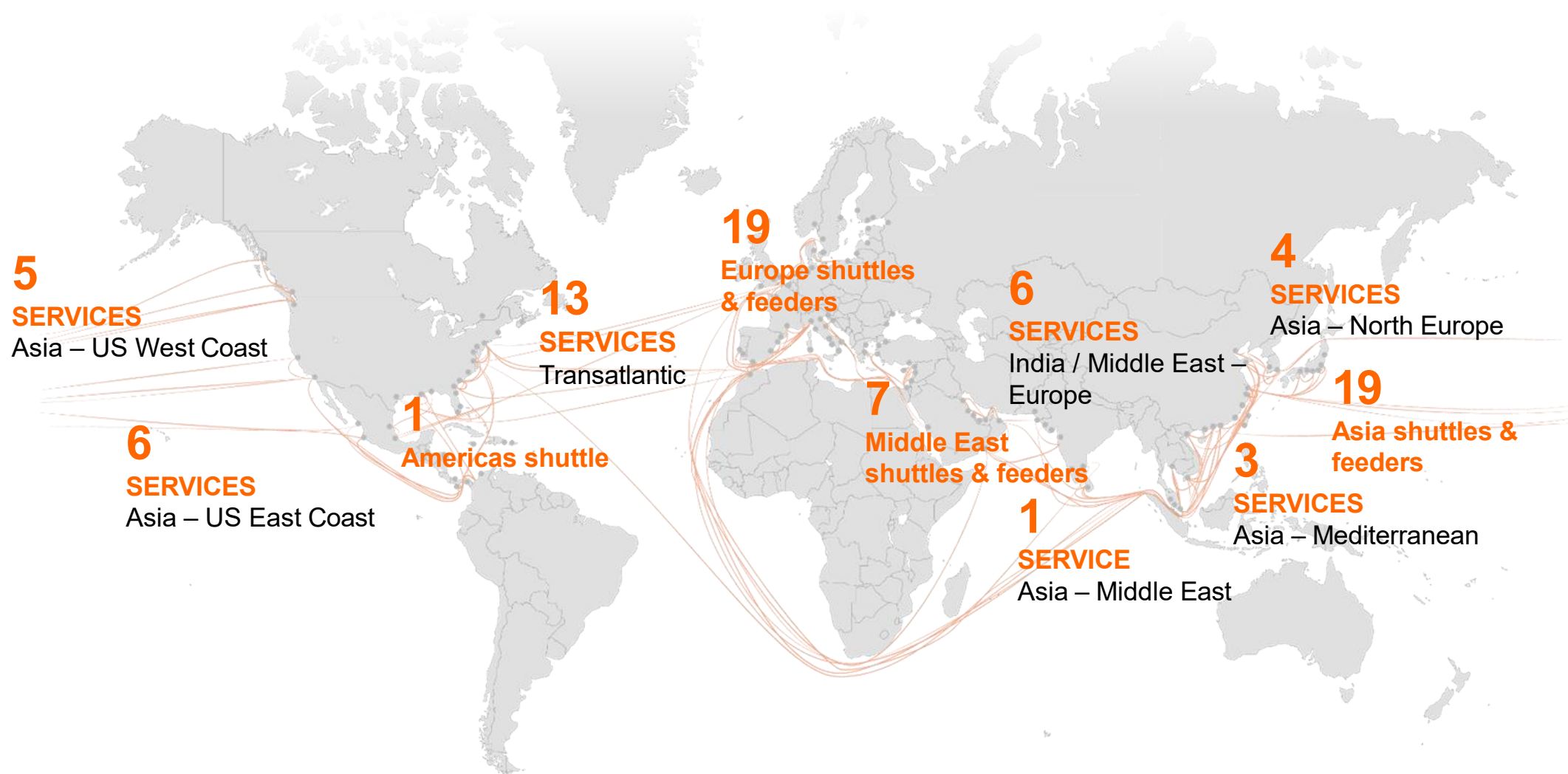


Agenda

- 
- | | | |
|----------|--|----------|
| A | Hapag-Lloyd East-West Service Network at a Glance | 2 |
| B | Trade Overview Asia - Europe | 7 |
| C | Trade Overview Atlantic | 29 |
| D | Trade Overview Transpacific | 52 |
| E | Trade Overview Middle East | 72 |
| F | Overview Shuttle Network and Intra Regional Trades | 88 |



Hapag-Lloyd's East-West Service Network offers a broad coverage across key trades with complementing intra-regional connectivity



Gemini Cooperation will enable us to offer significantly higher quality liner services to our customers

Our value proposition and benefits



Reliability

Enable >80% on-time delivery of your cargo



Connectivity

Link all your relevant markets with fast and resilient transit times



Sustainability

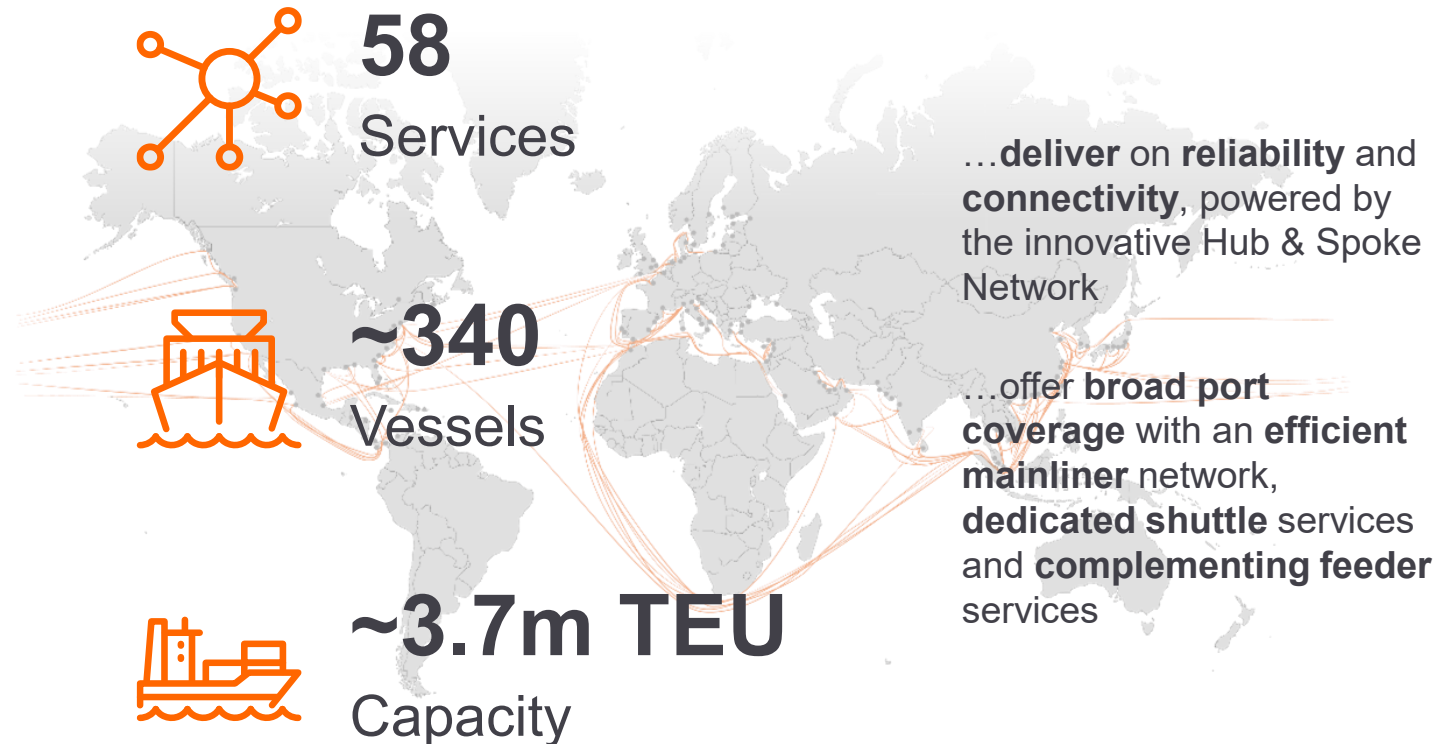
Accelerate the decarbonization of your supply chains



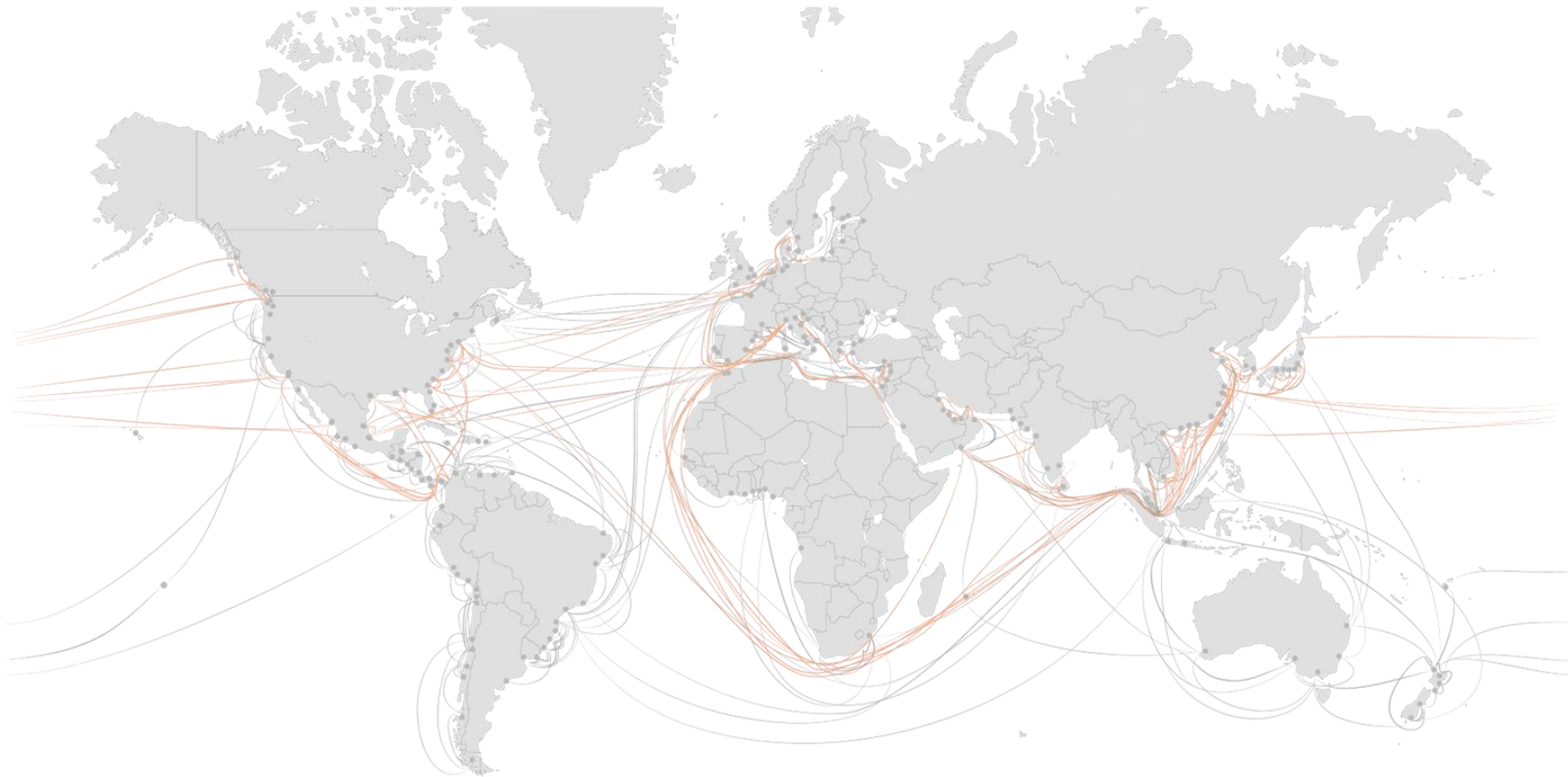
Gemini Cooperation will be an integral part of Hapag-Lloyd's overall East-West Network ...

- Gemini Network continues to **mainly operate via Cape of Good Hope**, given still dynamic situation in the Red Sea
- **As a first step**, one shared service (IMX) is being **reintroduced via the Red Sea and the Suez Canal**, in a carefully phased and risk-assessed approach
- The **safety and well-being of our seafarers, vessels, and customers' cargo** remain our highest priority
- A broader return to the Red Sea will take place **only when it is safe to do so**

Our Gemini Cooperation Cape Network will...



... and will be an integral part of Hapag-Lloyd's overall network of in total around 130 services globally



Beyond scope of east-west service network

- Africa
- Latin America - Asia
- Latin America - Europe
- Intra Americas
- Intra Europe
- Intra Asia
- Oceania

Agenda

- A Hapag-Lloyd East-West Service Network at a Glance 2
- B Trade Overview Asia - Europe 7**
- C Trade Overview Atlantic 29
- D Trade Overview Transpacific 52
- E Trade Overview Middle East 72
- F Overview Shuttle Network and Intra Regional Trades 88



Highlights of our Asia - Europe services

- 01 Comprehensive Asia product with unrivalled reliability
- 02 Delivering robust, on-time and weekly service schedules to our customers
- 03 Benefit from a broad coverage of key markets through dedicated shuttle network in Asia and Europe offering seamless connections
- 04 Enhanced coverage allowing further connections to key markets, e.g. Asia to Africa and Europe to Oceania
- 05 Seamlessly connected shuttle network at mostly owned or controlled hubs
- 06 New connections, e.g. from / to Malaysia and from / to Koper (as a gateway into Central Europe)



Our Asia - Europe service in numbers



7

Services



97

Vessels



8

Ø Calls per service



17.1 TTEU

Ø Vessel size



Go to shuttle network



Note: Coverage is complemented by remaining Hapag-Lloyd network and feeders to further ports

Key features and improvements of our Asia - Europe service



Transit times for selected port pairs (across Asia network)

As of September 1, 2025

 [Discover our Schedule](#)

FROM ↑

	TO →									
	Hamburg	Wilhelmshaven	Rotterdam	London Gateway	Le Havre	Valencia	Barcelona	Istanbul	Genoa	Koper
Ningbo	42	42	42	38	44	34	38	46	45	50
Shanghai	41	39	37	36	41	35	40	47	48	45
Qingdao	43	46	55	40	48	37	41	49	48	53
Xiamen	40	39	39	37	41	37	41	49	48	46
Yantian	37	41	34	34	44	33	37	45	44	49
Tokyo	54	50	50	48	52	48	52	59	59	57
Busan	50	53	46	46	55	44	48	53	55	52
Laem Chabang	37	40	33	34	42	34	38	46	45	43
Haiphong	41	47	40	38	49	38	42	50	49	54
Vung Tau	36	36	35	33	38	33	37	45	44	42

> 90%

Schedule reliability

Disclaimer: Transit times are subject to change based on our final schedules and routings. Please refer to [schedule](#) on our website

1) Based on top 100 port pairs for which both data points (Gemini Cooperation proforma and today's actuals) are available. Today's actuals based on varying number of voyages and calculated as median. Considering +/- 1 day as same

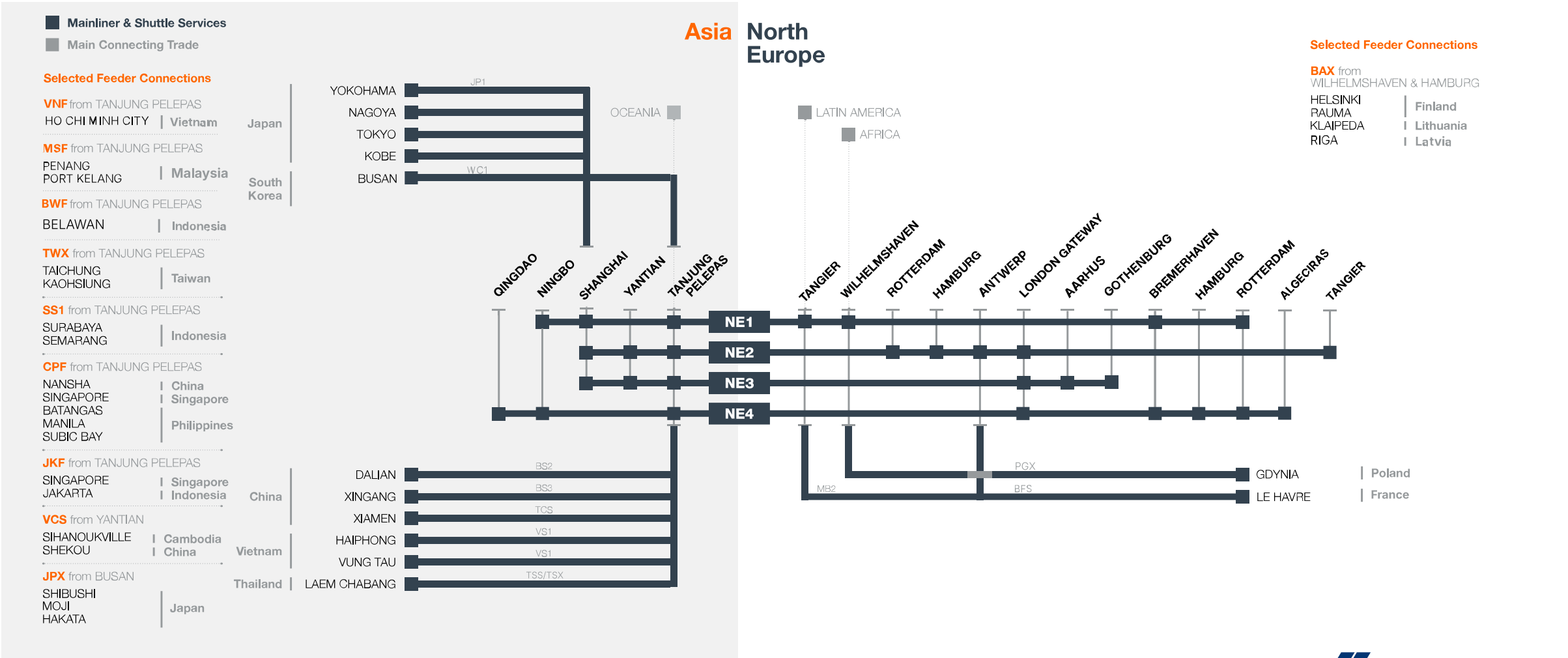
Port coverage on our Asia - North Europe services



Our Asia – North Europe services at a glance



Additional feeder port coverage available, see geographic cover maps



Our North Europe – Asia services at a glance

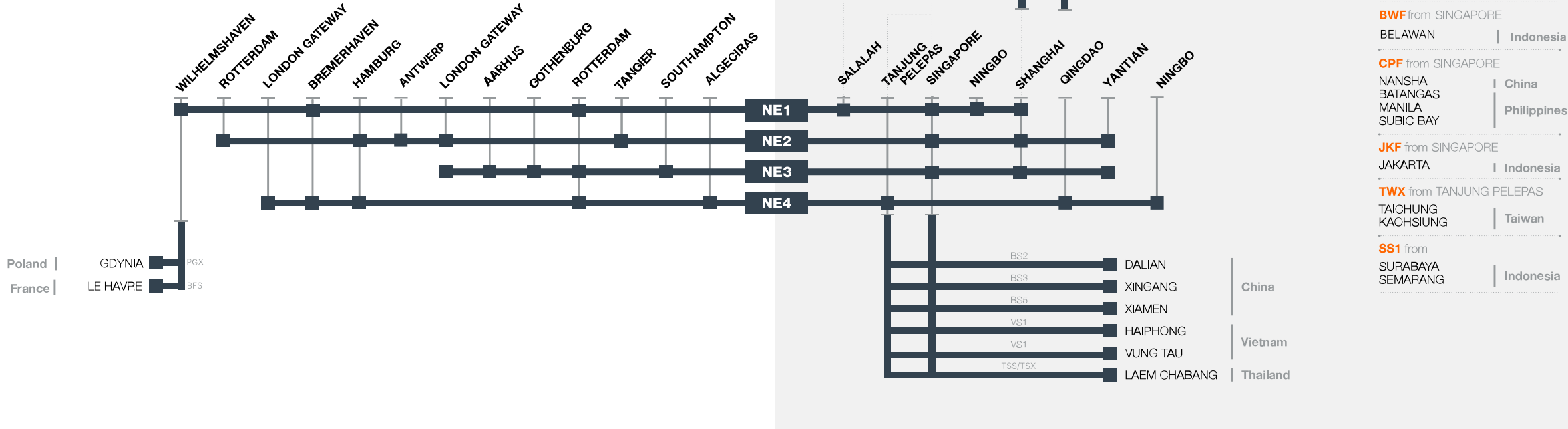


Additional feeder port coverage available, see geographic cover maps

- Mainliner & Shuttle Services
- Main Connecting Trade

Selected Feeder Connections

BAX to
WILHELMSHAVEN & HAMBURG
KLAIPEDA | Lithuania
RIGA | Latvia
RAUMA | Finland
HELSINKI



Service Profile NE1

Gemini Cooperation Service



Key Service Value Proposition

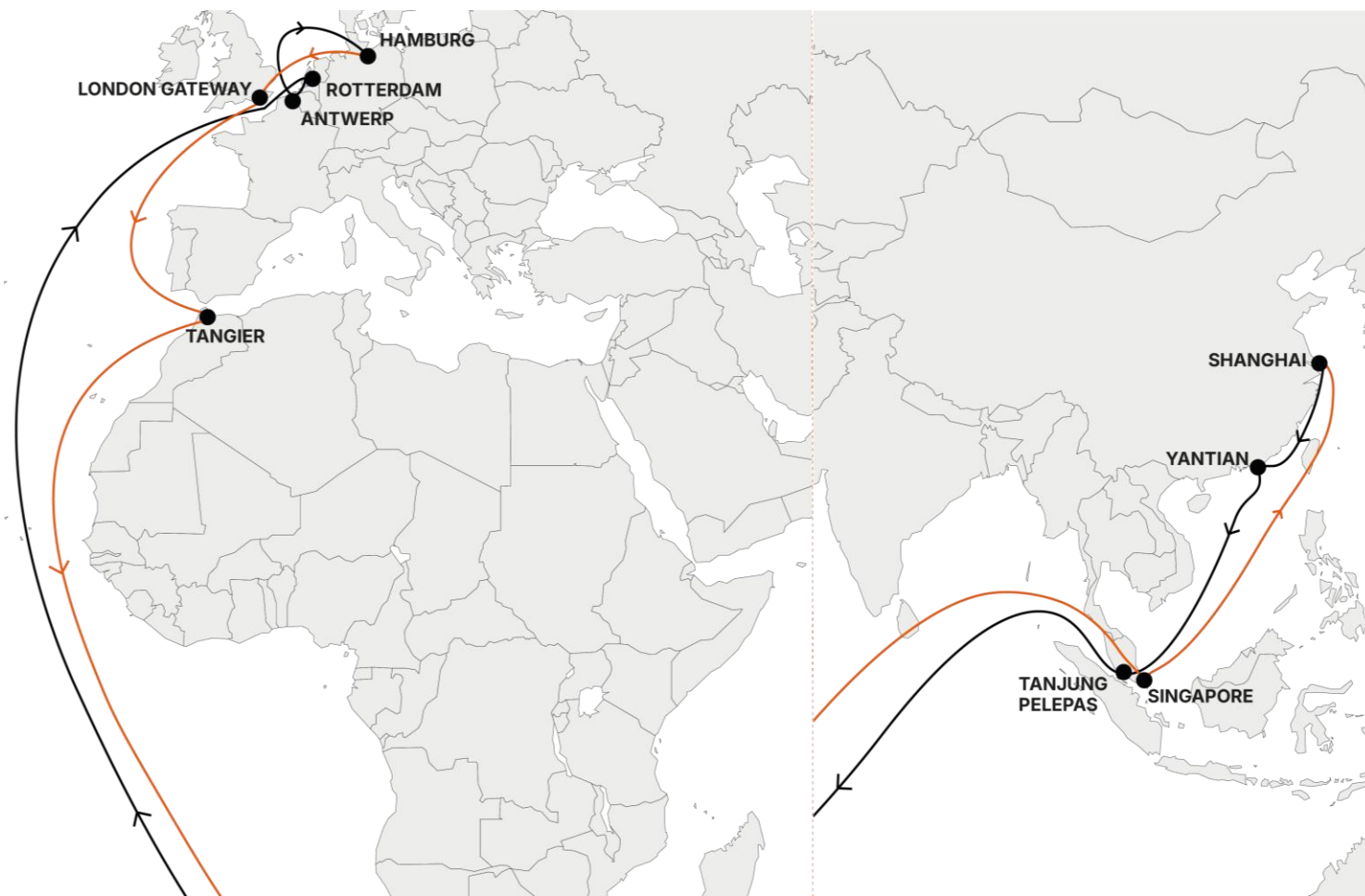
- Key service from Central China to North Europe via the Cape of Good Hope through Tangier (MA)
- Eastbound service from Germany, Scandinavia/Baltic to Central China with connections to Southeast Asia and Oceania
- Serving the markets from North and South Europe to the Middle East with a direct connection to Salalah (OM)

Important Connections

- Shuttles via Tangier (MA) connect to the Mediterranean
- Shuttles via Bremerhaven (DE) and Wilhelmshaven (DE) connect to Scandinavia and Poland
- Shuttles via Rotterdam (NL) & Tangier (MA) to Le Havre (FR)
- Shuttles via Shanghai (CN) connect to Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Salalah (OM) to connect the Persian Gulf and Pakistan

Service Profile NE2

Gemini Cooperation Service



Key Service Value Proposition

- Key service to connect Hamburg (DE) as additional gateway from Central and South China to North Europe via the Cape of Good Hope
- Eastbound service with connection from London Gateway (UK) to Central China, Southeast Asia and Oceania

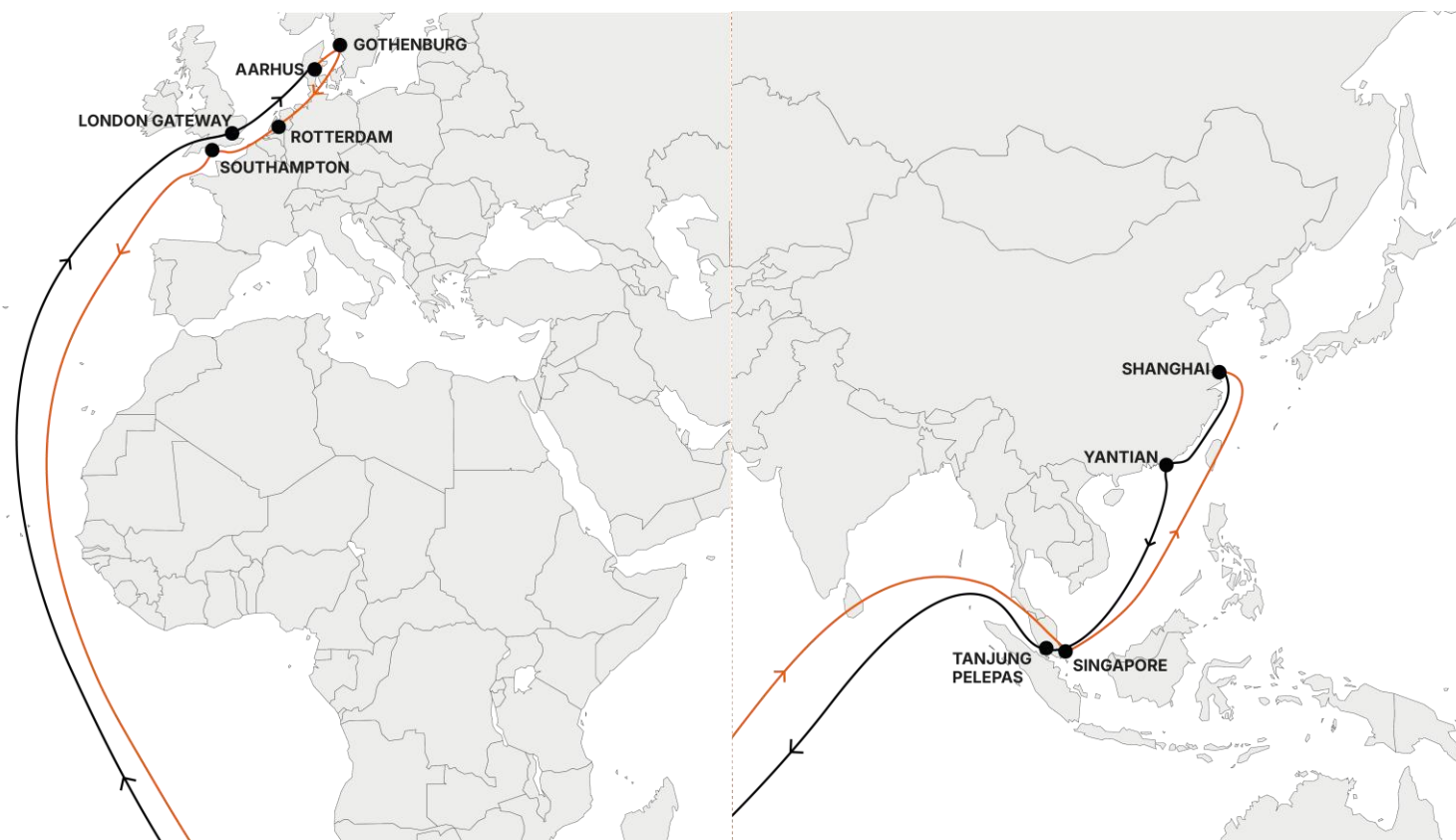
Important Connections

- Shuttles via Rotterdam (NL) connect to Antwerp (BE) and Le Havre (FR)
- Shuttles via Shanghai (CN) connect to Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Connection via Tanger (MA) to the Mediterranean



Service Profile NE3

Gemini Cooperation Service



Key Service Value Proposition

- Key service from Central China to South and North Europe via the Cape of Good Hope
- Eastbound service from the Netherlands to Central China, Southeast Asia and Oceania

Important Connections

- Shuttles from Algeciras (ES) and Rotterdam (NL) to serve cargo from Antwerp (BE) and Le Havre (FR)
- Shuttles via Shanghai (CN) for Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Connection via Tangier (MA) to the Mediterranean

Service Profile NE4

Gemini Cooperation Service



Key Service Value Proposition

- Key service from Central and South China to North Europe via the Cape of Good Hope
- Eastbound service from Germany to Southeast Asia
- Additional gateway option for Hamburg (DE) and London Gateway (UK) next to NE2

Important Connections

- Shuttles via Bremerhaven (DE) to connect to Scandinavia and Poland
- Shuttles via Rotterdam (NL) to connect Antwerp (BE) and Le Havre (FR)
- Shuttles via Tanjung Pelepas (MY) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo

Port coverage on our Asia - South Europe services



Our Asia – South Europe services at a glance



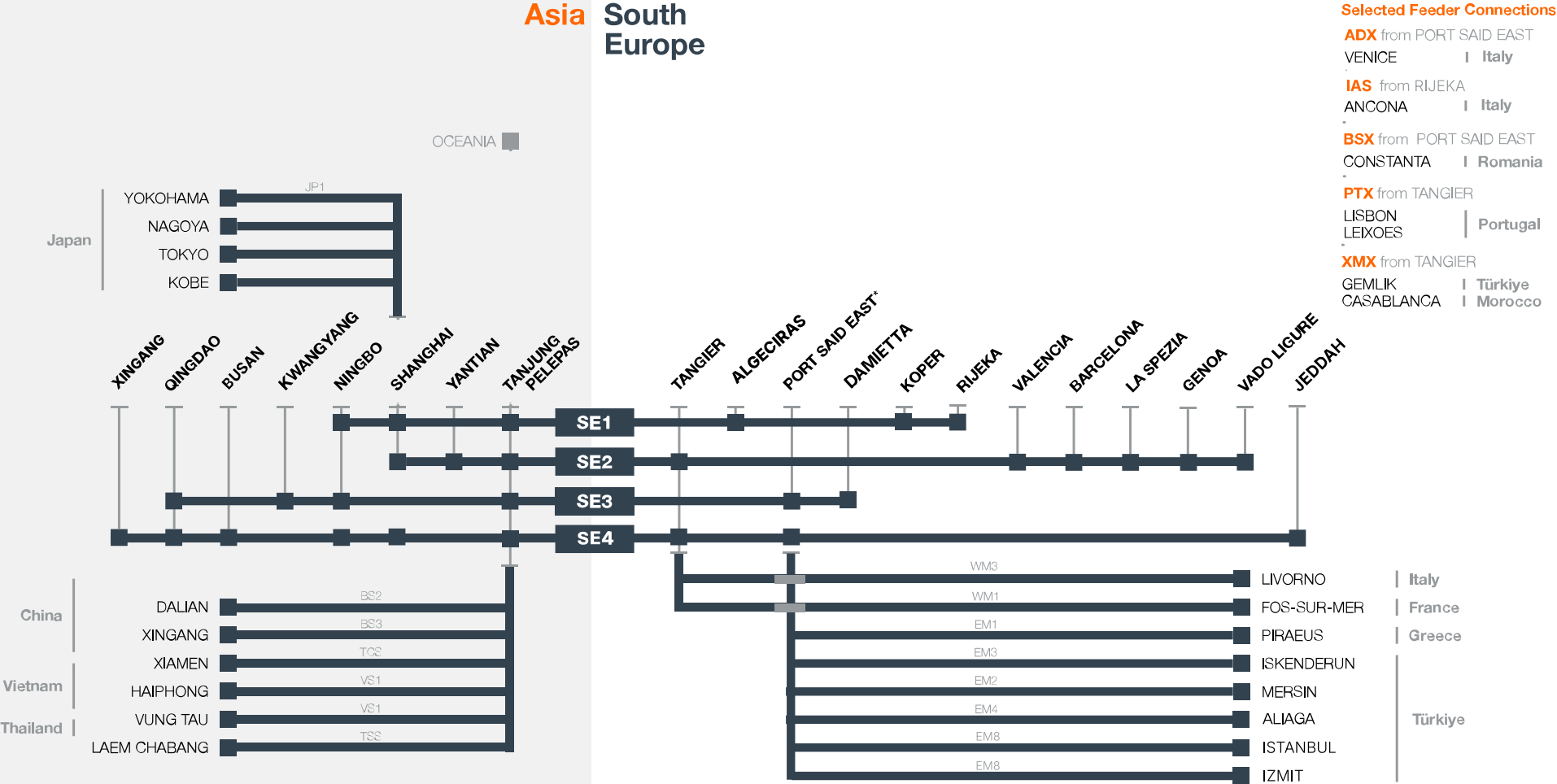
Additional feeder port coverage available, see geographic cover maps

■ Mainliner & Shuttle Services
■ Main Connecting Trade

Selected Feeder Connections

- VNF from SINGAPORE
HOI CHI MINH CITY | Vietnam
- MSF from SINGAPORE
PENGANG | Malaysia
PORT KELANG
- BWF from SINGAPORE
BELAWAN | Indonesia
- TWX from TANJUNG PELEPAS
TAICHUNG | Taiwan
KAOHSIUNG
- SS1 from TANJUNG PELEPAS
SURABAYA | Indonesia
SEMARANG
- CPF from TANJUNG PELEPAS
NANSHA | China
SINGAPORE | Singapore
BATANGAS | Philippines
MANILA
SUBIC BAY
- JKF from TANJUNG PELEPAS
SINGAPORE | Singapore
JAKARTA | Indonesia
- VCS from YANTIAN
SIHANOUKVILLE | Cambodia
SHEKOU | China
- JPX from BUSAN
SHIBUSHI | Japan
MOJI
HAKATA

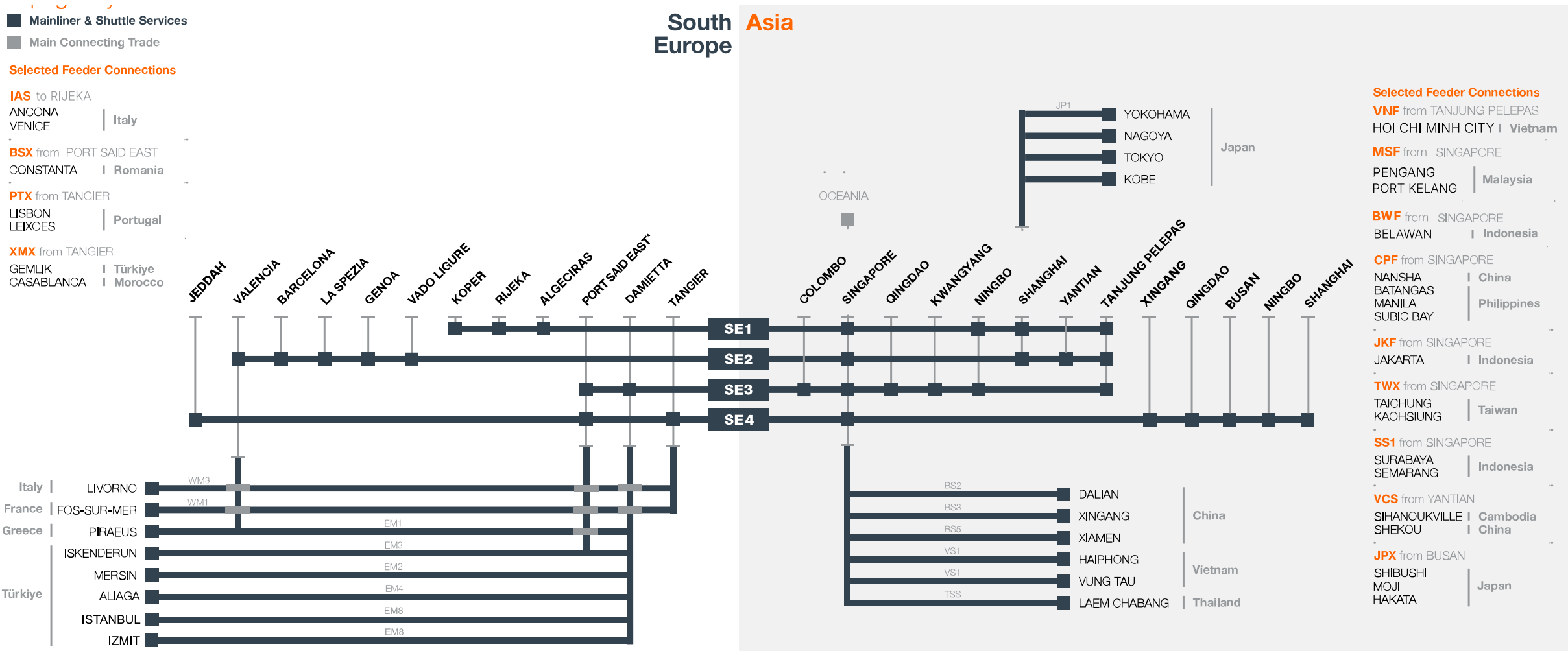
Asia South Europe



Our South Europe – Asia services at a glance

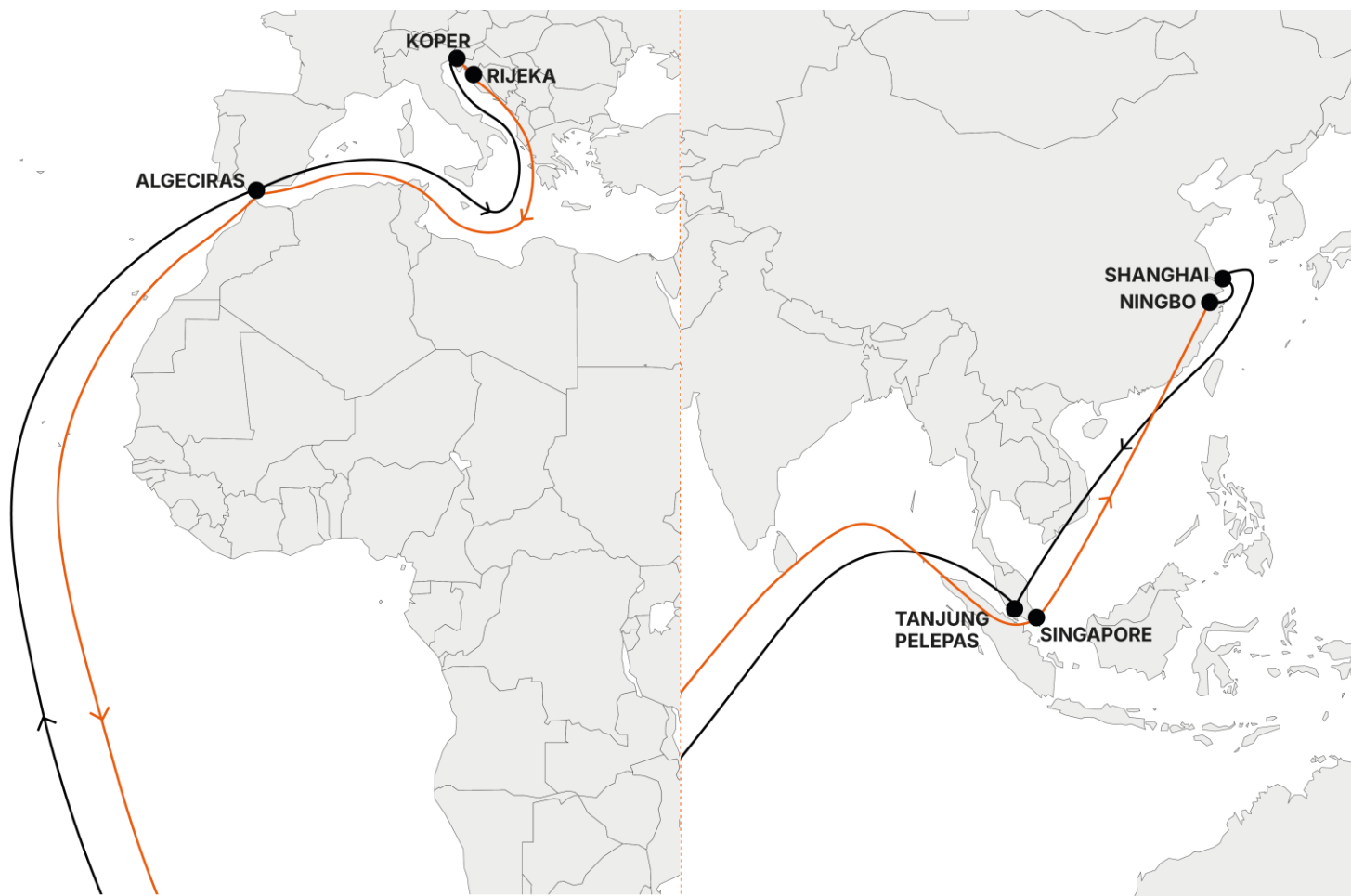


Additional feeder port coverage available, see geographic cover maps



Service Profile SE1

Gemini Cooperation Service



Key Service Value Proposition

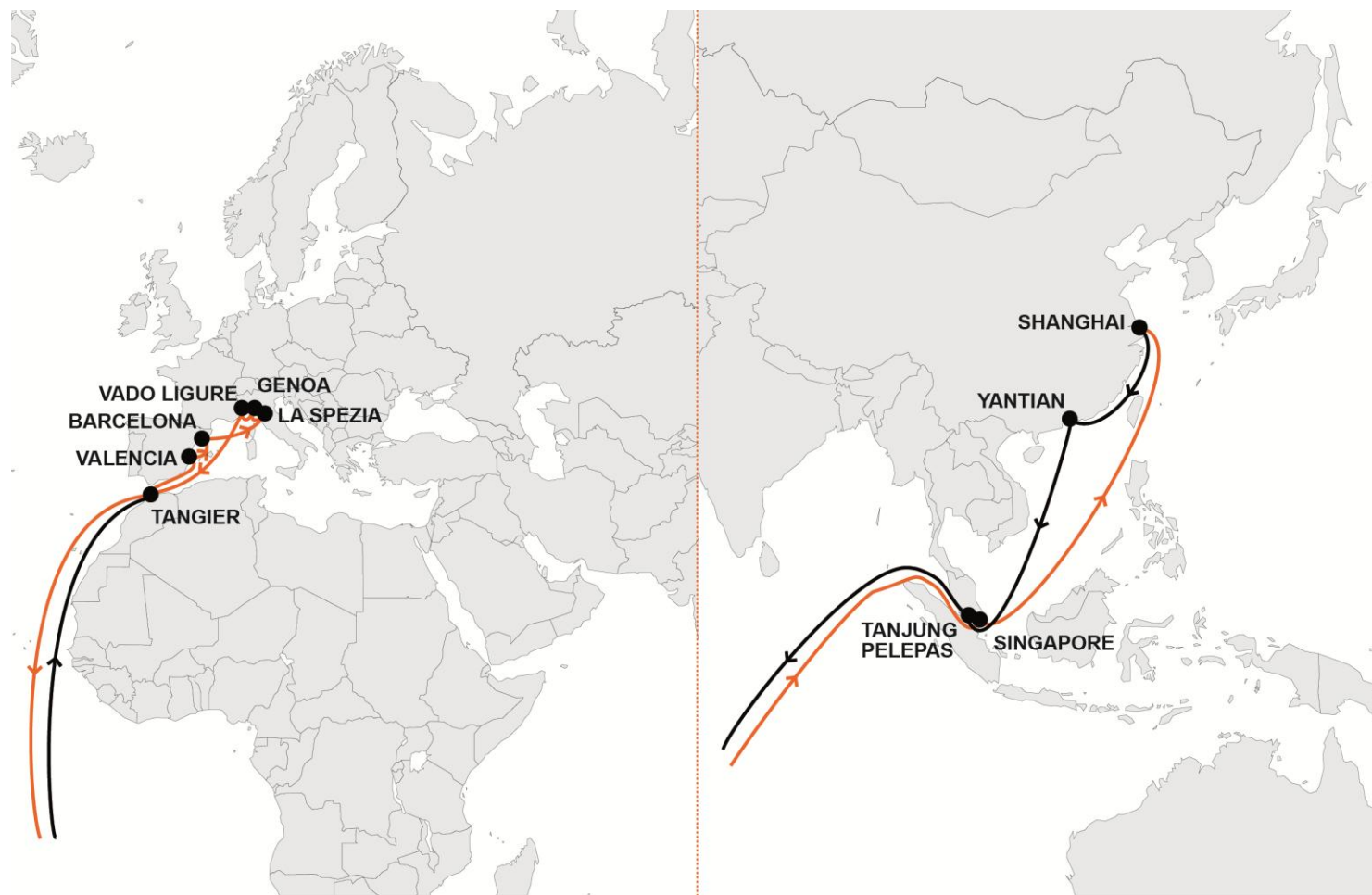
- Key service from Koper (SI) and Rijeka (HR) as gateways to Central European markets from Central China via the Cape of Good Hope
- Serving the Indian Subcontinent and Middle East with direct Connections to Colombo (LK) and Port Said East (EG)

Important Connections

- Shuttles via Shanghai (CN) for Japan
- Shuttles via Tanjung Pelepas (MY) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Port Said East (EG) enables fast and efficient transit from and to Türkiye, Greece and Red Sea
- Connection via Colombo (LK) to the Indian subcontinent

Service Profile SE2

Gemini Cooperation Service



Key Service Value Proposition

- Key service connecting West Med from/to Central & South China with competitive transit times to Italy and Spain
- Eastbound service to export markets from Italy and Spain to Central and South China, Southeast Asia and Oceania via Tanjung Pelepas (MY) or Singapore (SG)

Important Connections

- Shuttles via Shanghai (CN) for Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Tanger (MA) and Valencia (ES) connect to the remaining Mediterranean

Service Profile SE3

Gemini Cooperation Service



Key Service Value Proposition

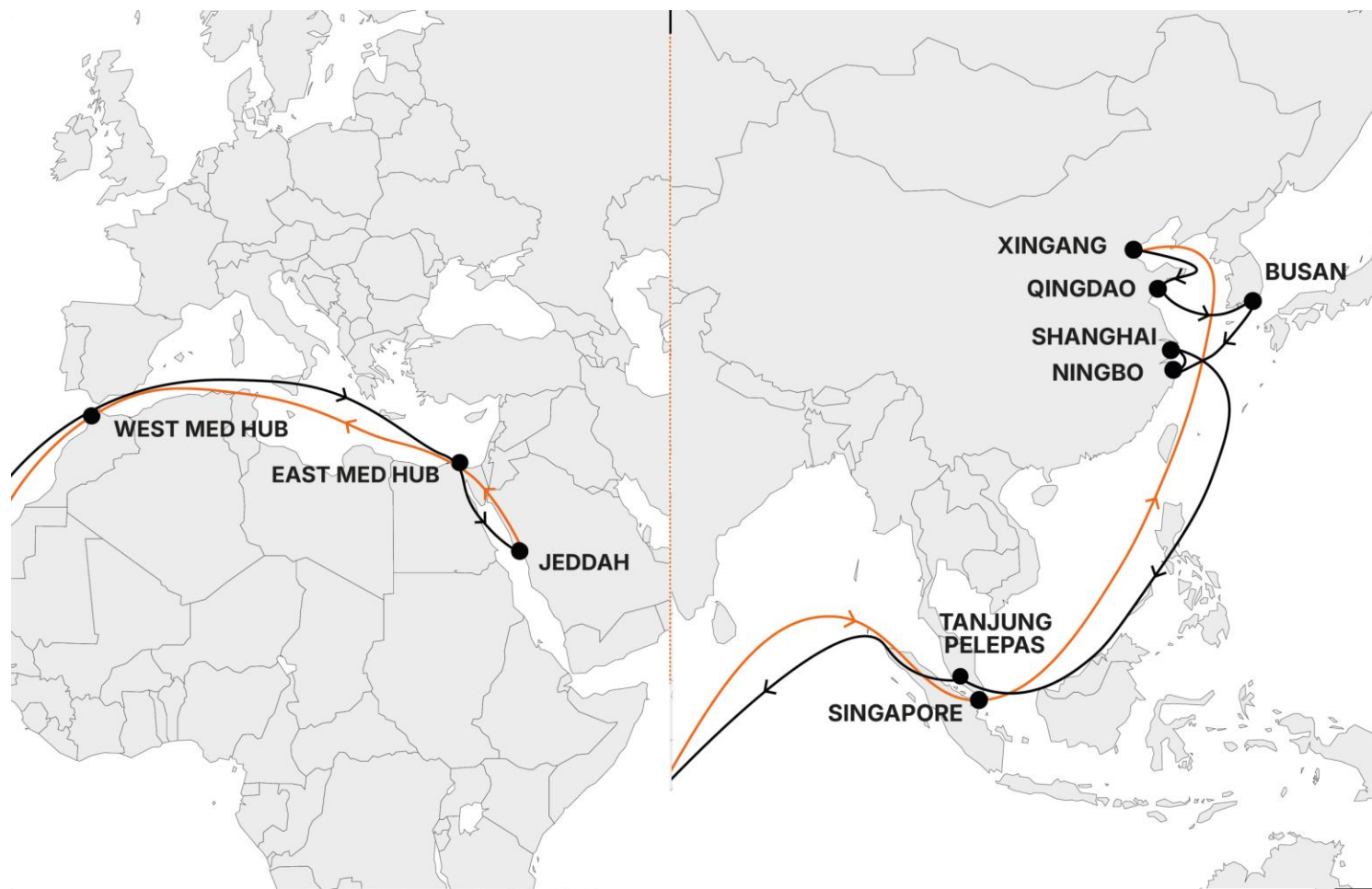
- Key service to Türkiye, as gateway to Europe, from Qindao (CN), Kwangyang (CN) and Ningbo (CN)
- Allows for additional Middle East ex- and imports via Port Said (EG)

Important Connections

- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Port Said East (EG) enables fast and efficient transit from and to Italy, Greece and Red Sea
- Black Sea to be connected via Istanbul (TR)

Service Profile SE4

Gemini Cooperation Service



Key Service Value Proposition

- Key service to Türkiye, as gateway to Europe, from Qingdao (CN) and Ningbo (CN)
- Allows for additional Middle East ex- and imports via Port Said (EG)

Important Connections

- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Port Said East (EG) enables fast and efficient transit from and to Italy, Greece and Red Sea

Agenda

A Hapag-Lloyd East-West Service Network at a Glance 2

B Trade Overview Asia - Europe 7

Asia-Middle East 24

C Trade Overview Atlantic 29

D Trade Overview Transpacific 52

E Trade Overview Middle East 72

F Overview Shuttle Network and Intra Regional Trades 88



Our Asia – Middle East services at a glance

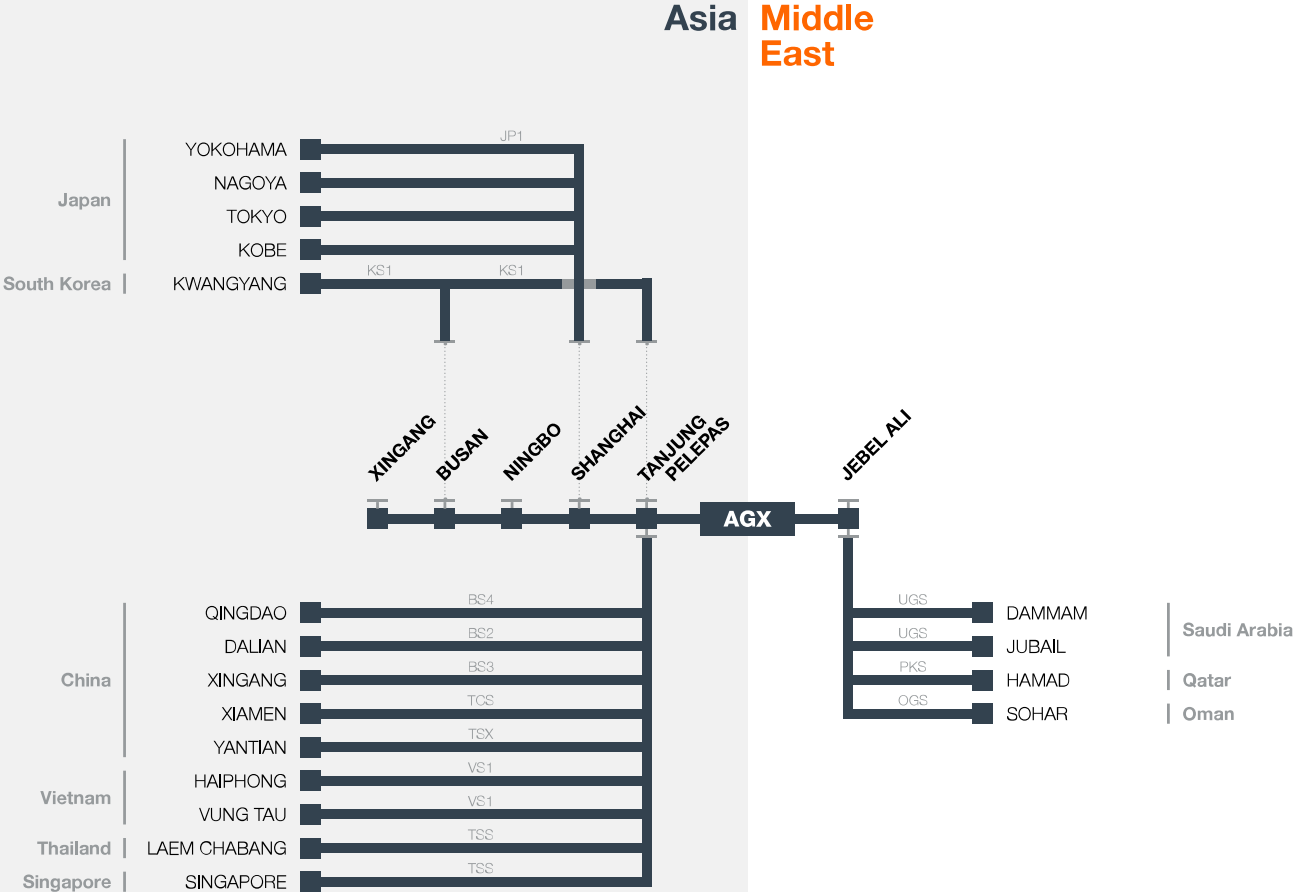


Additional feeder port coverage available, see geographic cover maps

Mainliner & Shuttle Services

Selected Feeder Connections

- VNF** from TANJUNG PELEPAS
HO CHI MINH CITY | Vietnam
- MSF** from TANJUNG PELEPAS
PENGANG | Vietnam
- BWF** from TANJUNG PELEPAS
PERAWANG | Vietnam
- TWX** from TANJUNG PELEPAS
TAICHUNG
KAOHSIUNG | Taiwan
- SS1** from TANJUNG PELEPAS
SURABAYA
SEMARANG | Indonesia
- CPF** from TANJUNG PELEPAS
NANSHA | China
SINGAPORE | Singapore
BATANGAS | Philippines
MANILA
SUBIC BAY
- JKF** from TANJUNG PELEPAS
JAKARTA | Indonesia
- VCS** from YANTIAN
SIHANOUKVILLE | Cambodia
SHEKOU | China
- JPX** from BUSAN
SHIBUSHI
MOJI
HAKATA | Japan



Selected Feeder Connections

- KWF** from JEBEL ALI
SHUWAIKH | Kuwait
SHUAIBA | Kuwait
KANDLA | India
KARACHI | Pakistan
- IG1** from JEBEL ALI
SHUAIBA | Kuwait
KANDLA | India
UMM QASR | Iraq

Our Middle East – Asia services at a glance



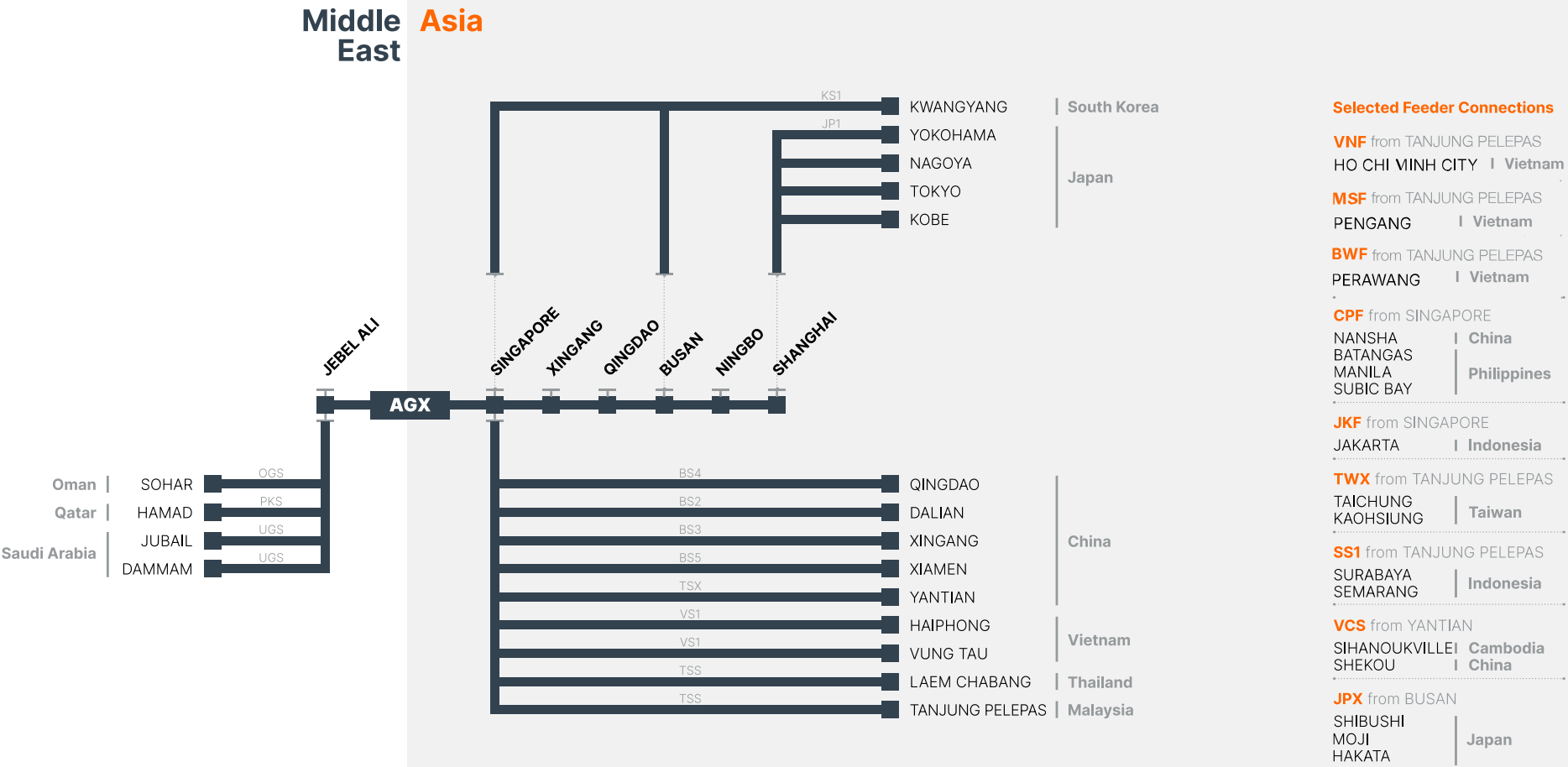
Additional feeder port coverage available, see geographic cover maps

Mainliner & Shuttle Services

Selected Feeder Connections

KWF from JEBEL ALI
SHUWAIKH | Kuwait
SHUAIBA | Kuwait
KANDLA | India
KARACHI | Pakistan

IG1 from JEBEL ALI
KANDLA | India
NHAVA SHEVA | India
UMM QASR | Iraq



Service Profile AGX

Gemini Cooperation Service



Key Service Value Proposition

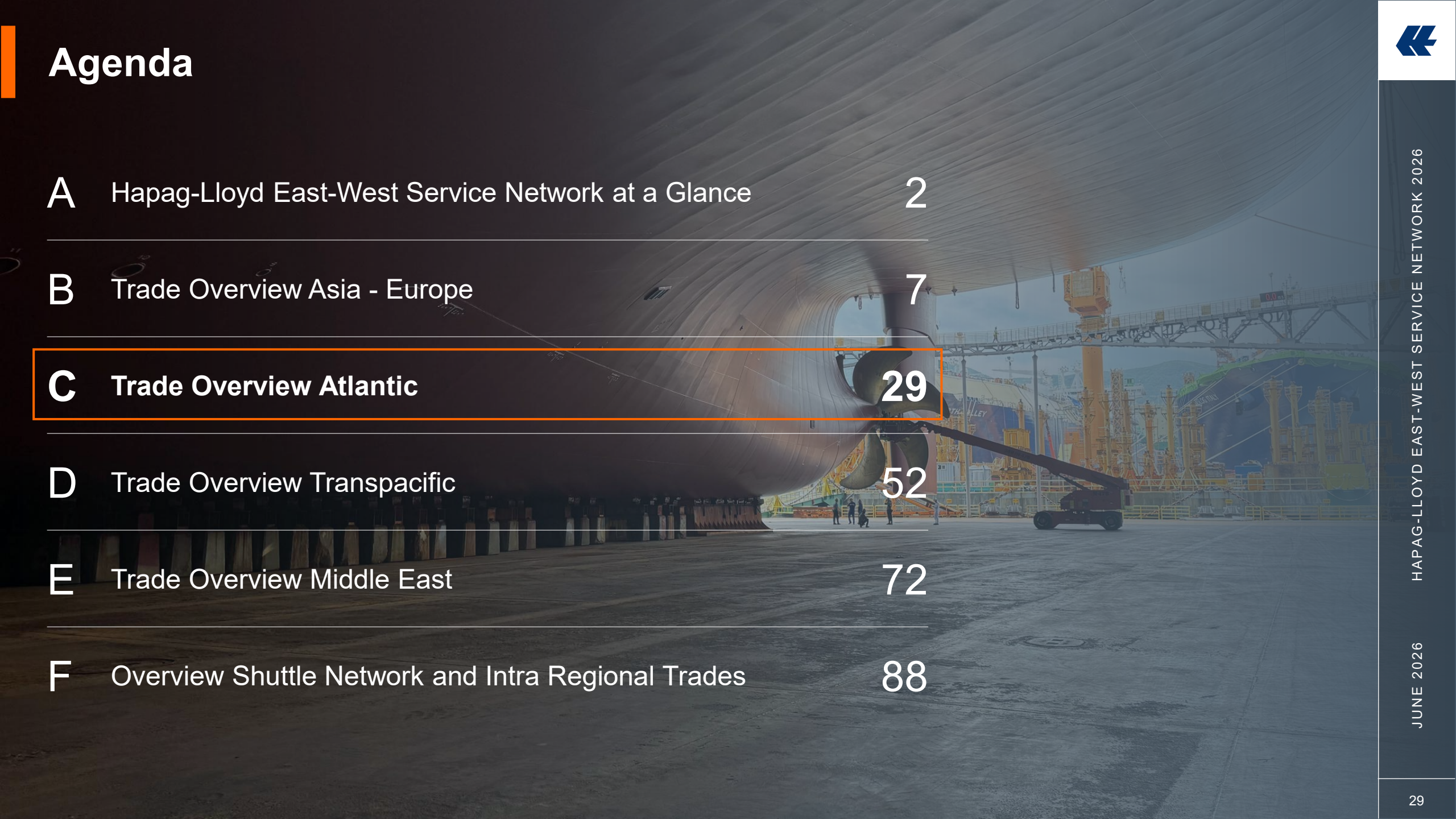
- Key service from Busan (KR), Xingang (CN), Shanghai (CN) and Ningbo (CN), Qingdao (CN) and Xingang (CN) to the Arabian Gulf
- Eastbound service from the Arabian Gulf to East Asia and Oceania via Tanjung Pelepas (MY)

Important Connections

- Shuttles via Jebel Ali (AE) into the Arabian Gulf
- Shuttles via Shanghai (CN) for Japanese and via Tanjung Pelepas (MY) for Southeast Asian, South China, the Bohai Sea and Oceania cargo

*Some services to/from the Middle East or Upper Gulf are currently suspended or rerouted due to the ongoing conflict. [Read More](#)

Agenda

- 
- | | | |
|---|--|----|
| A | Hapag-Lloyd East-West Service Network at a Glance | 2 |
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| F | Overview Shuttle Network and Intra Regional Trades | 88 |



Highlights of our Atlantic services

- 01 Highly reliable and resilient Atlantic network with competitive transit times
- 02 Strong product with excellent coverage connecting North and South Europe with the USA and Mexico
- 03 Prime product out of North Europe to the US East and Gulf Coast
- 04 Continued dedicated Mexico services out of North and South Europe
- 05 Strong connectivity from the West Mediterranean via Tangier to the US East Coast
- 06 Efficient US West Coast coverage via Cartagena
- 07 Continued Atlantic Canada and East Mediterranean coverage through Hapag-Lloyd services outside of the Gemini Cooperation scope



Our Atlantic service in numbers



13

Services



92

Vessels



8

Ø Calls per service



5.4 TTEU

Ø Vessel size



Go to shuttle network

>18

ports covered in North America and Mexico

1

shuttle connecting Florida

>53

ports covered in Europe

19 shuttles & feeders connecting hubs and European gateways

Note: Coverage is complemented by remaining Hapag-Lloyd network and feeders to further ports



Key features and improvements of our future Atlantic service

Transit times for selected port pairs (across Atlantic network)

As of September 1, 2025

 [Discover our Schedule](#)

FROM

	New York	Norfolk	Philadelphia	Baltimore	Savannah	Charleston	Houston	Veracruz	Altamira
Hamburg	13	16	17	19	16	11	24	15	18
Antwerp	25	16	21	28	26	22	23	22	26
Rotterdam	16	19	18	22	14	9	20	19	22
Southampton	20	23	19	25	23	18	32	25	29
Le Havre	16	20	21	23	22	18	29	24	28
Genoa	13	16	23	18	25	22	30	22	25
Livorno	16	18	24	23	24	26	32	24	27
Valencia	8	10	22	22	15	26	25	17	20
Barcelona	12	14	21	22	16	24	27	19	22
Fos-sur-Mer	16	20	21	24	24	29	30	22	25

TO

> 90%

Schedule reliability

Disclaimer: Transit times are subject to change based on our final schedules and routings. Please refer to [schedule](#) on our website

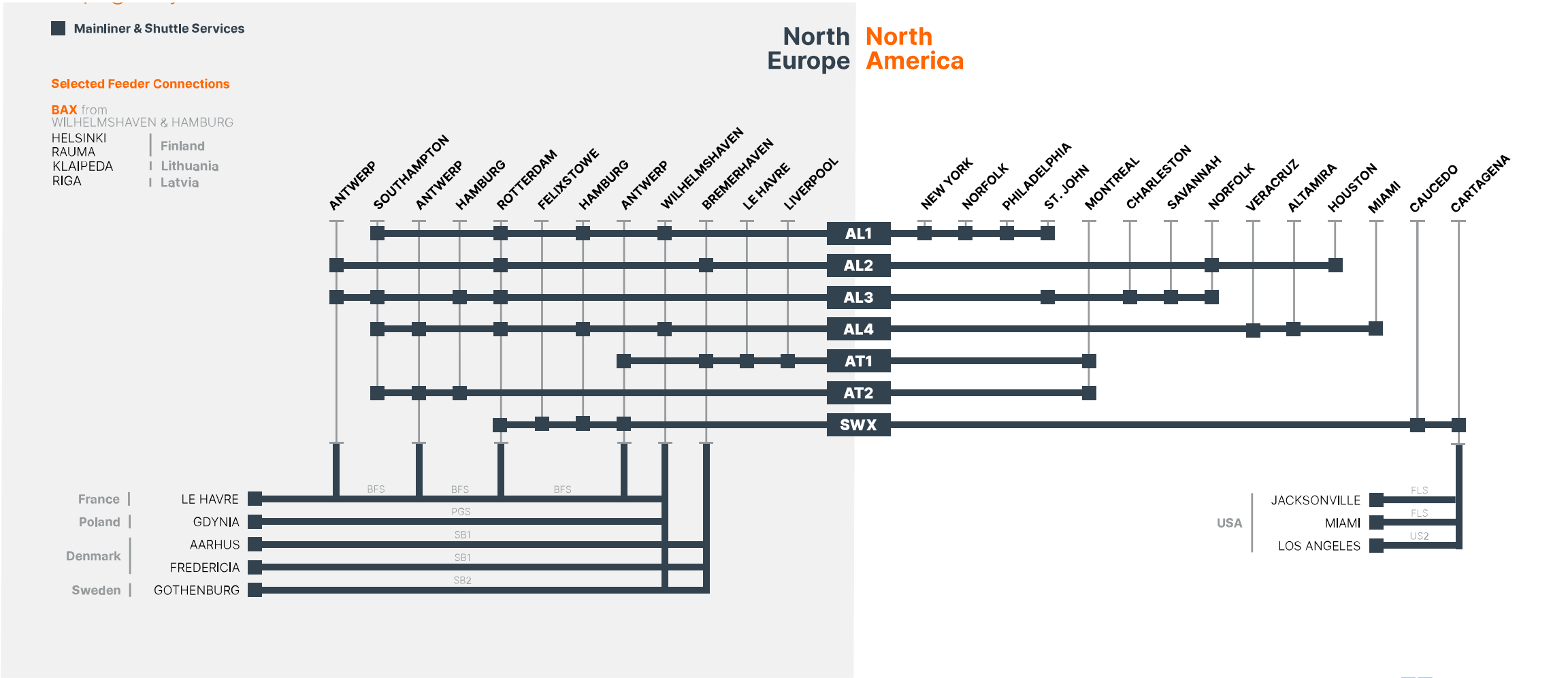
1) Based on top 100 port pairs for which both data points (Gemini Cooperation proforma and today's actuals) are available. Today's actuals based on varying number of voyages and calculated as median. Considering +/- 1 day as same



Port coverage on our North America - North Europe services



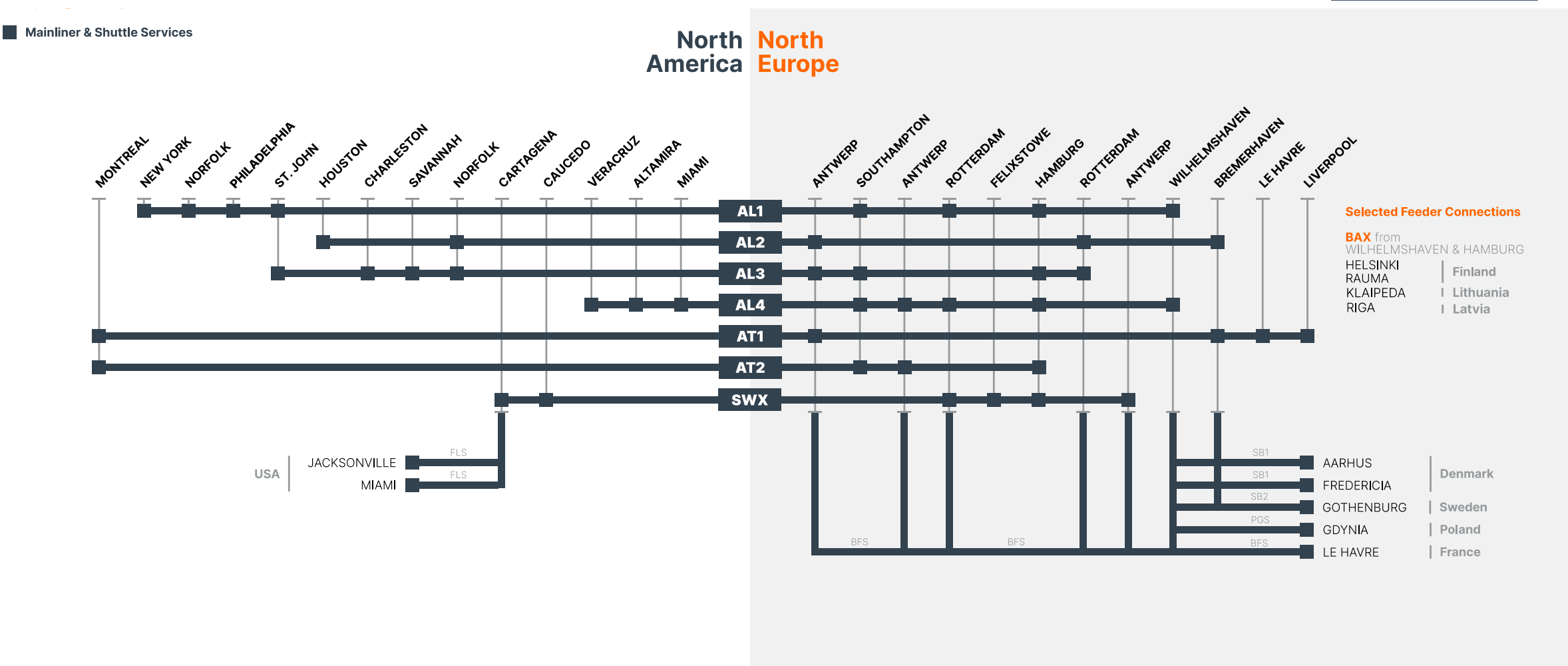
Our North Europe to North America services at a glance



Our North America to North Europe services at a glance

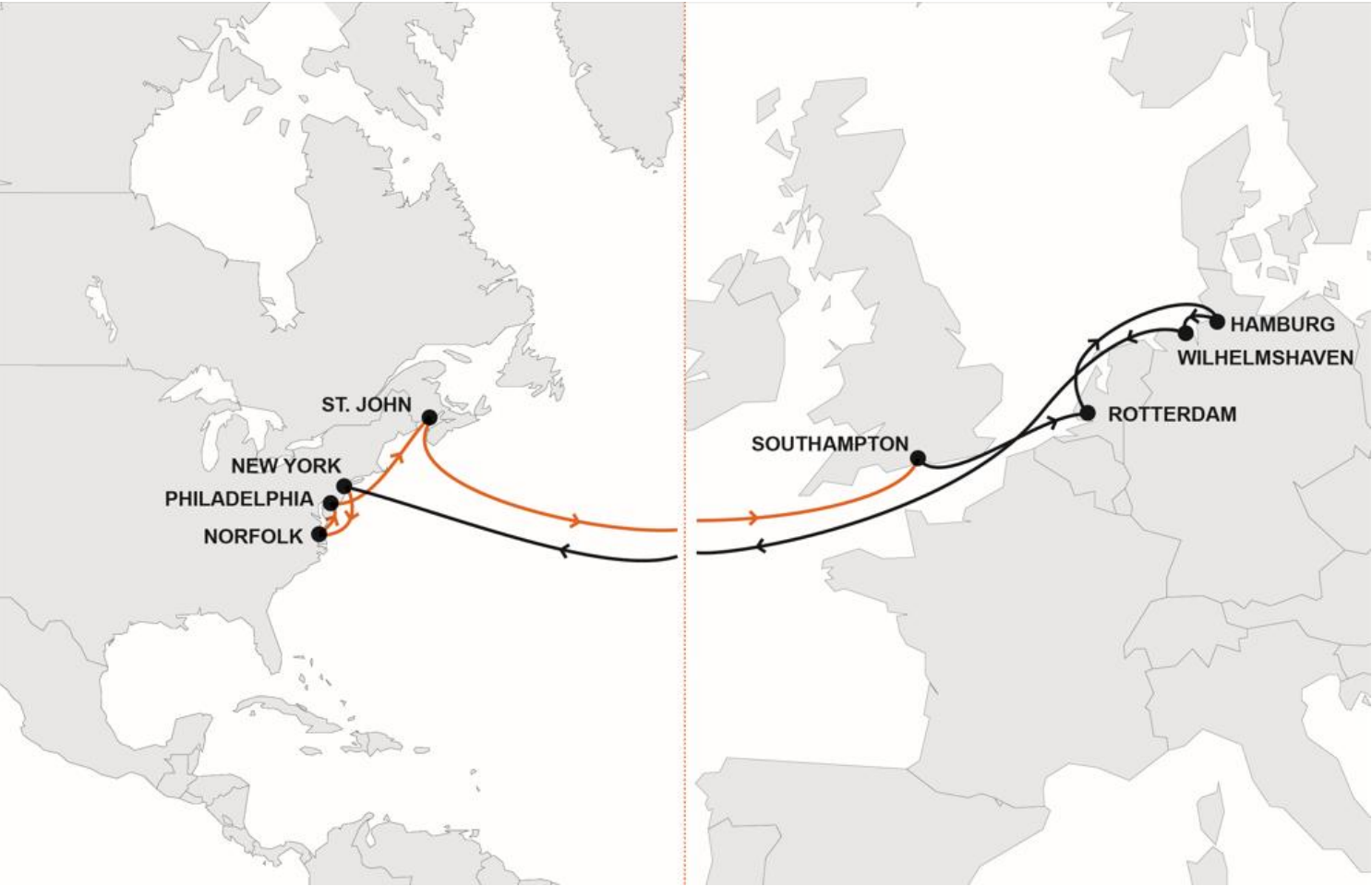


Additional feeder port coverage available, see geographic cover maps



Service Profile AL1

Gemini Cooperation Service



Key Service Value Proposition

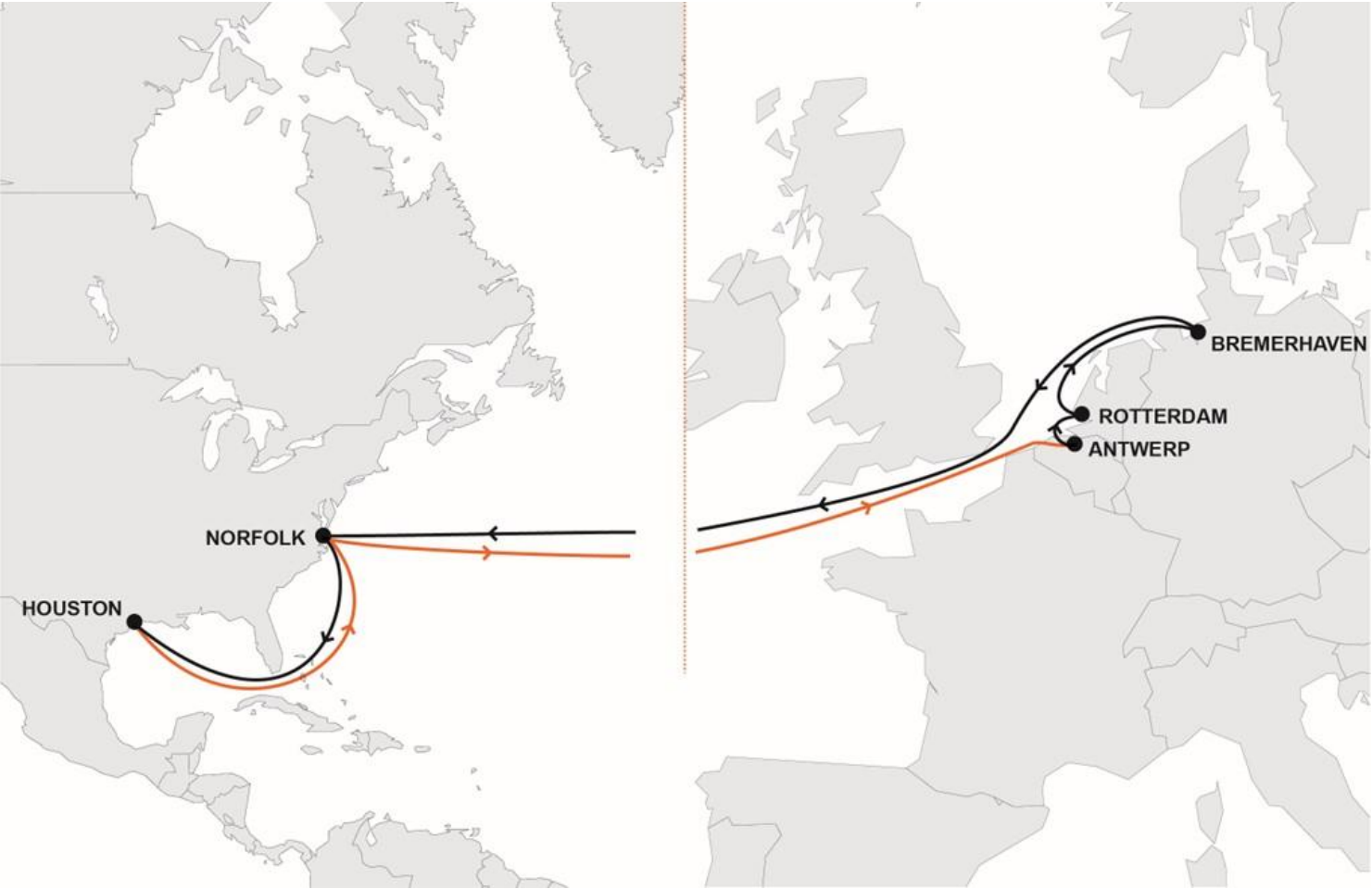
- Extended coverage of the US East Coast
- Prime product from Central Europe with two gateway options in Hamburg (DE) and Wilhelmshaven (DE) to New York (US)
- Fastest transit time from Wilhelmshaven (DE)
- Coverage of Norfolk (US) and Baltimore (US)

Important Connections

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL) with connectivity westbound and eastbound
- Shuttles via Wilhelmshaven (DE) connect to Poland, Sweden and Denmark
- Comprehensive intermodal connections into US Midwest
- Scandinavian and Baltic markets covered via Wilhelmshaven (DE)
- Oakland, CA (US) will be connected via Norfolk (US) by mini-land-bridge rail on east- & westbound

Service Profile AL2

Gemini Cooperation Service



Key Service Value Proposition

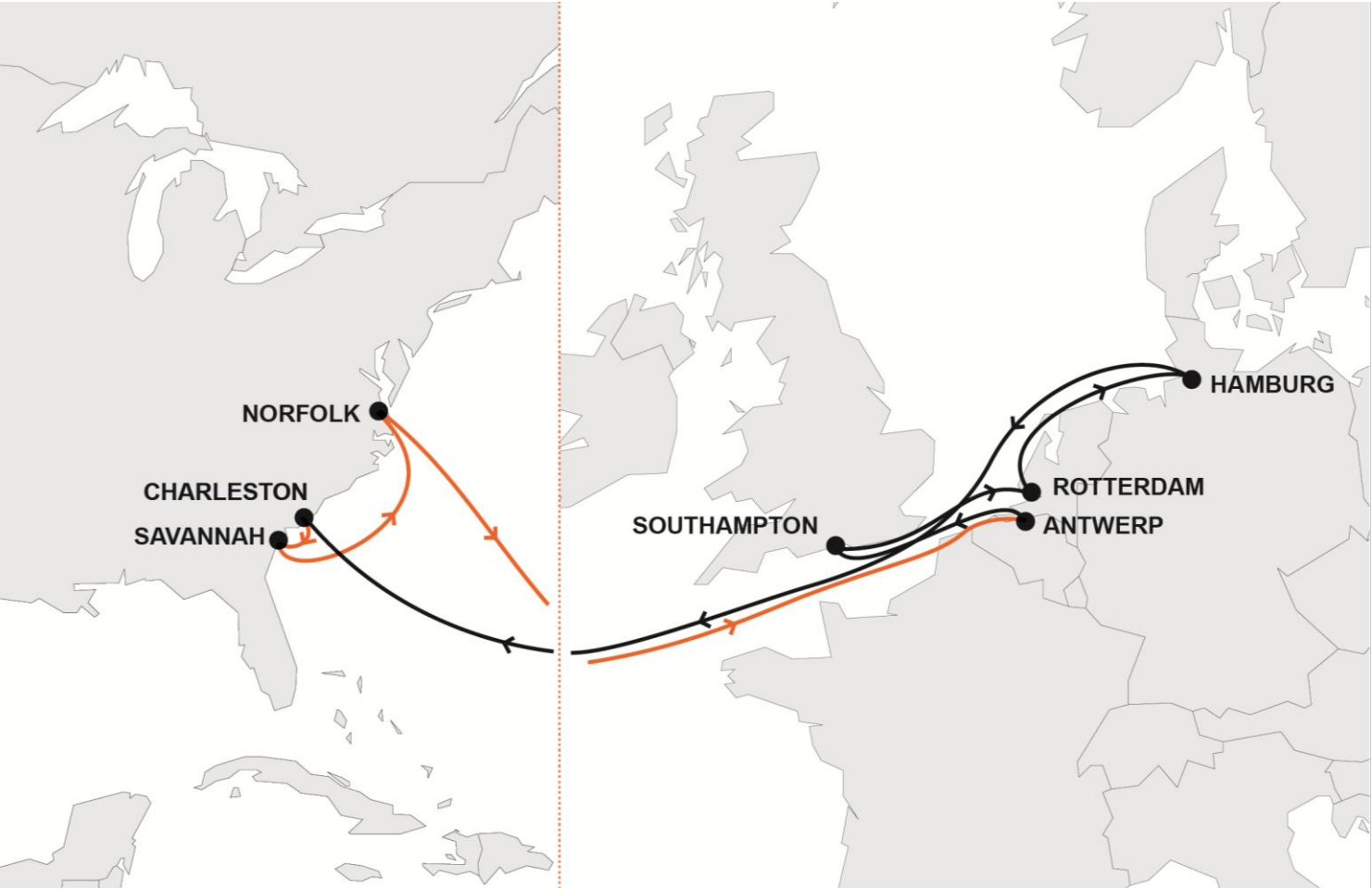
- Core service from Benelux and Germany non-stop to Norfolk (US) and Houston (US) as second port westbound
- US Flag Service

Important Connections

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL)
- Shuttles via Bremerhaven (DE) connect to Poland, Sweden and Denmark
- Additional Scandinavian and Baltic ports are covered via Bremerhaven (DE)

Service Profile AL3

Gemini Cooperation Service



Key Service Value Proposition

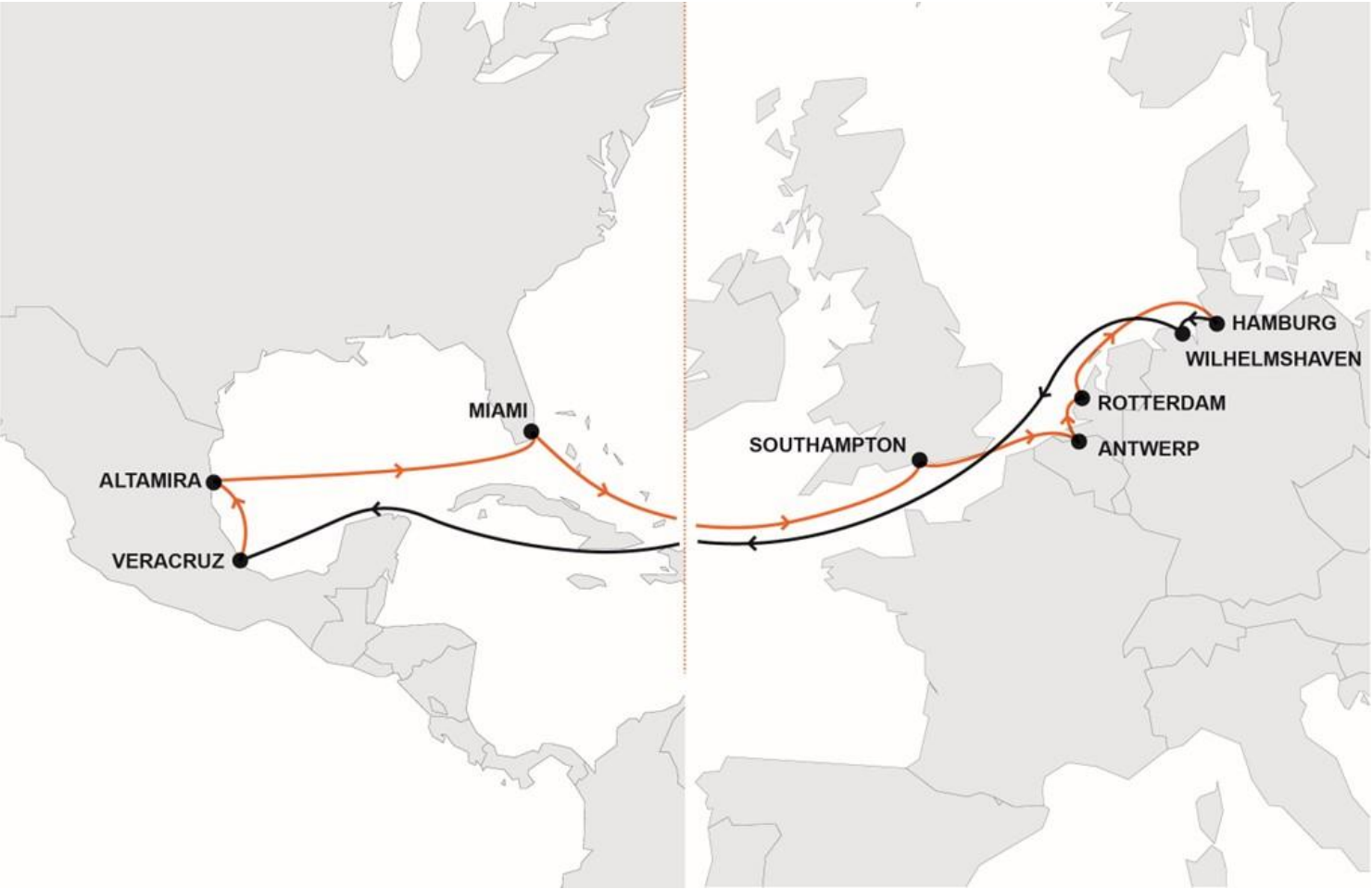
- Concentrated coverage of the South Atlantic market
- Key service for connections from the UK, Germany and Benelux markets to Charleston (US)
- Coverage of the German and Benelux hinterland market eastbound and westbound with calls in both Antwerp (BE) and Rotterdam (NL)

Important Connections

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL)
- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders

Service Profile AL4

Gemini Cooperation Service



Key Service Value Proposition

- Core Mexico service without stopover in the US on westbound rotation, with key attributes like no U.S. AMS required
- Prime eastbound service from Mexico and Miami (US) to the UK and Benelux markets

Important Connections

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL)
- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders

Service Profile AT1

Hapag-Lloyd Service



Key Service Value Proposition

- Direct service offering Liverpool and Le Havre in addition to Bremerhaven and Antwerp to Montreal
- Excellent cross-border connection to/from US Midwest

Important Connections

- Gothenburg (SE), Aarhus (DK) and Gdansk (PL) connected via shuttle services via Bremerhaven (DE)

Service Profile AT2

Hapag-Lloyd Service



Key Service Value Proposition

- One of the fastest services from North Europe to Montreal
- Excellent cross-border connection to/from US Midwest
- Direct service from Montreal to Southampton

Important Connections

- Le Havre (FR) connected by dedicated shuttle via Antwerp (BE)
- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders



Service Profile SWX

Hapag-Lloyd Service



Key Service Value Proposition

- Connecting service of the North Europe main ports with a direct transshipment in Cartagena (CO) connecting to the US2 to Los Angeles (US)

Important Connections

- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders



Port coverage on our North America - South Europe services



Our South Europe to North America services at a glance



Additional feeder port coverage available, see geographic cover maps

■ Mainliner & Shuttle Services
■ Main Connecting Trade

Selected Feeder Connections

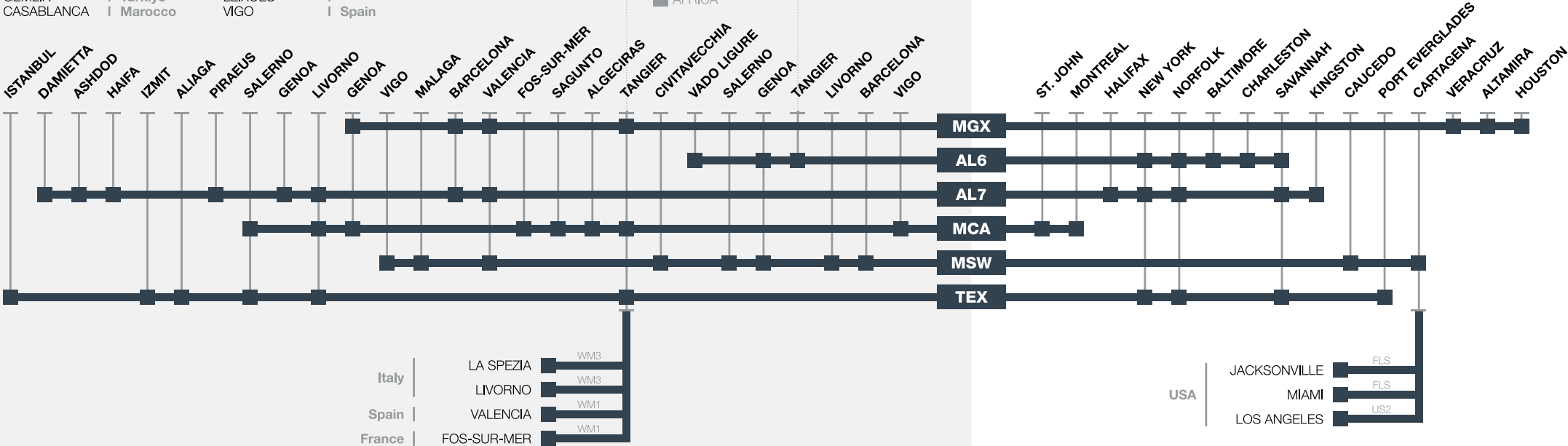
ADX from KOPER
VENICE
ANCONA
Italy

BSX from PORT SAID EAST
CONSTANTA
Romania

PTX from TANGIER
LISBON
LEIXOES
VIGO
Portugal
Spain

XXM from TANGIER
GEMLIK
CASABLANCA
Türkiye
Marocco

■ LATIN AMERICA
■ MIDDLE EAST
■ AFRICA



Our North America to South Europe services at a glance



Additional feeder port coverage available, see geographic cover maps

- Mainliner & Shuttle Services
- Main Connecting Trade

North America
South Europe

Selected Feeder Connections

- ADX** from PORT SAID EAST

VENICE
ANCONA

Italy
- BSX** from PORT SAID EAST

CONSTANTA

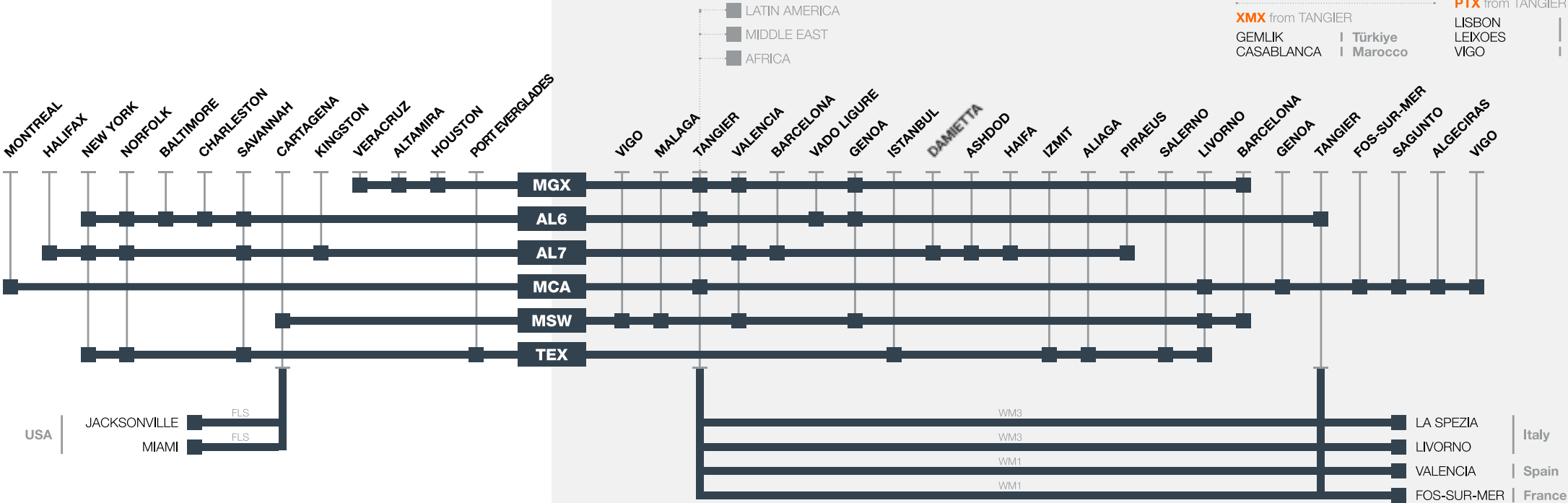
Romania
- PTX** from TANGIER

LISBON
LEIXOES
VIGO

Portugal
Spain
- XXM** from TANGIER

GEMLIK
CASABLANCA

Türkiye
Marocco



Service Profile MGX

Gemini Cooperation Service



Key Service Value Proposition

- Core West Mediterranean to Mexico service without stopover in the US, with key attributes like no U.S. AMS required
- Comprehensive coverage of the Spanish market with non-stop connection from Med to Mexico
- Eastbound and westbound calls in Valencia (ES) providing excellent connections in both directions

Important Connections

- Livorno (IT) and Fos-sur-Mer (FR) connected by reliable shuttles via dedicated hub in Tangier (MA)
- Tangier (MA) calls allowing excellent connection to the global network from and to other Mediterranean markets, Africa and the Middle East
- Exports from US WC via rail from Houston to the Med
- Imports from the Med to Oakland (US) will be connected via Houston by rail

Service Profile AL6

Gemini Cooperation Service



Key Service Value Proposition

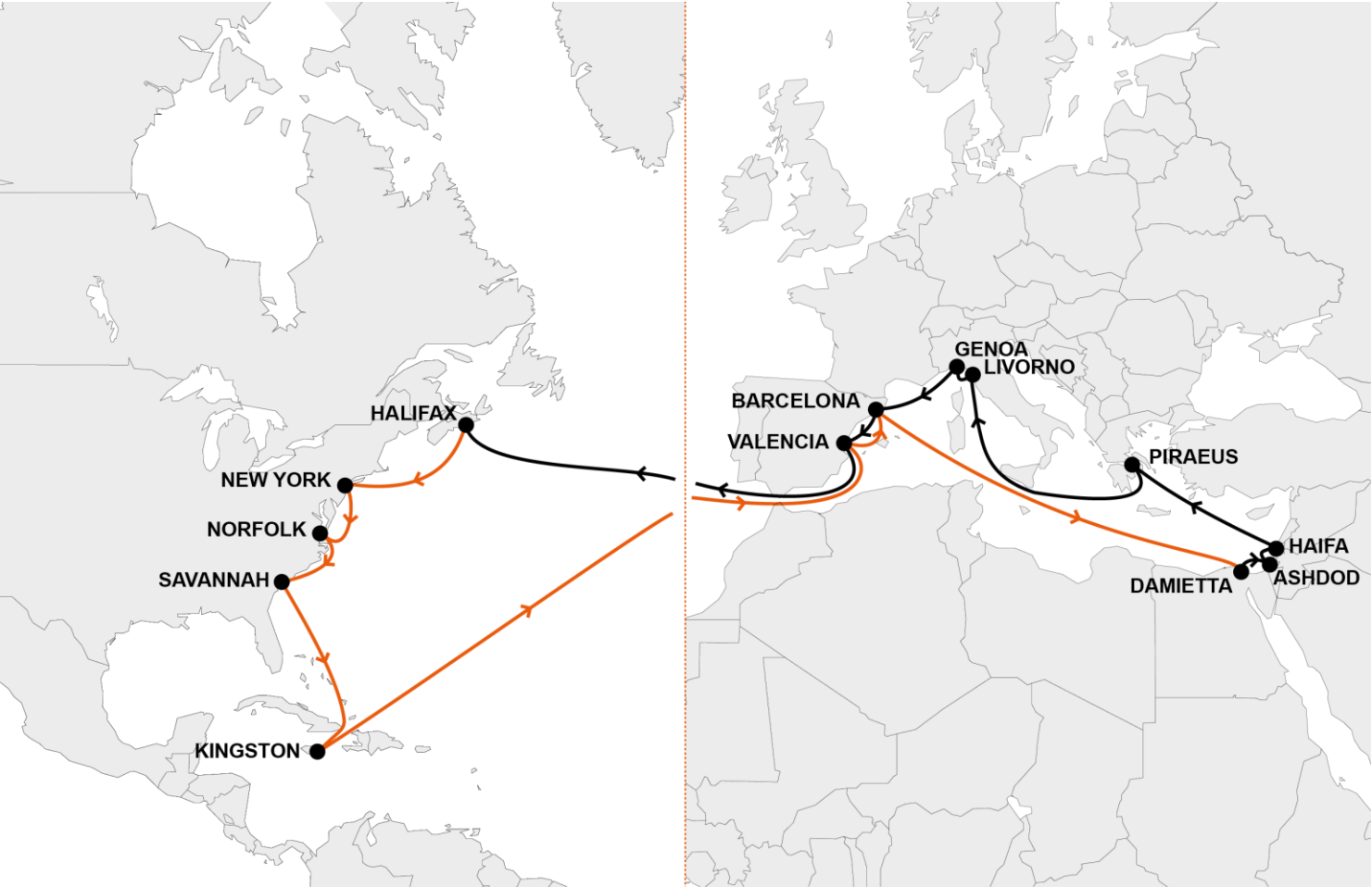
- Key service with extensive coverage from West Mediterranean to US East Coast
- New York (US) as first westbound call to ensure fastest transit time
- Direct calls in Genoa and Vado Ligure

Important Connections

- Shuttles via Tangier (MA) to connect the Mediterranean
- Comprehensive intermodal connections into the US Midwest

Service Profile AL7

Hapag-Lloyd Service



Key Service Value Proposition

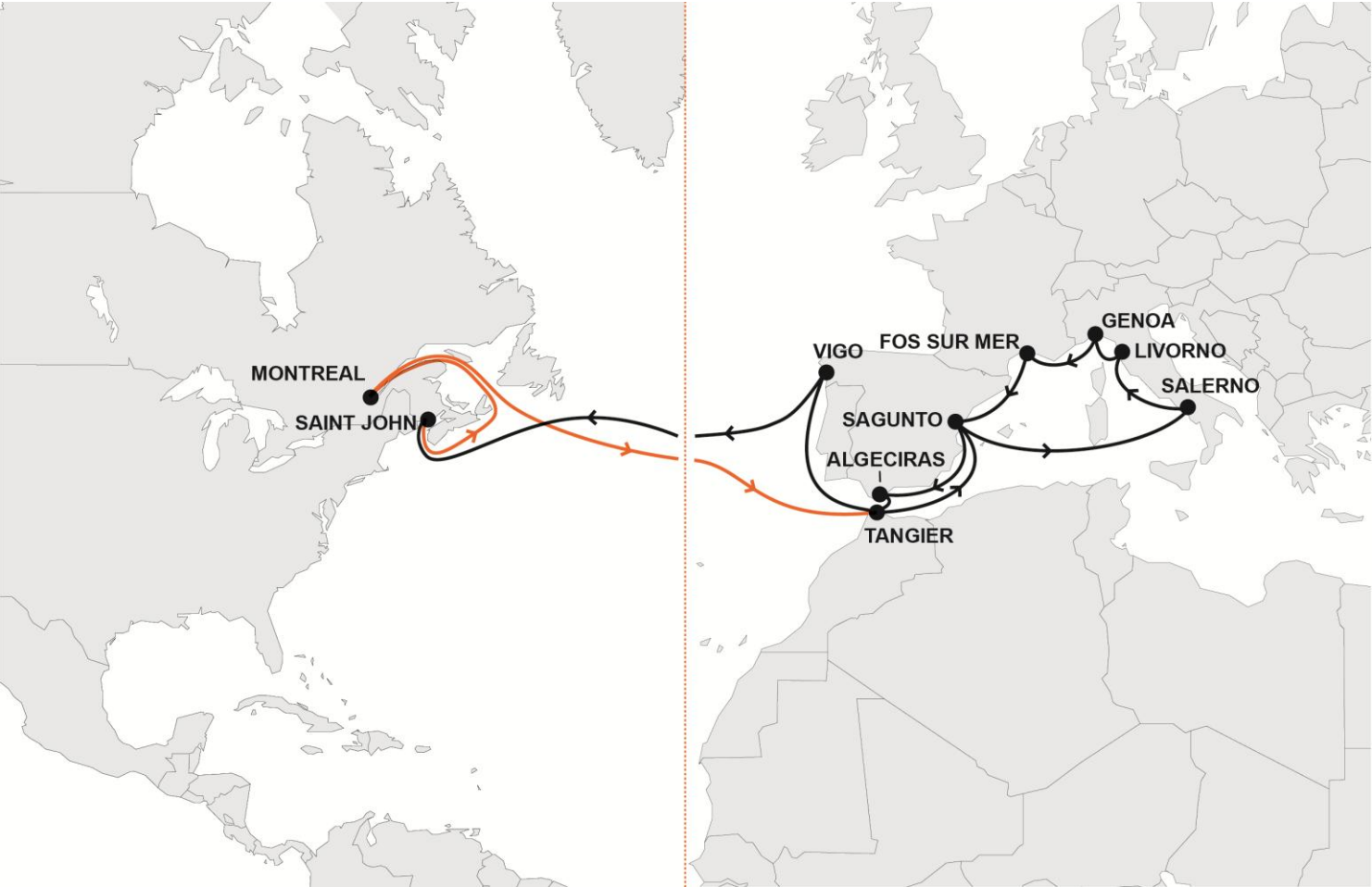
- Direct coverage of Israel and Greece with two direct Italian ports
- Additional Eastern Mediterranean and Black Sea ports linked via own feeder network

Important Connections

- Shuttles from Valencia (ES) connecting imports & exports with our global network

Service Profile MCA

Hapag-Lloyd Service



Key Service Value Proposition

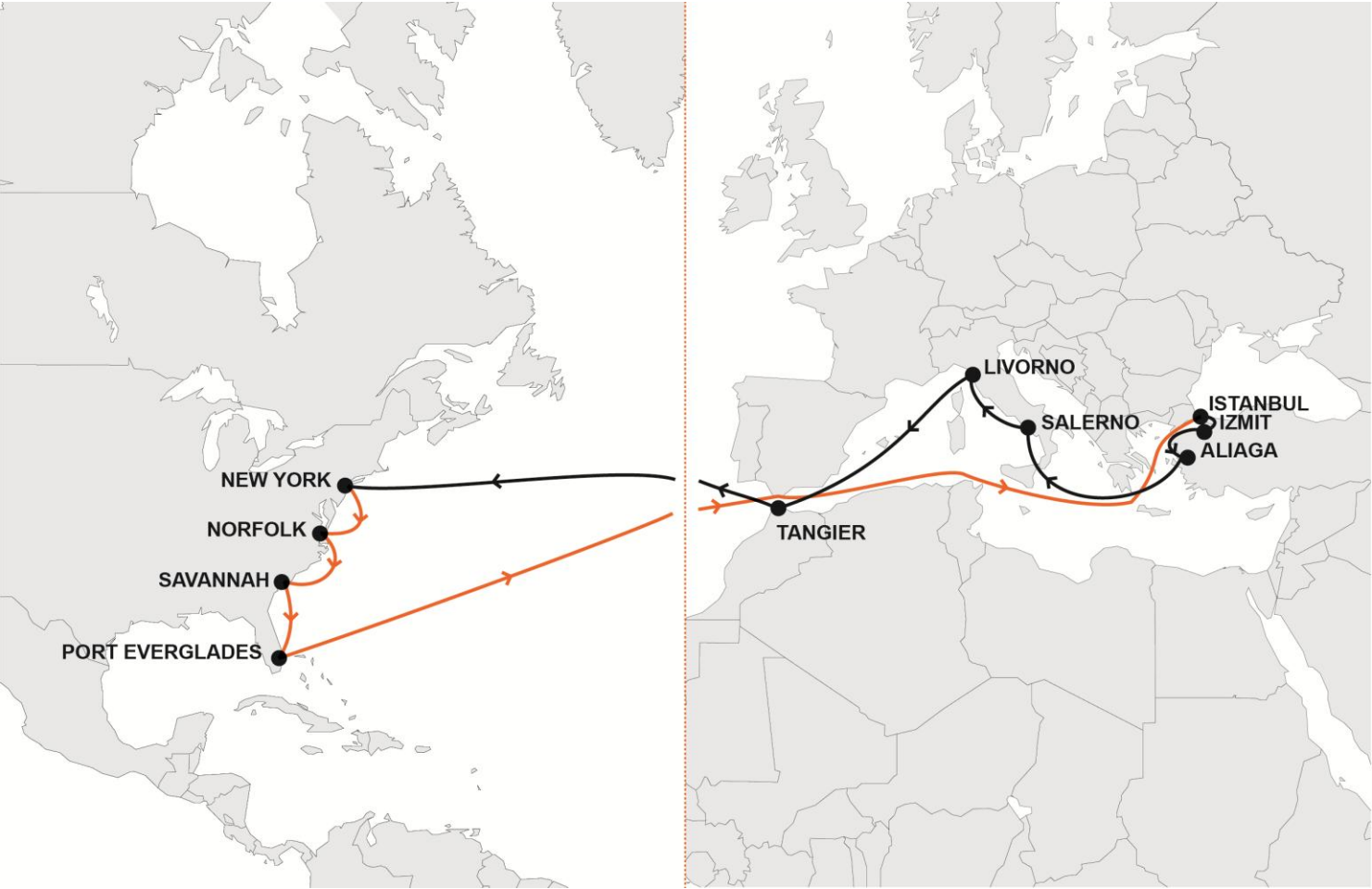
- Service offering excellent transit times to/from Montreal
- Excellent cross-border connection to/from US Midwest, for imports to US Midwest also via St. John
- Very comprehensive direct port coverage in the Med
- Hub in Tangier allows for cross-trade business between Montreal and Africa,
- South America Eastcoast and Middle East/India

Important Connections

- Shuttles via Tangier (MA) to connect to our global network

Service Profile TEX

Hapag-Lloyd Service



Key Service Value Proposition

- Fast and direct connection between major Turkish and US East Coast ports
- Salerno connected directly to US East Coast
- Connecting Turkey via the hub in Tangier to our global network

Important Connections

- Shuttles via Tangier (MA) to connect to Valencia (ES), Livorno (IT), La Spezia (IT) and Fos sur mer (FR)

Service Profile MSW

Hapag-Lloyd Service



Key Service Value Proposition

- Connecting a wide range of Mediterranean ports via transshipment to the US West Coast

Important Connections

- Link to US West Coast, Miami (US) and Jacksonville (US) via Cartagena (CO)

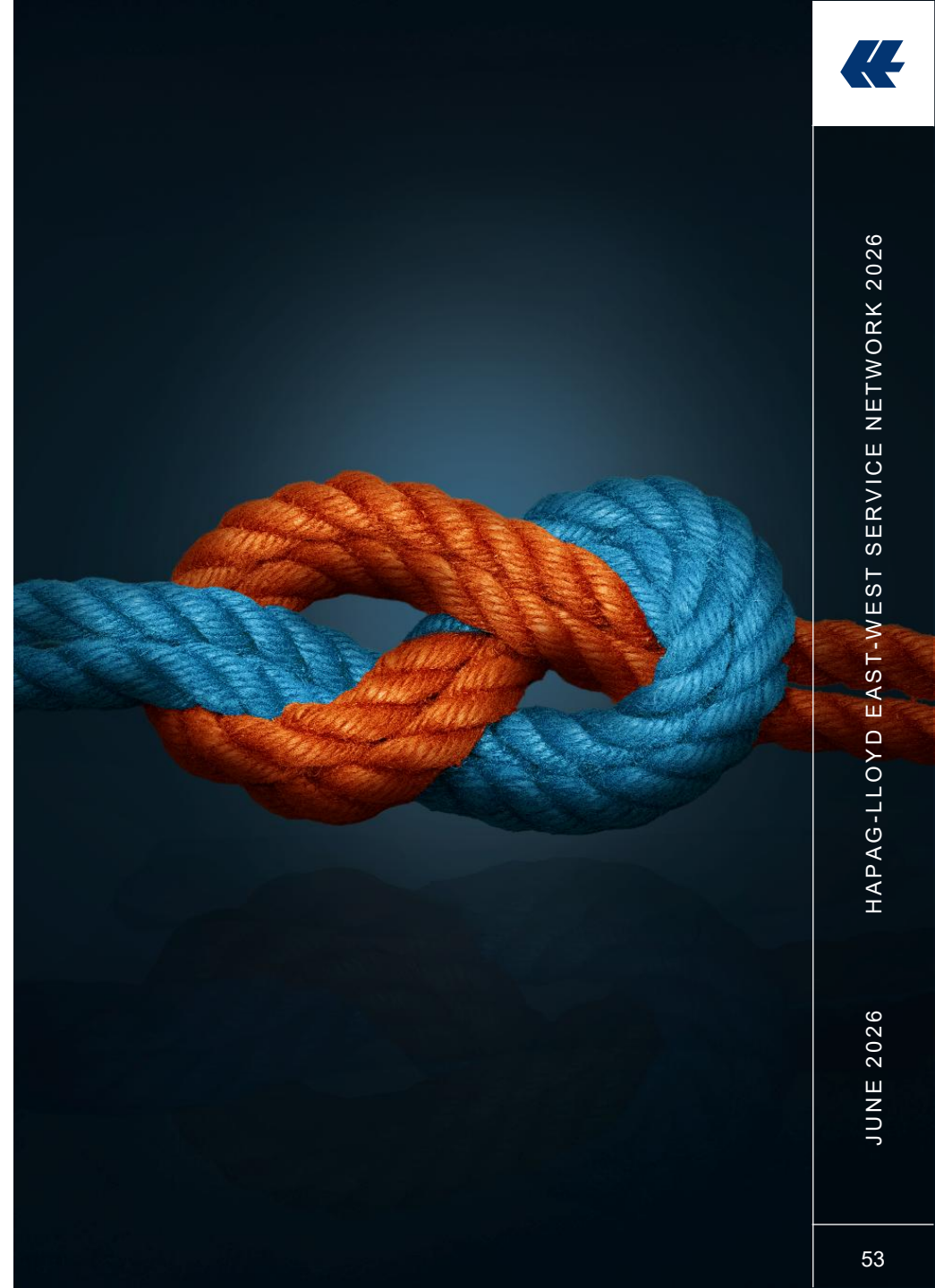
Agenda

A	Hapag-Lloyd East-West Service Network at a Glance	2
B	Trade Overview Asia - Europe	7
C	Trade Overview Atlantic	29
D	Trade Overview Transpacific	52
E	Trade Overview Middle East	72
F	Overview Shuttle Network and Intra Regional Trades	88



Highlights of our Transpacific service

- 01 Comprehensive Transpacific product with unrivalled reliability
- 02 Delivering robust, on-time and weekly service schedules to our customers
- 03 The new network will provide connections between all key Asia and North American ports and gateways with further inland connections to all key rail ramps and doors
- 04 Extensive coverage of Southeast Asia and Japan through our shuttle network via hubs
- 05 Seamless connection through our innovative Hub & Spoke system



Our future Transpacific service in numbers



11

Services



111

Vessels



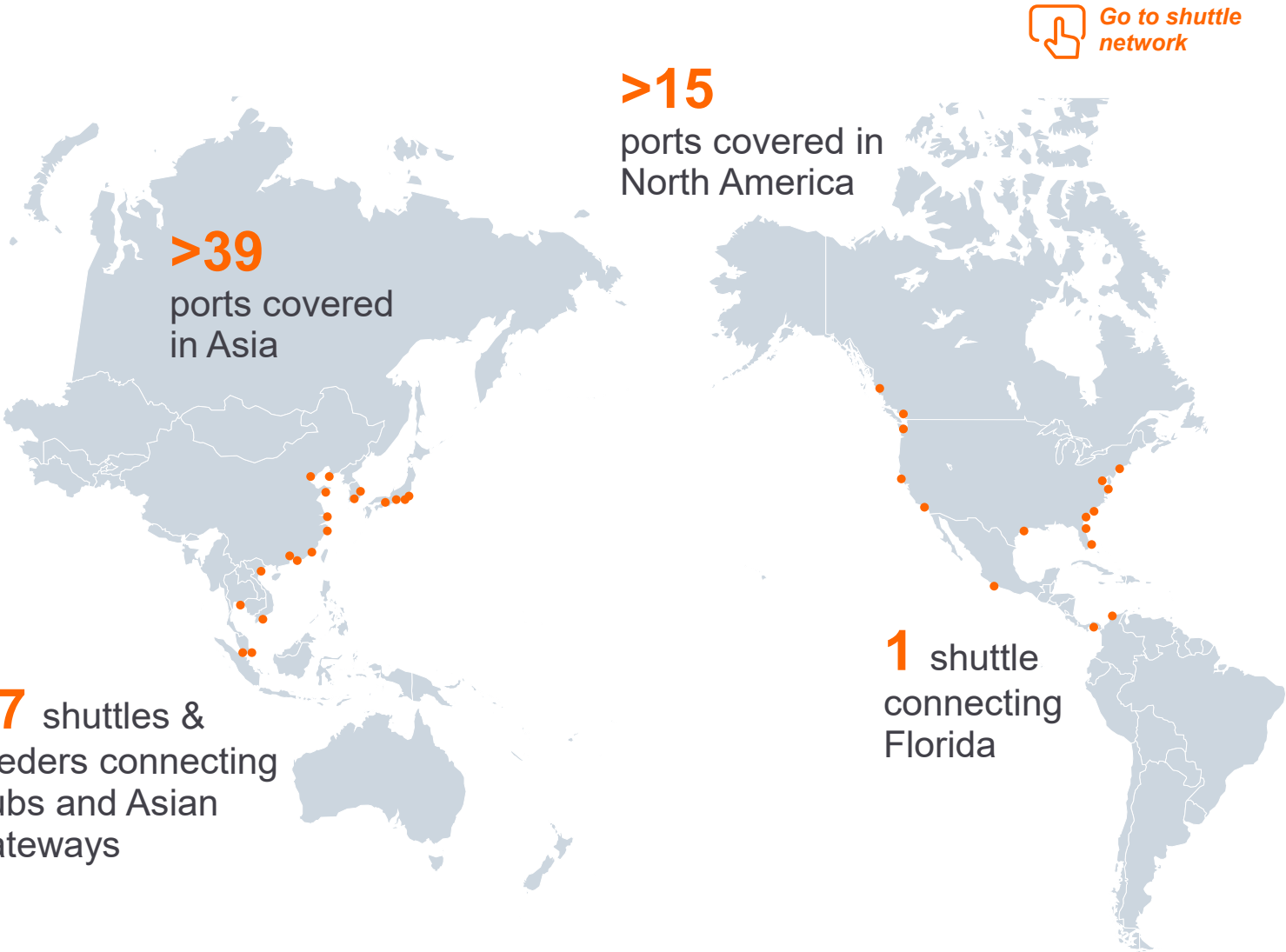
7

Ø Calls per service



10.3 TTEU

Ø Vessel size



Note: Coverage is complemented by remaining Hapag-Lloyd network and feeders to further ports

Key features and improvements of our future Transpacific service



Transit times for selected port pairs (across Transpacific network)

As of September 1, 2025

 *Discover our Schedule*

FROM

	Los Angeles	Oakland	Tacoma	Vancouver	Prince Rupert	New York	Baltimore	Norfolk	Charleston	Savannah	Houston
Shanghai	14	22	15	22	18	33	55	38	28	33	33
Yantian	15	40	22	29	24	37	51	41	43	45	34
Ningbo	14	38	20	27	22	38	61	43	32	37	37
Qingdao	21	33	18	25	24	35	72	40	44	52	35
Xiamen	18	37	19	26	23	36	50	41	43	48	36
Nansha	19	38	29	38	31	44	53	46	48	52	41
Vung Tau	22	38	29	35	31	31	46	35	37	39	43
Haiphong	23	39	28	35	30	42	53	46	38	43	40
Laem Chabang	23	43	30	37	32	44	51	48	45	50	40
Busan	14	28	12	19	16	30	64	35	37	42	28

TO

> 90%

Schedule reliability

Disclaimer: Transit times are subject to change based on our final schedules and routings. Please refer to [schedule](#) on our website

1) Based on top 100 port pairs for which both data points (Gemini Cooperation proforma and today's actuals) are available. Today's actuals based on varying number of voyages and calculated as median. Considering +/- 1 day as same

Port coverage on our Transpacific services



Our Asia to US West Coast services at a glance



Additional feeder port coverage available, see geographic cover maps

Mainliner & Shuttle Services

Selected Feeder Connections

VNF from TANJUNG PELEPAS
HO CHI MINH CITY | Vietnam

MSF from TANJUNG PELEPAS
PENGANG | Vietnam

BWF from TANJUNG PELEPAS
PERAWANG | Vietnam

TWX from TANJUNG PELEPAS
TAICHUNG
KAOHSIUNG | Taiwan

SS1 from TANJUNG PELEPAS
SURABAYA
SEMARANG | Indonesia

CPF from TANJUNG PELEPAS
BATANGAS
MANILA
SUBIC BAY | Philippines

JKF from TANJUNG PELEPAS
JAKARTA | Indonesia

VCS from YANTIAN
SIHANOUKVILLE | Cambodia
SHEKOU | China

JPX from BUSAN
SHIBUSHI
MOJI
HAKATA | Japan

Malaysia
Singapore

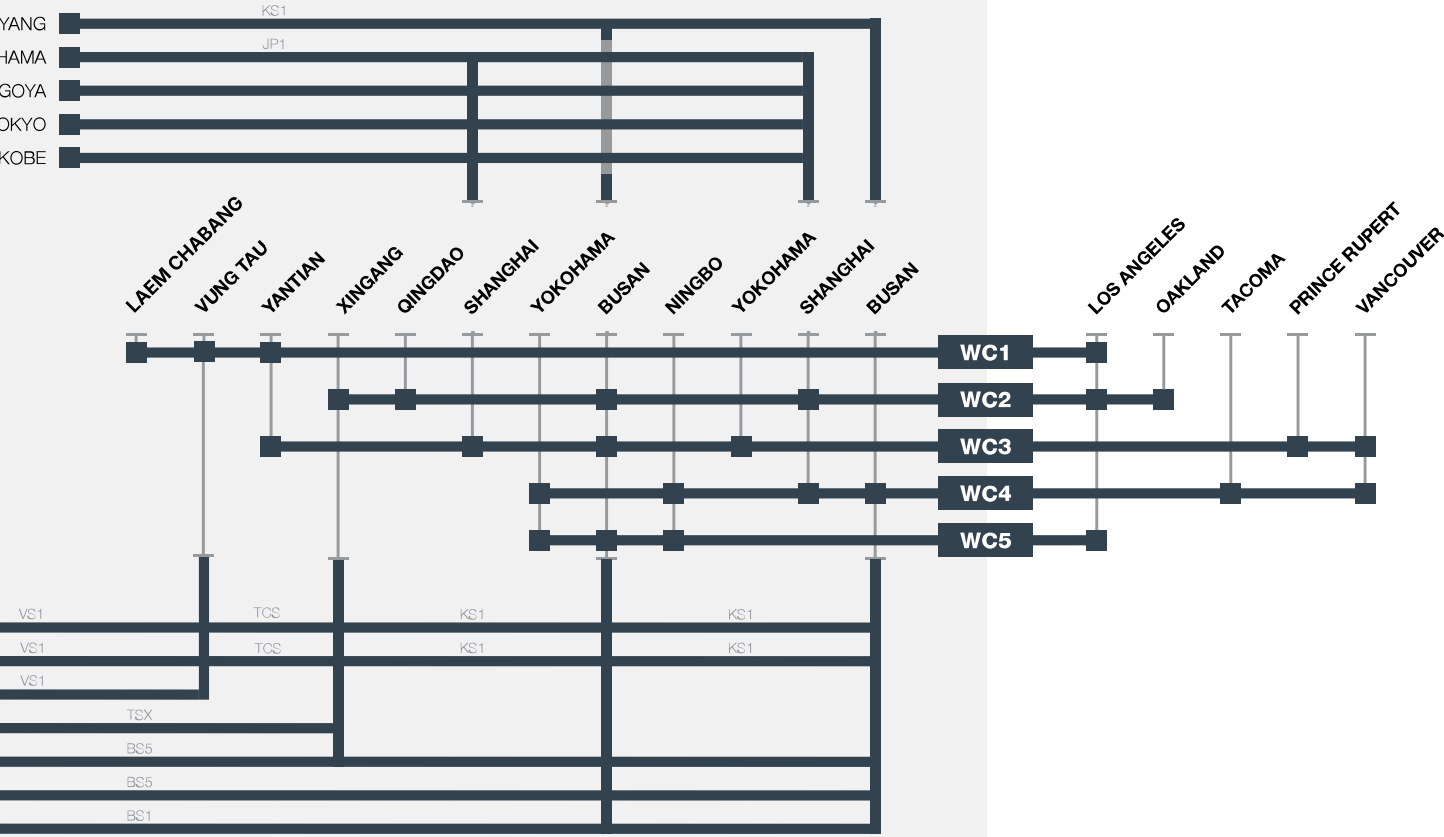
Vietnam
Thailand

China

South Korea
Japan

KWANGYANG
YOKOHAMA
NAGOYA
TOKYO
KOBE

TANJUNG PELEPAS
SINGAPORE
HAIPHONG
LAEM CHABANG
XIAMEN
XINGANG
DALIAN

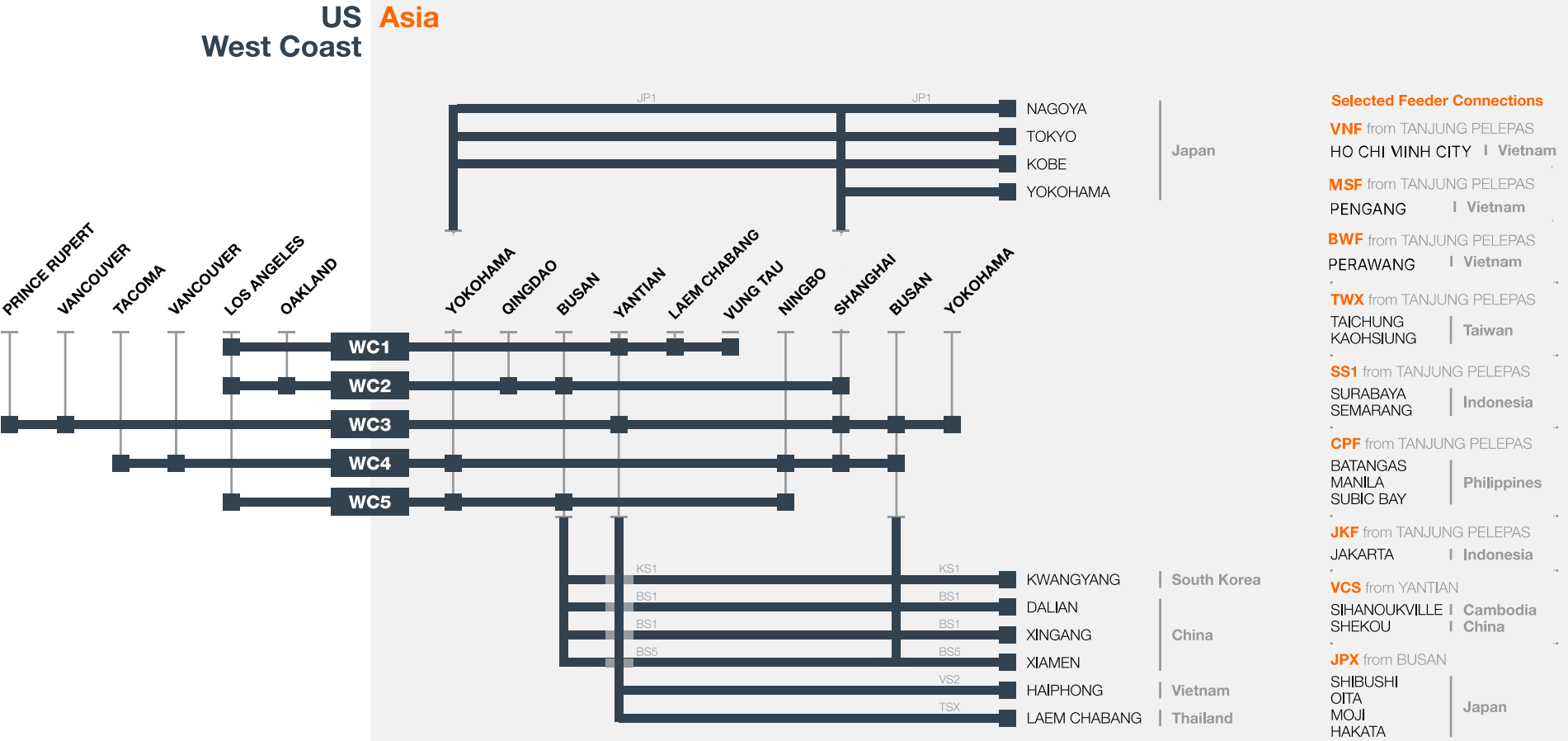


Our US West Coast to Asia services at a glance



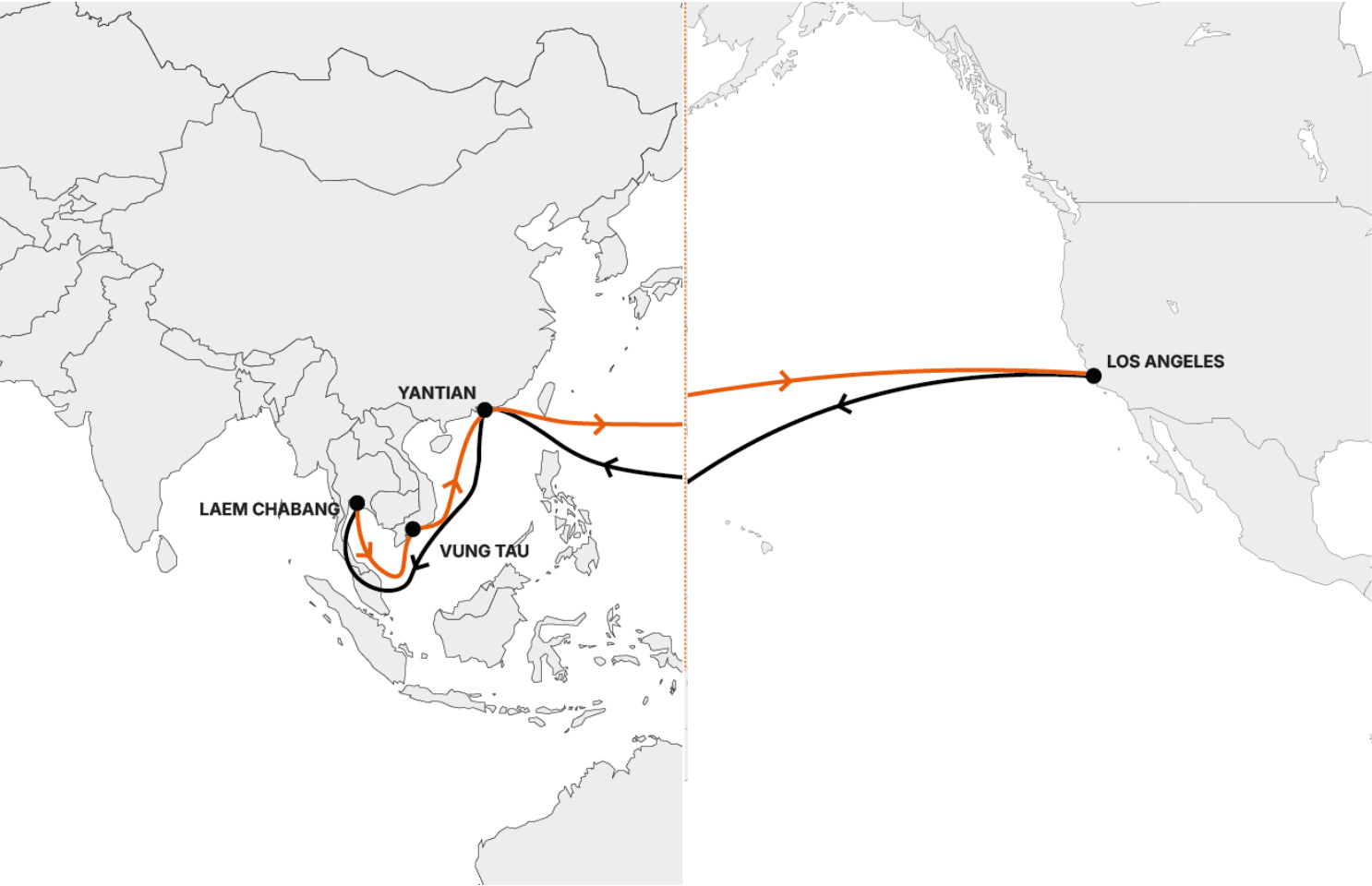
Additional feeder port coverage available, see geographic cover maps

■ Mainliner & Shuttle Services



Service Profile WC1

Gemini Cooperation Service



Key Service Value Proposition

- Key service to connect Southeast Asia to the US West Coast
- Direct connection from Yantian (CN) to Los Angeles (US)
- Direct connection from Los Angeles (US) to Yantian (CN)

Important Connections

- Shuttle via Vung Tau (VN) and Yantian (CN) connects cargo to the remaining Asian service network

Service Profile WC2

Gemini Cooperation Service



Key Service Value Proposition

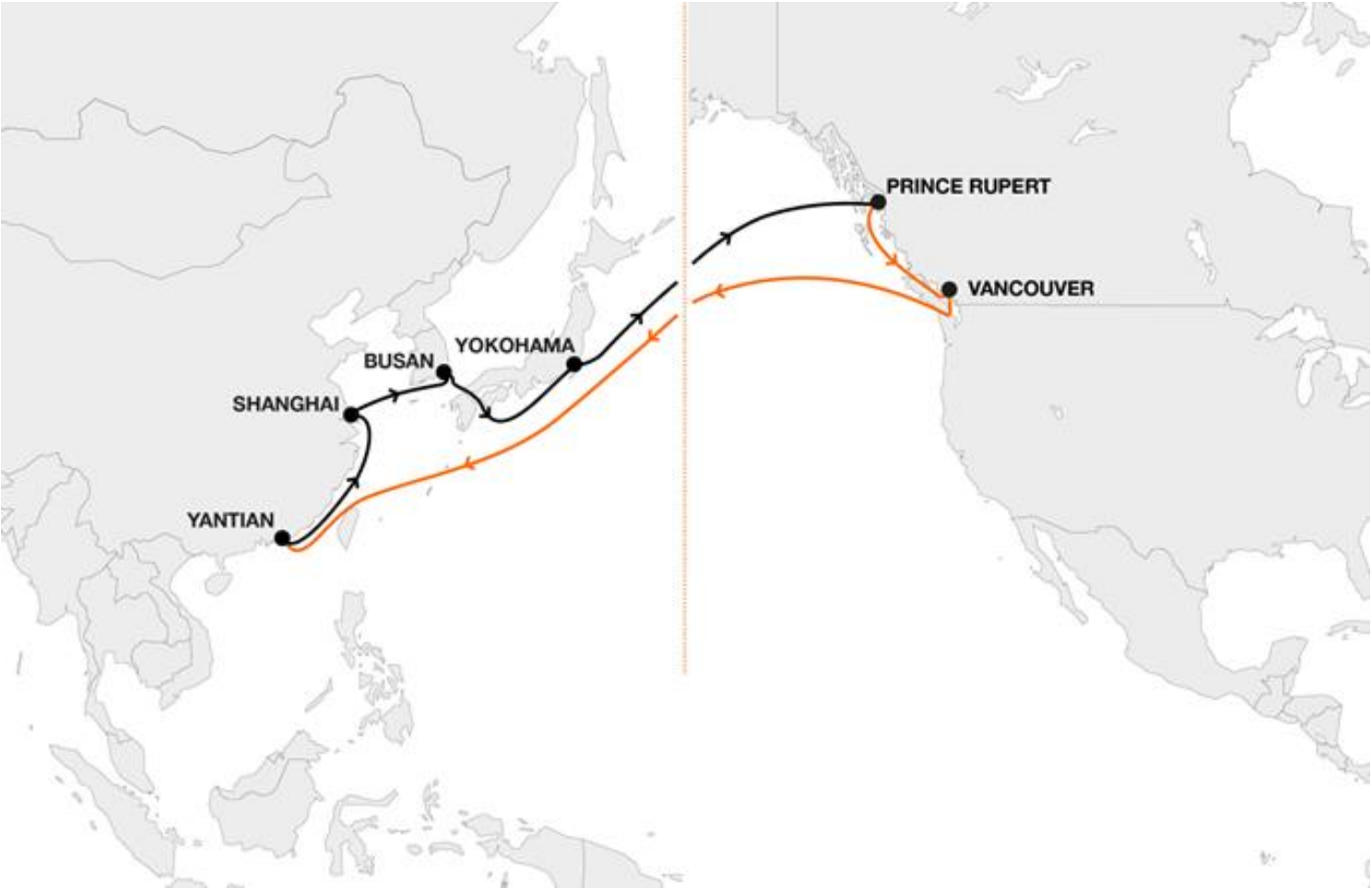
- Key service to connect Central China and South Korea to the US West Coast
- Direct connection from Shanghai (CN) to Los Angeles (US)
- Direct connection from Oakland (US) to Xingang (CN)

Important Connections

- Connection via Shanghai (CN) serves Japanese cargo
- Shuttle via Busan (KR) to connect the Bohai sea

Service Profile WC3

Gemini Cooperation Service



Key Service Value Proposition

- Key service to connect China, South Korea and Japan to the Canada West Coast
- Canada only service to Vancouver (CA) and direct connection to Prince Rupert (CA)

Important Connections

- Connection via Shanghai (CN) serves remaining Japanese cargo and Shuttle via Busan (KR) to connect the Bohai sea
- Inland network connects to all key rail ramps and doors in Canada and the US

Service Profile WC4

Gemini Cooperation Service



Key Service Value Proposition

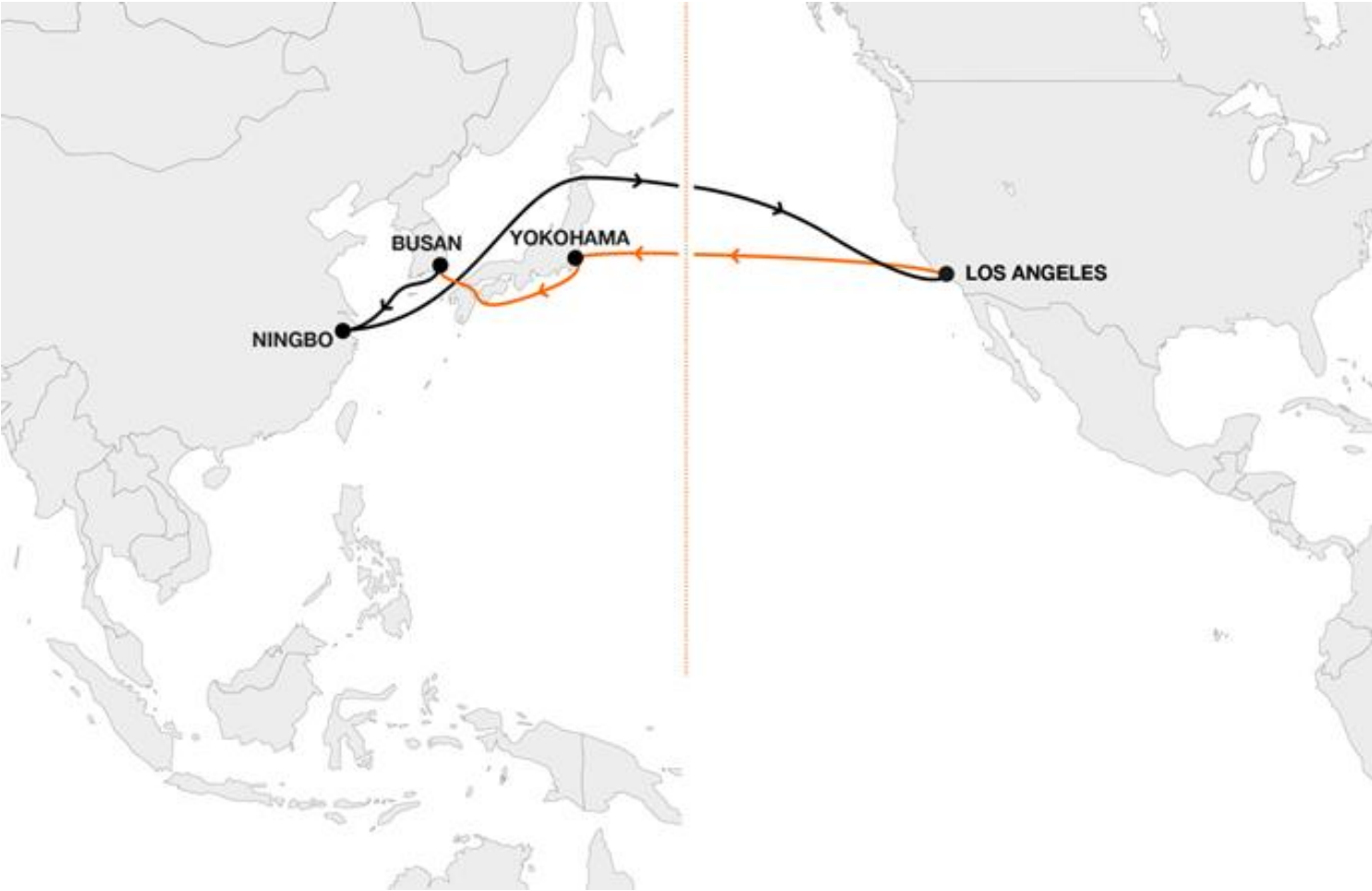
- Key service to connect Central China, South Korea and Japan to the Canada West Coast and US West Coast
- Direct connection from Busan (KR) to Tacoma (US)
- Direct connection from Vancouver (CA) to Yokohama (JP)

Important Connections

- Connection via Shanghai (CN) serves remaining Japanese cargo and Shuttle via Busan (KR) to connect the Bohai sea
- Inland network connects to all key rail ramps and doors in Canada and the US

Service Profile WC5

Gemini Cooperation Service



Key Service Value Proposition

- Key service to connect Central China, South Korea and Japan to the US West Coast
- Direct connection from Ningbo (CN) to Los Angeles (US)
- Direct connection from Los Angeles (US) to Yokohama (JP)
- US Flag Service

Important Connections

- Shuttle from Busan (KR) serves the markets of the Bohai Sea

Our Asia to US West Coast services at a glance



Additional feeder port coverage available, see geographic cover maps

Mainliner & Shuttle Services

Selected Feeder Connections

VNF from TANJUNG PELEPAS

HO CHI MINH CITY | Vietnam

MSF from TANJUNG PELEPAS

PENGANG | Vietnam

BWF from TANJUNG PELEPAS

PERAWANG | Vietnam

TWX from TANJUNG PELEPAS

TAICHUNG KAOHSIUNG | Taiwan

SS1 from TANJUNG PELEPAS

SURABAYA SEMARANG | Indonesia

CPF from TANJUNG PELEPAS

BATANGAS MANILA SUBIC BAY | Philippines

JKF from TANJUNG PELEPAS

JAKARTA | Indonesia

VCS from YANTIAN

SIHANOUKVILLE | Cambodia

SHEKOU | China

JPX from BUSAN

SHIBUSHI MOJI HAKATA | Japan

Vietnam | HAIPHONG

Thailand | LAEM CHABANG

China | XIAMEN

DALIAN

XINGANG

South Korea

KWANGYANG

Japan

YOKOHAMA

NAGOYA

TOKYO

KOBE

HAIPHONG

NANSHA

YANTIAN

YANGSHAN

NINGBO

SHANGHAI

TAIPEI

NINGBO

YANTIAN

SHEKOU

VUNG TAU

BUSAN

SINGAPORE

TANJUNG PELEPAS

COLOMBO

SALALAH

NHAVA SHEVA

MUNDRA

Asia US East Coast

CAPE OF GOOD HOPE

PANAMA CANAL

FLS

MIAMI

FLS

JACKSONVILLE

USA

INDIAN SUBCONTINENT & MIDDLE EAST

Our US East Coast to Asia services at a glance



■ Mainliner & Shuttle Services
■ Main Connecting Trade

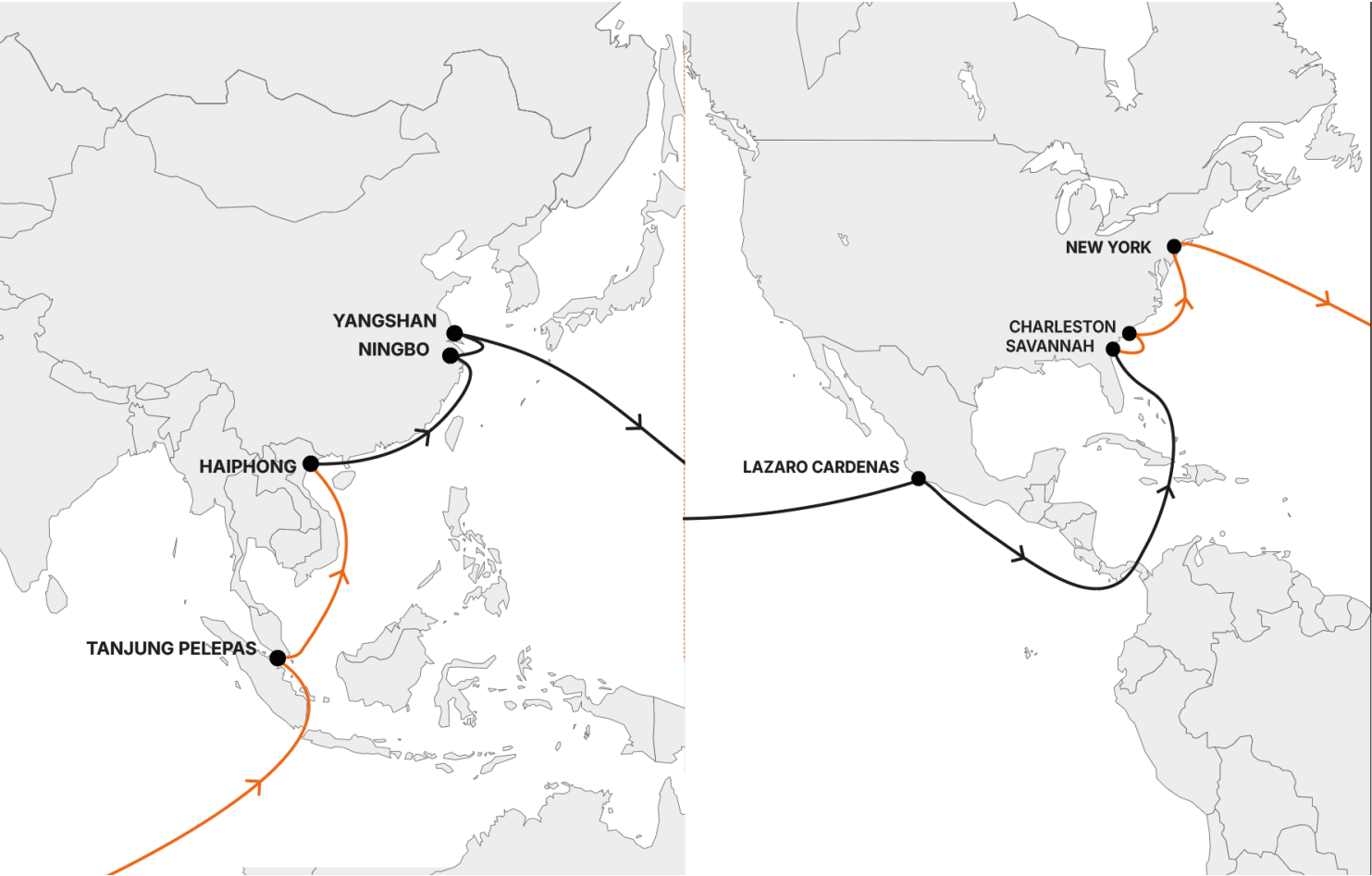


Additional feeder port coverage available, see geographic cover maps

- Selected Feeder Connections**
- VNF** from TANJUNG PELEPAS
HO CHI MINH CITY | Vietnam
 - MSF** from TANJUNG PELEPAS
PENGANG | Vietnam
 - BWF** from TANJUNG PELEPAS
PERAWANG | Vietnam
 - TWX** from TANJUNG PELEPAS
TAICHUNG
KAOHSIUNG | Taiwan
 - SS1** from TANJUNG PELEPAS
SURABAYA
SEMARANG | Indonesia
 - CPF** from TANJUNG PELEPAS
BATANGAS
MANILA
SUBIC BAY | Philippines
 - JKF** from TANJUNG PELEPAS
JAKARTA | Indonesia
 - VCS** from YANTIAN
SIHANOUKVILLE | Cambodia
SHEKOU | China
 - JPX** from BUSAN
SHIBUSHI
MOJI
HAKATA
TANJUNG PELEPAS | Malaysia
HAIPHONG | Vietnam
LAEM CHABANG | Thailand
DALIAN
XIAMEN
XINGANG | China

Service Profile US1

Gemini Cooperation Service



Key Service Value Proposition

- Key service to connect Central China and Southeast Asia to the US East Coast via the Panama Canal
- Direct connection from Shanghai (CN) to Lazaro Cardenas (MX)

Important Connections

- Shuttles via Shanghai (CN) for Korean and Japanese and via Haiphong (VN) for Southeast Asian cargo
- Cross-border rail network accesses to Dallas (US) via Lazaro Cardenas (MX)
- Comprehensive intermodal connections into the US Midwest

Service Profile US2

Gemini Cooperation Service



Key Service Value Proposition

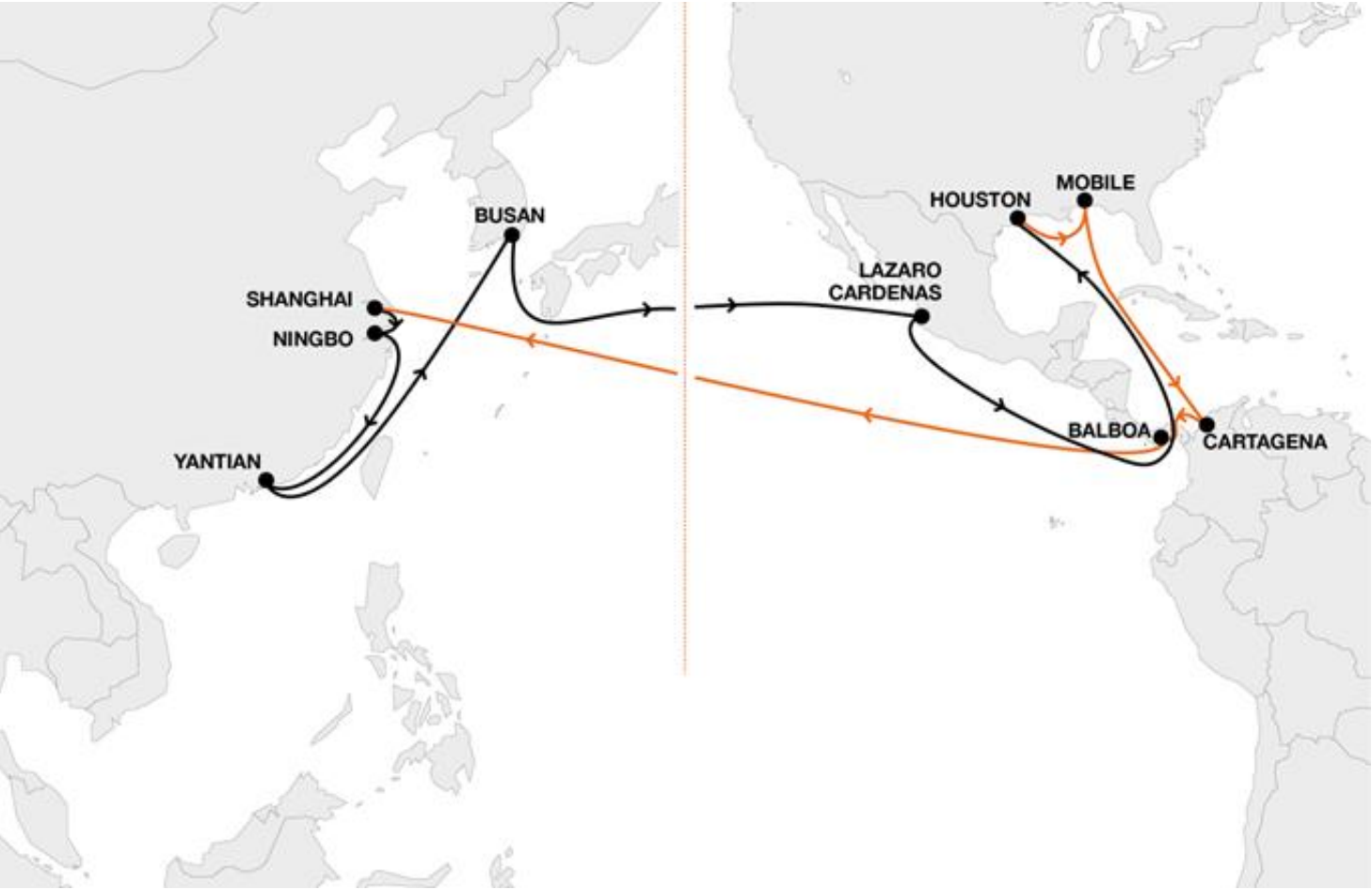
- Key service to connect Central China, South Korea and Japan to the US East Coast
- Direct connection from Los Angeles (US) to Ningbo (CN)

Important Connections

- Shuttles via Shanghai (CN) for Japanese cargo
- Direct connection to Cartagena (CO) serves as a link to Latin American markets and Florida (US)
- Comprehensive intermodal connections into the US Midwest

Service Profile US3

Gemini Cooperation Service



Key Service Value Proposition

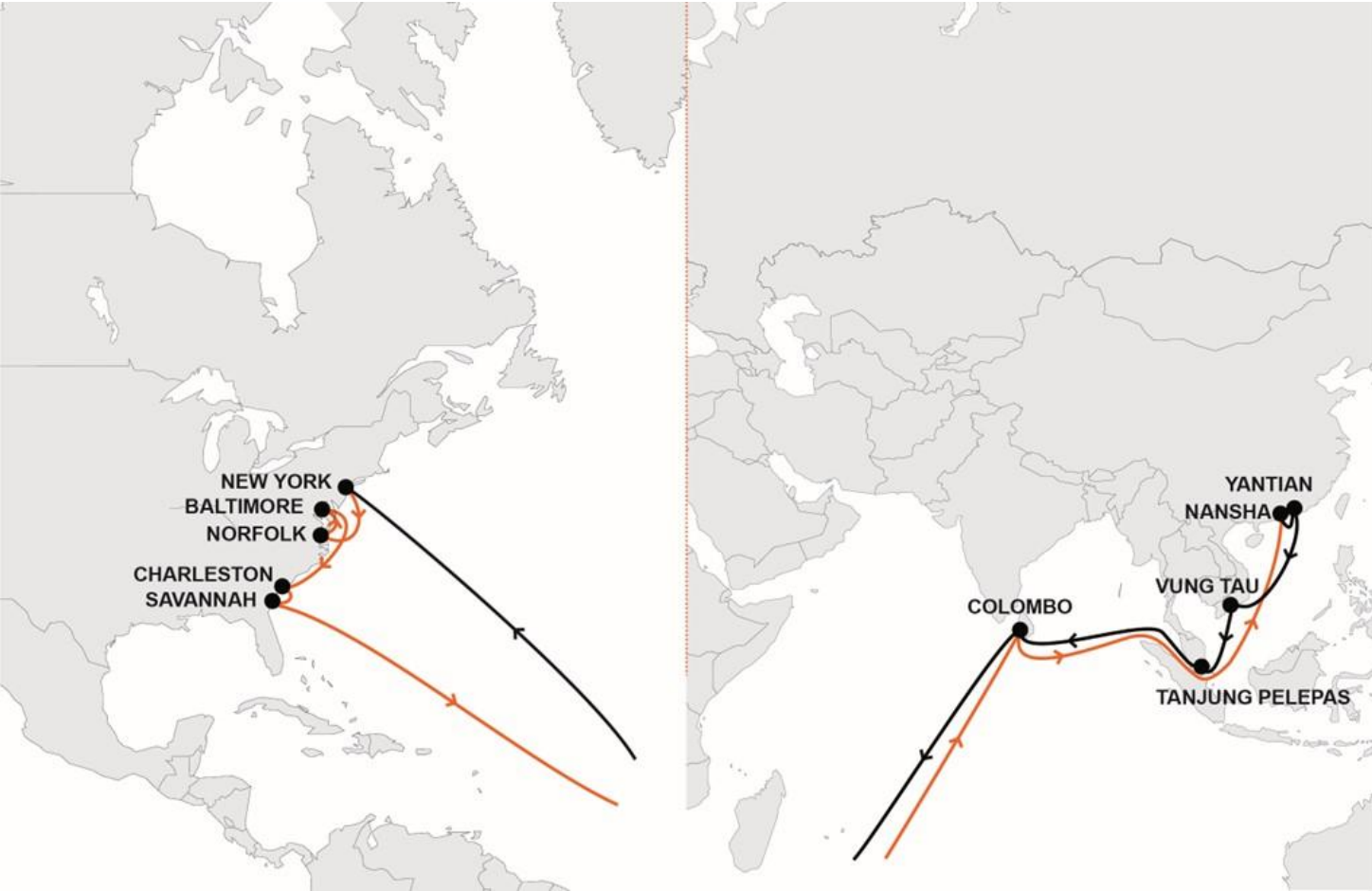
- Key service to connect Central China, South Korea and Japan to the US Gulf Coast
- Direct connection from Busan (KR) to Lazaro Cardenas (MX)

Important Connections

- Shuttles via Shanghai (CN) for Japanese cargo
- Cross-border rail network accesses to Dallas (US) via Lazaro Cardenas (MX)
- Direct connection to Cartagena (CO) serves as a link to Latin American markets and Florida (US)

Service Profile US4

Gemini Cooperation Service



Key Service Value Proposition

- Key service to connect the US East Coast with Southeast Asia and South China with a connection to the Indian subcontinent via Colombo (LK)
- Coverage of all US East coast ports

Important Connections

- Shuttles via Shanghai (CN) for Korean and Japanese and via Tanjung Pelepas (MY) for Southeast Asian, South China and Bohai sea cargo
- Connection via Colombo (LK) into the Indian subcontinent
- Comprehensive intermodal connections into the US Midwest

Service Profile AA7

Hapag-Lloyd Service



Key Service Value Proposition

- More connections from East Asia and Southeast Asia
- Enhanced rotation with two additional ports: Shanghai and Colombo
- Calling APM terminal in New York/New Jersey with infrastructure connectivity, modern IT systems and largest Reefer capacity in the region
- On dock rail services

Important Connections

- Shuttles via Shanghai (CN) for Korean and Japanese and via Singapore (SG) for Southeast Asian, South China and Bohai sea cargo
- Connection via Colombo (LK) into the Indian subcontinent
- Comprehensive intermodal connections into the US Midwest



Service Profile TPI

Hapag-Lloyd Service



Key Service Value Proposition

- TPI (Indamex) is THE premium service in North/Central India, Pakistan and US East Coast Market. With the TPI we offer outstanding service in ISC-US East coast market
- The TPI service has been augmented by the TPI extra loaders to help our customers to better connect to the US and put some relief on the continuous high demand.

Important Connections

- Comprehensive intermodal connections into the US Midwest

Agenda

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Highlights of our Middle East service

- 01 Comprehensive Middle East product with unrivalled reliability
- 02 Delivering robust, on-time and weekly service schedules to our customers
- 03 Broad coverage of all key markets in Middle East, North and South Europe through a dedicated shuttle network, seamlessly connected in selected own / and or controlled hubs
- 04 Multiple options with enhanced connectivity to key trades like Africa, Atlantic, Far East, Latin America and Transpacific



Our future Middle East service in numbers



6

Services



43

Vessels



7

Ø Calls per service



10.4 TTEU

Ø Vessel size



Go to shuttle network

>39

ports covered in Europe

>20

ports covered in Middle East

19

shuttles & feeders connecting hubs and European gateways

7

shuttles & feeders connecting hubs and Middle Eastern gateways



Note: Coverage is complemented by remaining Hapag-Lloyd network and feeders to further ports



Key features and improvements of our future Middle East service

Transit times for selected port pairs (across Middle East Network)

As of September 1, 2025

 [Discover our Schedule](#)

FROM

TO

FROM

TO

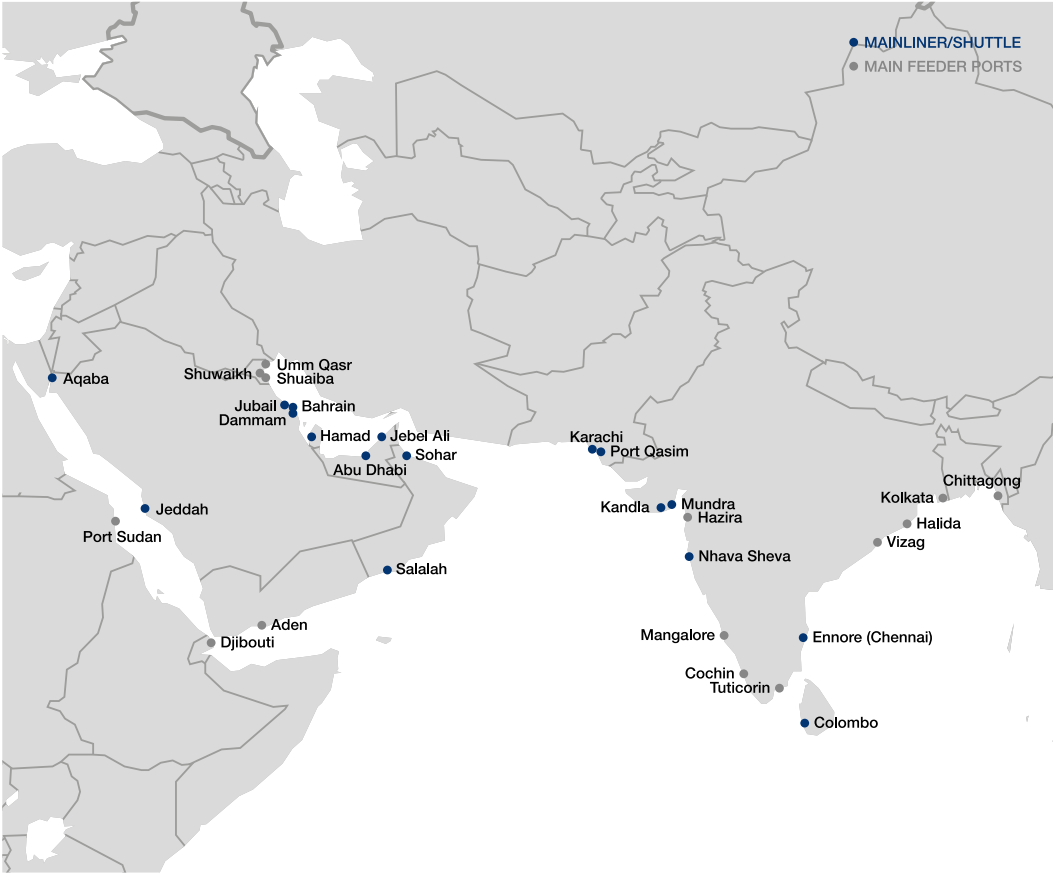
> 90%

Schedule reliability

Disclaimer: Transit times are subject to change based on our final schedules and routings. Please refer to [schedule](#) on our website

1) Based on top 100 port pairs for which both data points (Gemini Cooperation proforma and today's actuals) are available. Today's actuals based on varying number of voyages and calculated as median. Considering +/- 1 day as same

Port coverage on our Middle East – North Europe services



Our Middle East to North Europe services at a glance

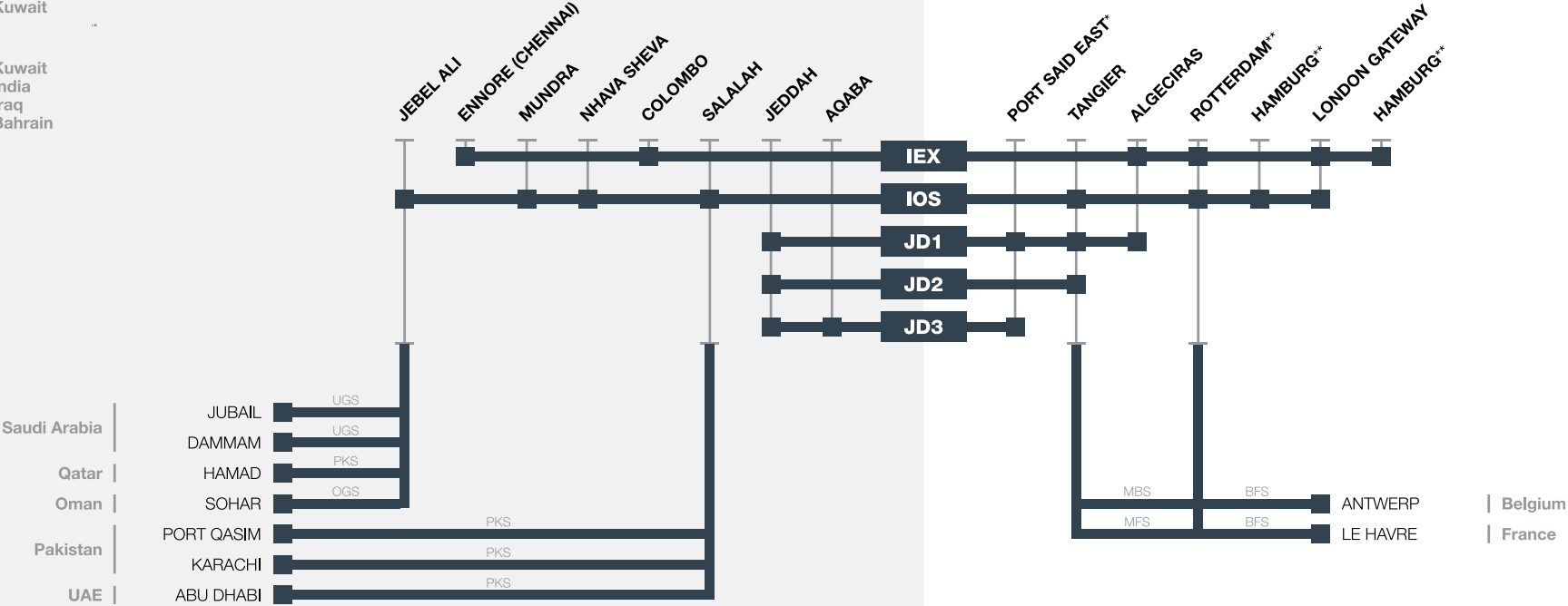


Mainliner & Shuttle Services

Selected Feeder Connections

- KWF** from JEBEL ALI
SHUWAIKH | Kuwait
- IG1** from JEBEL ALI
SHUAIBA | Kuwait
KANDLA | India
UMM QASR | Iraq
BAHRAIN | Bahrain

Middle East North Europe



Additional feeder port coverage available, see geographic cover maps

Selected Feeder Connections

- BAX** from WILHELMSHAVEN & HAMBURG
HELSINKI | Finland
RAUMA | Lithuania
KLAIPEDA | Latvia
RIGA | Latvia

* Certain Port Said East EB Calls will be shifted to Damietta during 2025
** Transpacific & Latin America connected via NC



Our North Europe to Middle East services at a glance



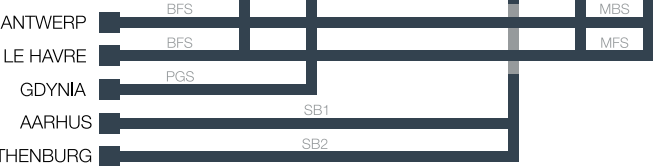
Additional feeder port coverage available, see geographic cover maps

Mainliner & Shuttle Services

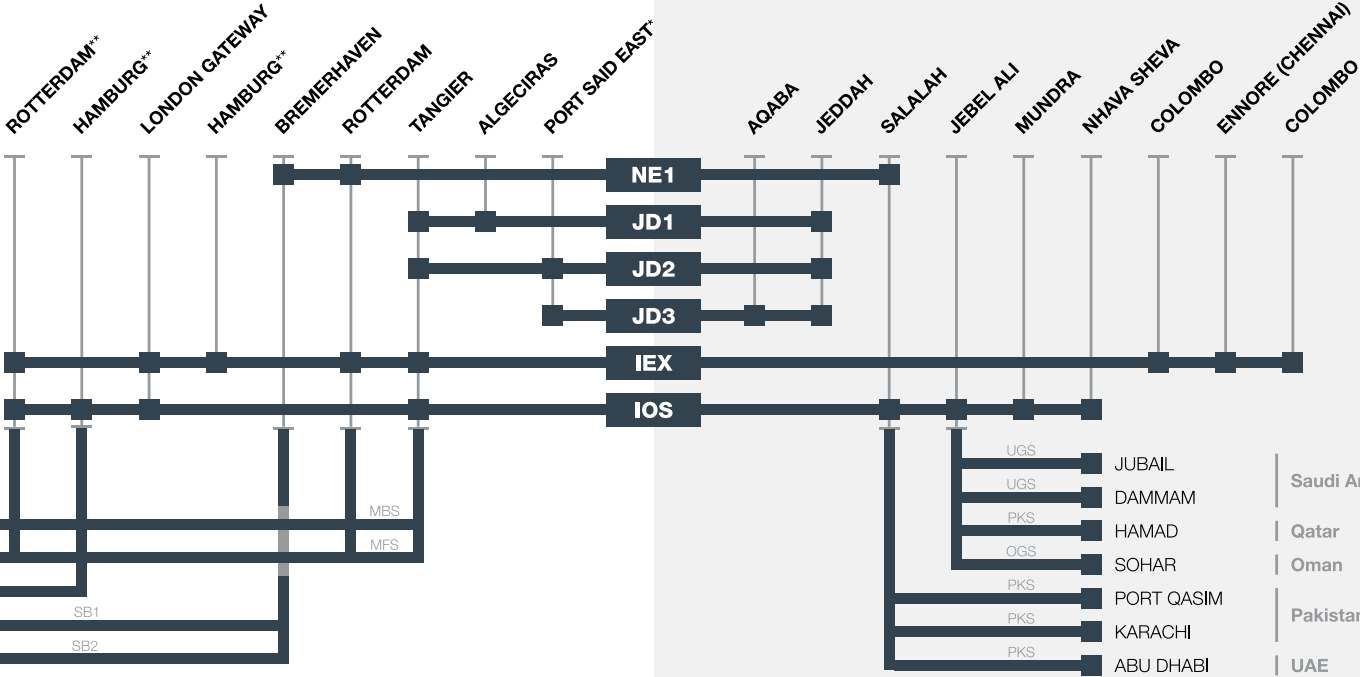
Selected Feeder Connections

BAX from
WILHELMSHAVEN & HAMBURG
HELSINKI | Finland
RAUMA | Lithuania
KLAIPEDA | Latvia
RIGA | Latvia

Belgium | ANTWERP
France | LE HAVRE
Poland | GDYNIA
Denmark | AARHUS
Sweden | GOTHENBURG

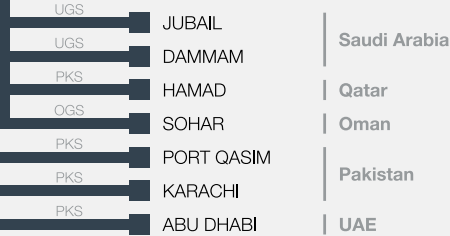


North Europe Middle East



Selected Feeder Connections

KWF from JEBEL ALI
SHUWAIKH | Kuwait
IG1 from JEBEL ALI
SHUAIBA | Kuwait
KANDLA | India
UMM QASR | Iraq
BAHRAIN | Bahrain

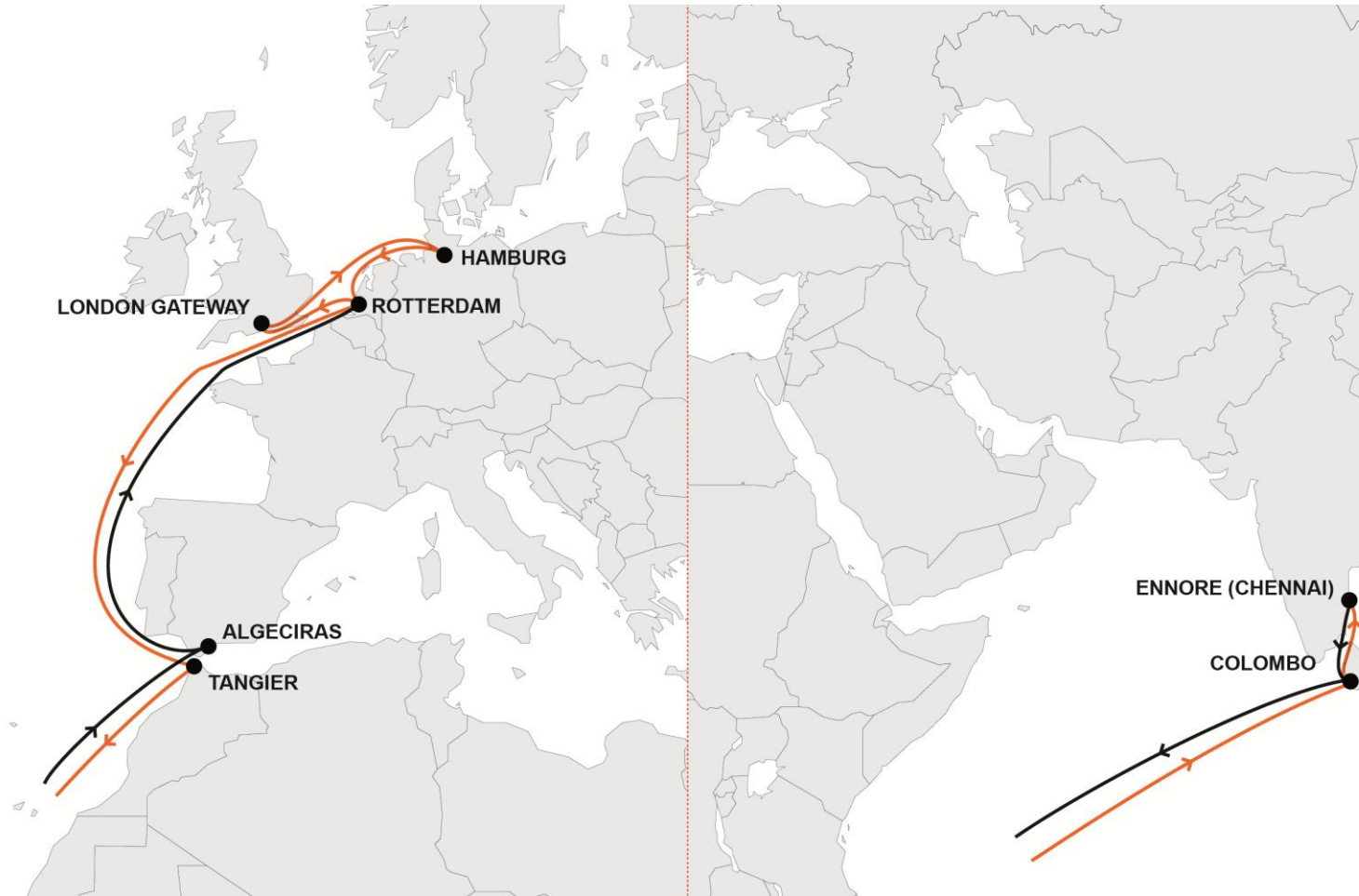


* Certain Port Said East EB Calls will be shifted to Damietta during 2025
** Transpacific & Latin America connected via NC



Service Profile IEX

Gemini Cooperation Service



Key Service Value Proposition

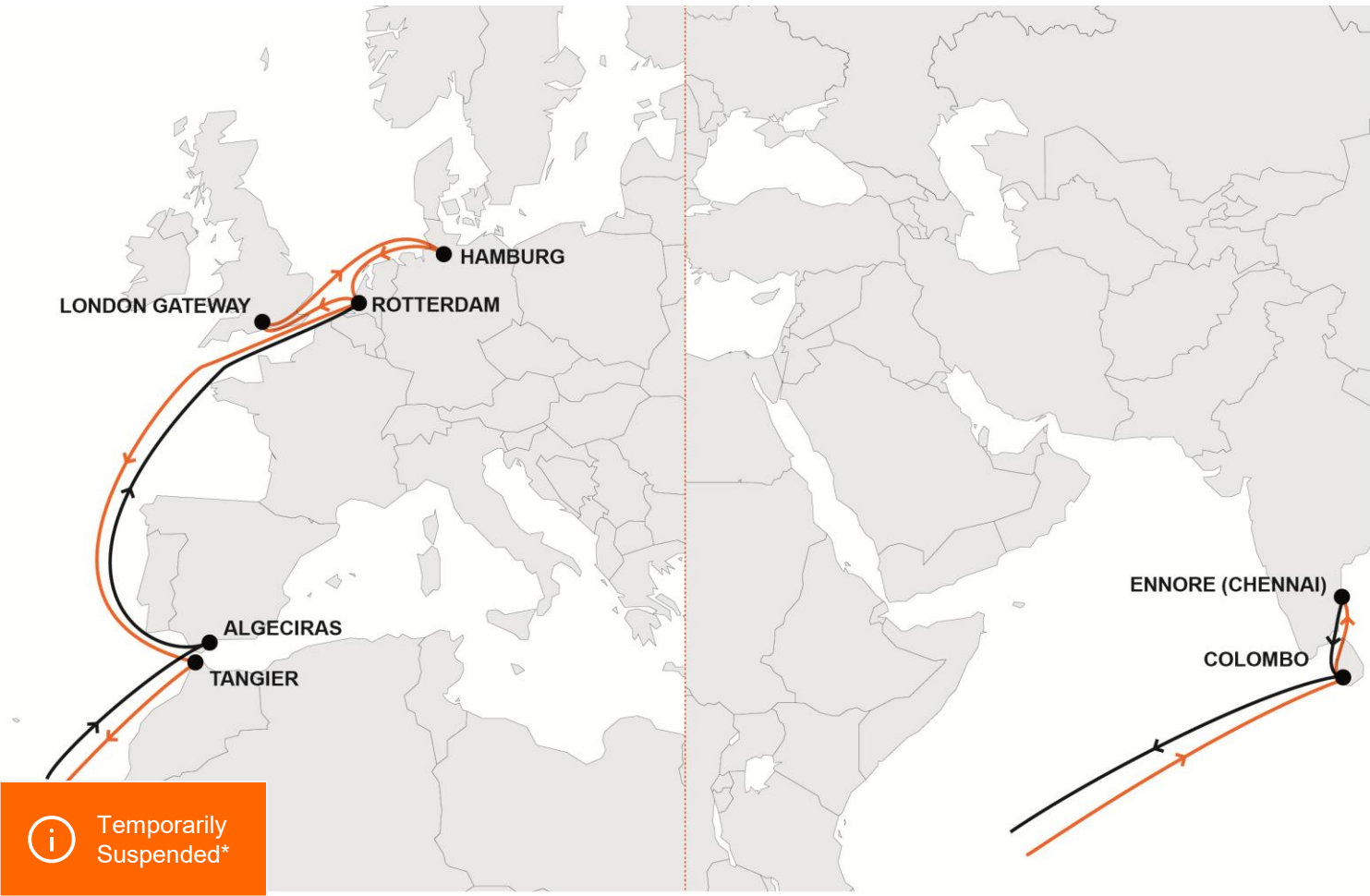
- Key service for connections from the Indian Subcontinent to North Europe via the Cape of Good Hope
- Connection especially relevant for sensitive and high value cargo of those markets, e.g. reefer, OOG and break-bulk

Important Connections

- Shuttles via Bremerhaven (DE) to connect Scandinavia and via Rotterdam (NL) to connect Antwerp (BE), and Le Havre (FR)
- Shuttles via Tangier (MA) and Algeciras (ES) to connect the Mediterranean
- Connecting into the Indian Subcontinent via Colombo (LK)

Service Profile IOS

Gemini Cooperation Service



Key Service Value Proposition

- Key service between North Europe, the Indian Subcontinent, Red Sea and Arabian Gulf
- Serving the markets of Africa, US East Coast and Latin America through a direct connection to Tangier (MA)
- Additional coverage of Jebel Ali (AE), Salalah (OM), Mundra (IN) and Nhava Sheva (IN) next to IMX

Important Connections

- Shuttles via Rotterdam (NL) connect to Antwerp (BE) and Le Havre (FR)
- Shuttles via Salalah (OM) and Jebel Ali (UA) connect to the Persian Gulf and Pakistan

*Some services to/from the Middle East or Upper Gulf are currently suspended or rerouted due to the ongoing conflict. [Read More](#)

Port coverage on our Middle East – South Europe services



Our Middle East to South Europe services at a glance



Mainliner & Shuttle Services

Selected Feeder Connections

KWF from JEBEL ALI
SHUWAIKH | Kuwait
SHUAIBA | Kuwait
KANDLA | India
KARACHI | Pakistan

IG1 from JEBEL ALI
SHUAIBA | Kuwait
KANDLA | India
UMM QASR | Iraq

UAE | ABU DHABI
Oman | SOHAR
Saudi Arabia | JUBAIL
DAMMAM
Qatar | HAMAD
Pakistan | PORT QASIM
KARACHI

ENNORE (CHENNAI)
COLOMBO
JEBEL ALI
MUNDRA
NHAVA SHEVA
SALALAH
JEDDAH
AQABA

Middle East
South Europe

IEX
IMX
JD1
JD2
JD3
SE1
SE3
SE4
MGX
AL6

PORT SAID EAST
DAMIETTA
TANGIER
VALENCIA**
ALGECIRAS**
VADO LIGURE
GENOA
BARCELONA**
PORT SAID EAST
KOPER
RIJEKA
IZMIT
ISTANBUL

Selected Feeder Connections

ADX from PORT SAID EAST
VENICE | Italy
ANCONA

BSX from PORT SAID EAST
CONSTANTA | Romania

PTX from TANGIER
LISBON | Portugal
LEIXOES | Spain
VIGO

XXM from TANGIER
GEMLIK | Türkiye
CASABLANCA | Morocco

WM1
WM3
WM3
EM3
EM2
EM4
EM1
FOS-SUR-MER | France
LIVORNO | Italy
LA SPEZIA
ISKENDERUN | Türkiye
MERSIN
ALIAGA
PIRAEUS | Greece



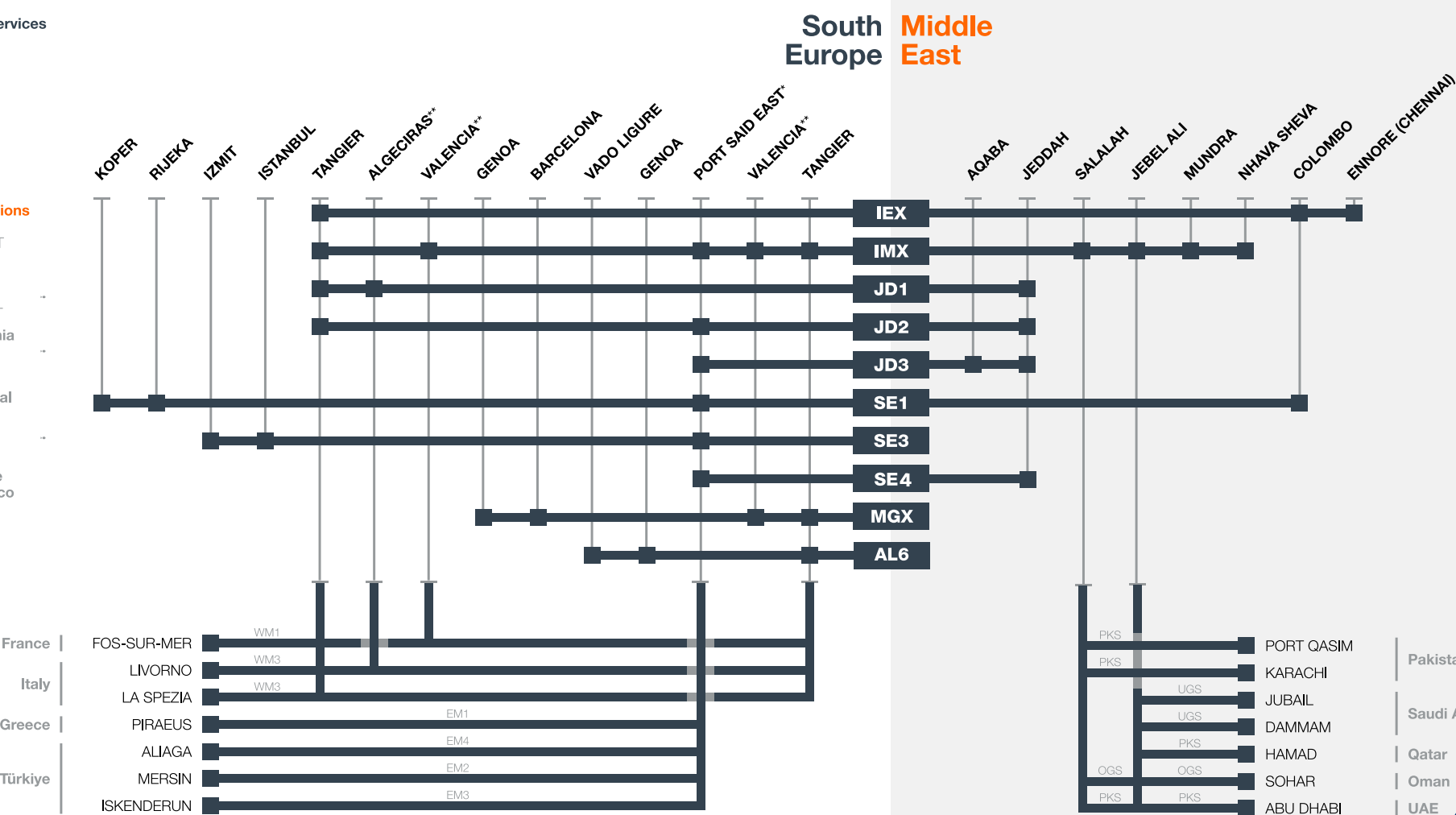
Our South Europe to Middle East services at a glance



Mainliner & Shuttle Services

Selected Feeder Connections

- ADX** from PORT SAID EAST
 - VENICE
 - ANCONA
 - Italy
- BSX** from PORT SAID EAST
 - CONSTANTA
 - Romania
- PTX** from TANGIER
 - LISBON
 - LEIXOES
 - VIGO
 - Portugal
 - Spain
- XXM** from TANGIER
 - GEMLIK
 - CASABLANCA
 - Türkiye
 - Marocco



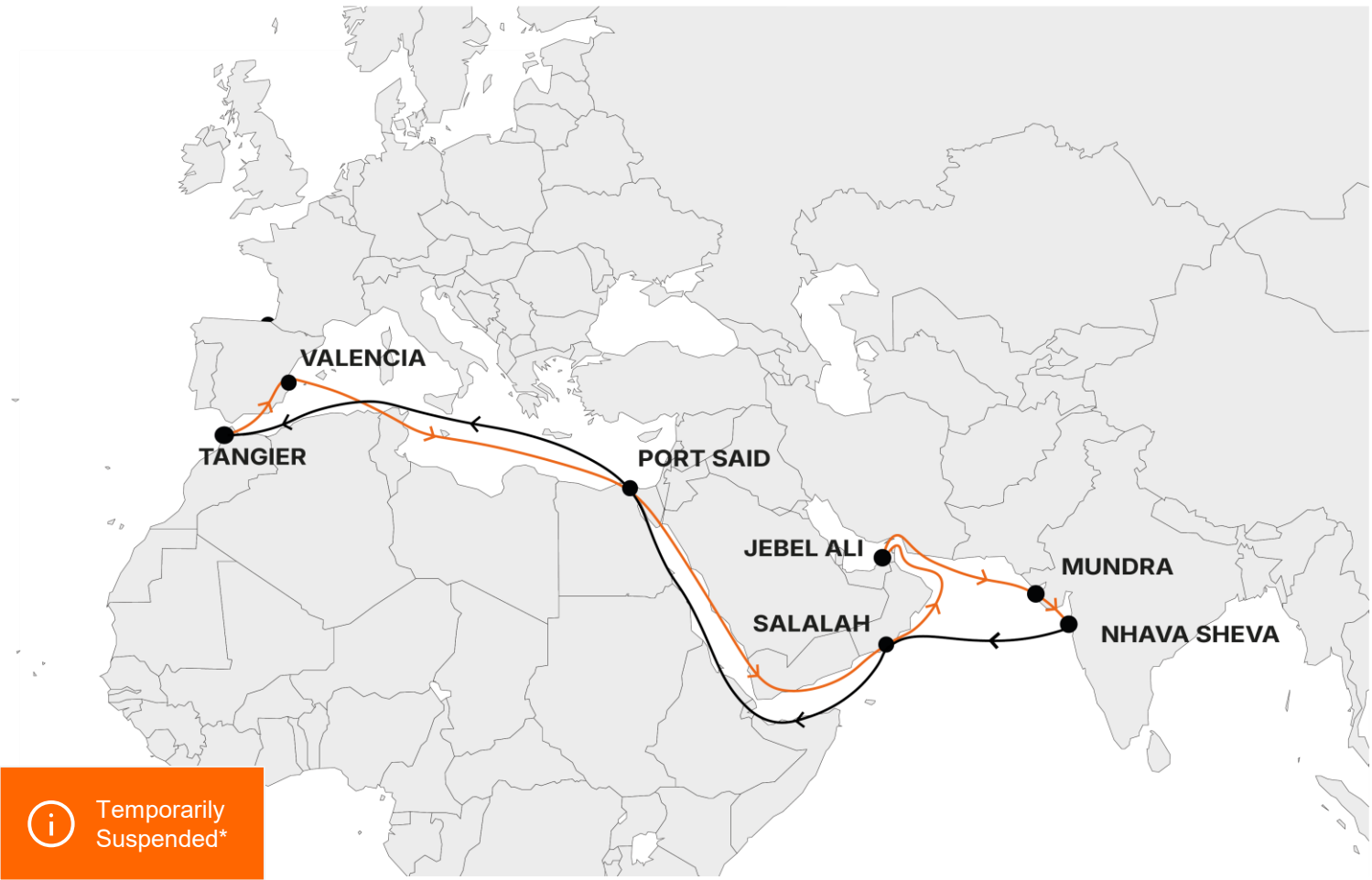
Selected Feeder Connections

- KWF** from JEBEL ALI
 - SHUWAIKH
 - SHUAIBA
 - KANDLA
 - KARACHI
 - Kuwait
 - Kuwait
 - India
 - Pakistan
- IG1** from JEBEL ALI
 - SHUAIBA
 - KANDLA
 - UMM QASR
 - Kuwait
 - India
 - Iraq



Service Profile IMX

Gemini Cooperation Service



Key Service Value Proposition

- Key service for connections from the West Mediterranean to the Middle East and West India
- Connection especially relevant for sensitive and high value cargo, e.g. reefer, OOG and break-bulk cargo
- Additional coverage of Jebel Ali (AE), Salalah (OM), Mundra (IN) and Nhava Sheva (IN) next to IOS

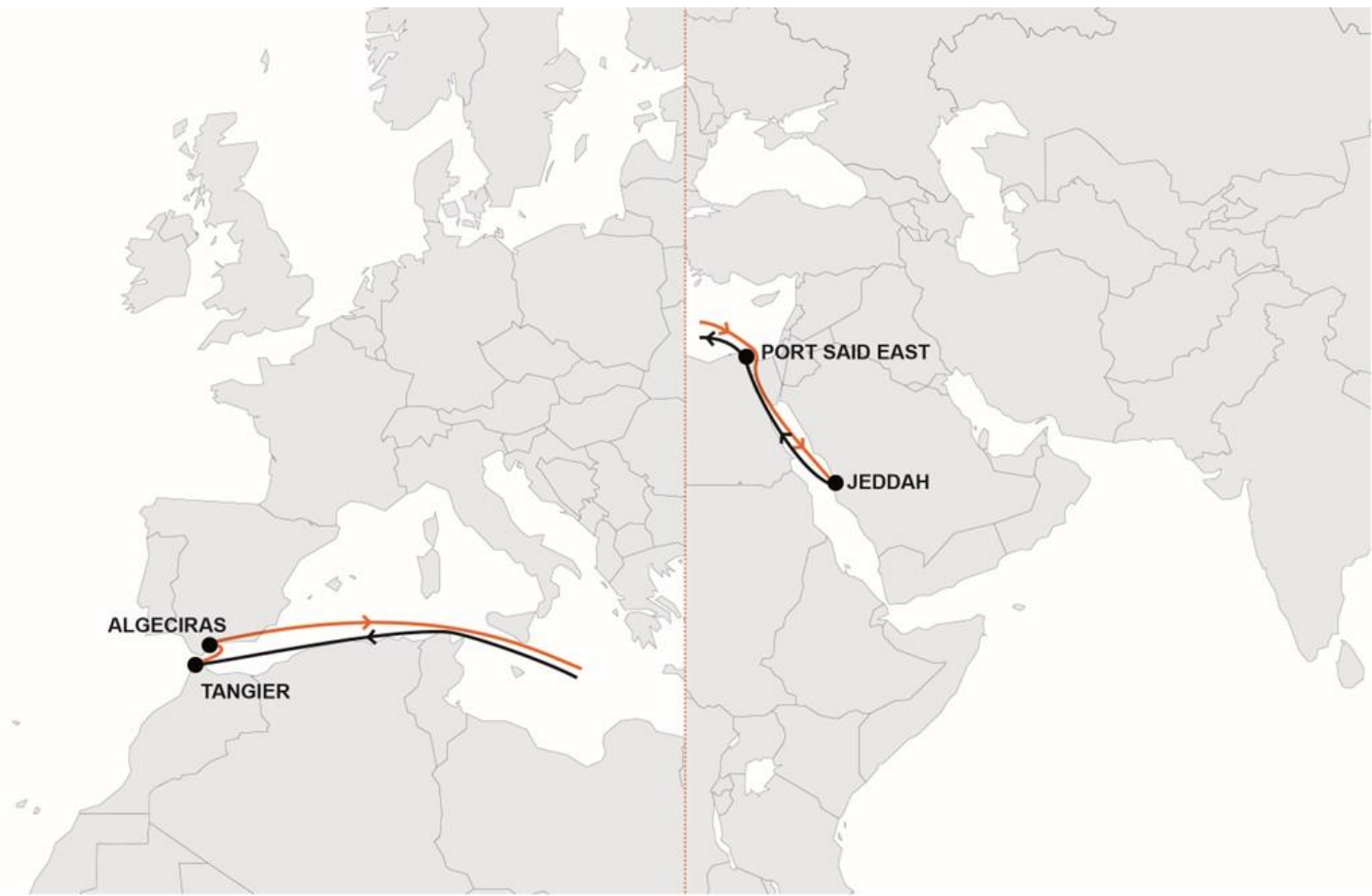
Important Connections

- Connections via Tangier (MA), Valencia (ES) and Port Said (EG) to connect the remaining Mediterranean
- Shuttles via Salalah (OM) and Jebel Ali (UA) connect the Persian Gulf and Pakistan

*Some services to/from the Middle East or Upper Gulf are currently suspended or rerouted due to the ongoing conflict. [Read More](#)

Service Profile JD1

Gemini Cooperation Service



Key Service Value Proposition

- Key service connecting North Europe, North America, Latin America and Africa via West Med Hubs Algeciras (ES) and Tangier (MA) with the Red Sea through Jeddah (SA)

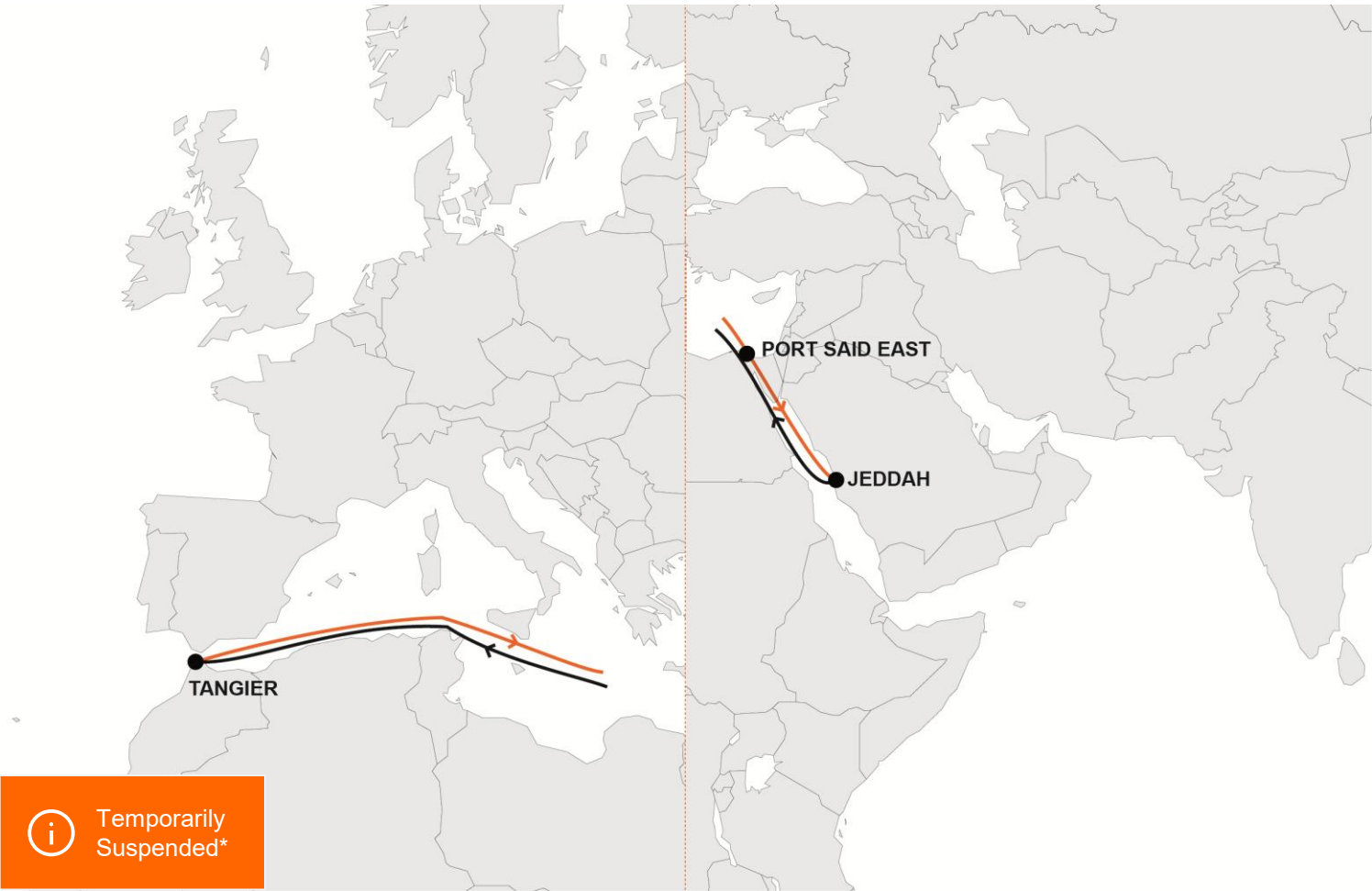
Important Connections

- Red Sea into West Med and East Med can be connected with shuttles via Algeciras (ES) and Port Said (EG)

*Some services to/from the Middle East or Upper Gulf are currently suspended or rerouted due to the ongoing conflict. [Read More](#)

Service Profile JD2

Gemini Cooperation Service



Key Service Value Proposition

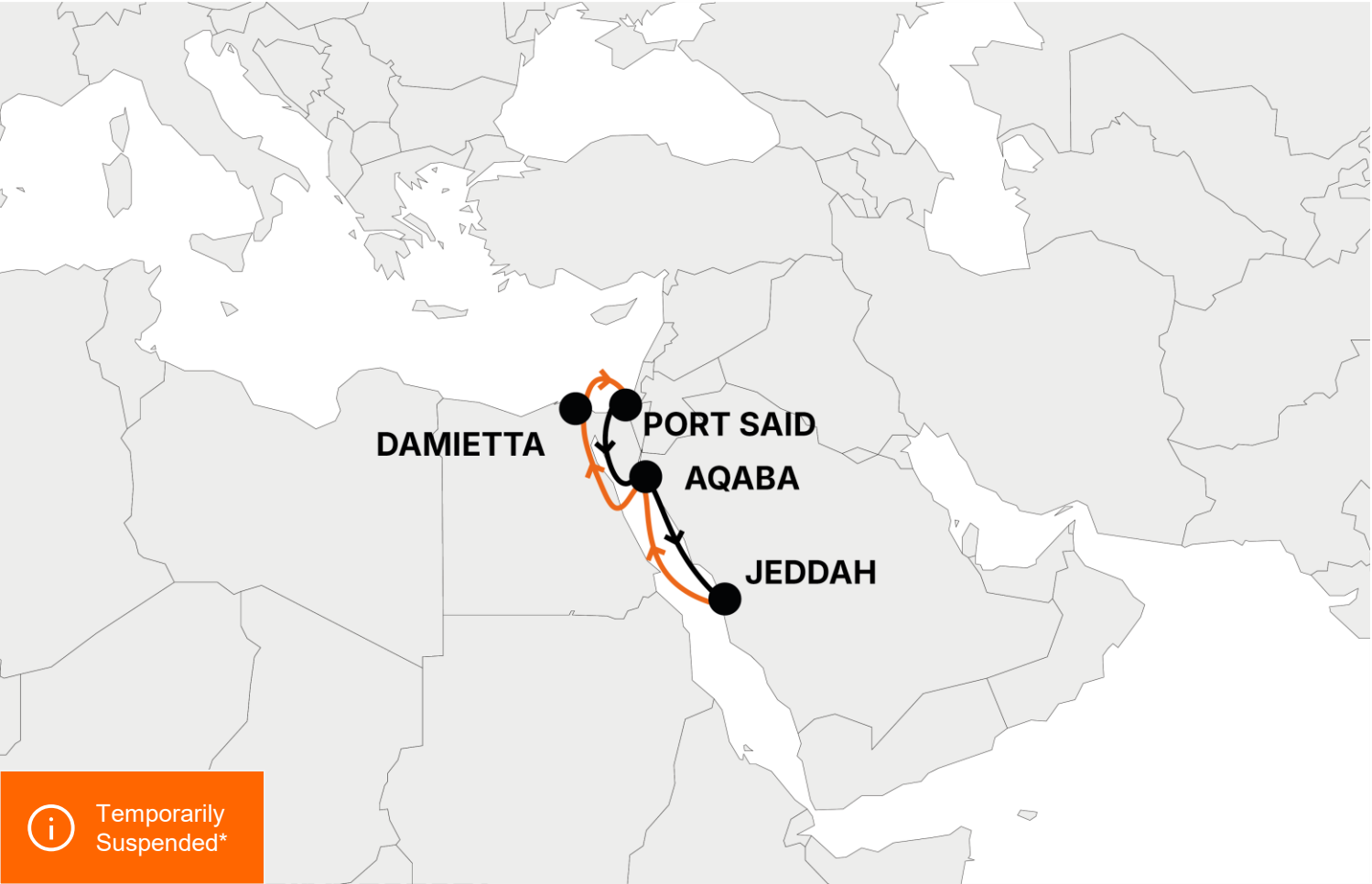
- Key service connecting North Europe via Tangier (MA) with the Red Sea

Important Connections

- Port Said (EG) enables fast connections into East Med
- Fast connections for Reefer Business into Red Sea

Service Profile JD3

Gemini Cooperation Service



Key Service Value Proposition

- Key Service connecting the Red Sea via East Med Hub Port Said East

Important Connections

- Direct Aqaba (JO) call to connect the entire HL network via Suez
- Fast connection for Reefer Business into Red Sea

Agenda

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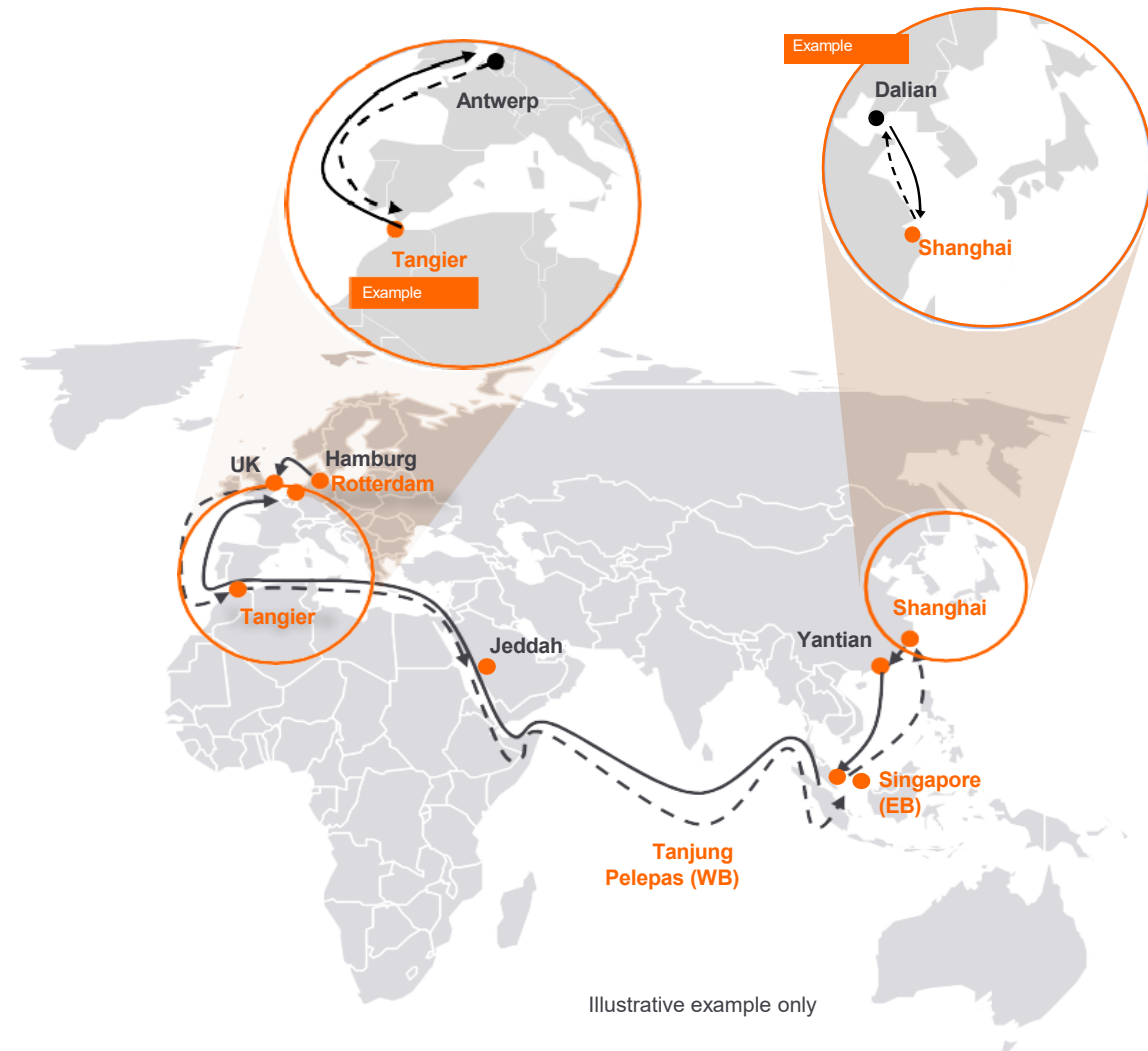


The joint network uses a hub and spoke model to make it much more reliable and resilient, with fast connectivity

Network Principles

- **Setup with 2-3 main port calls** per region including strategic hubs enable shorter round voyage times and better reliability
- **All hub terminals are carefully selected for top quality and reliability** plus mostly owned and/or controlled by Hapag-Lloyd or Maersk
- Hub & Spoke with multiple shuttles provide **wide coverage** and **fast connections**
- **Synchronized** connections from **mainliners** to **mainliners** and **to shuttles** significantly reduce dwell times

This network is much more **reliable** and **interconnected** than traditional setups, increasing **resilience** against external effects. We will reach this through a combination of streamlined port calls, controlled hubs and dedicated shuttle services.



● Port (via Mainliner) ● Port (via Shuttle) → Head-haul --→ Back-haul

Our dedicated shuttles complement our network with fast and reliable connections within the regions and serve Intra Regional Trades

Highlights

- **Extensive shuttle network** covering Europe, Asia, Middle East and North America
- **Shuttles** are dedicated to **serve** the **Gemini Cooperation partners**
- **Shuttles** are deployed by the **Gemini Cooperation partners**
- Shuttle network offers **competitive solutions** for **Intra Regional Trade** cargo
- **Shuttles will connect to selected other Hapag-Lloyd services** that are not part of the Gemini Cooperation

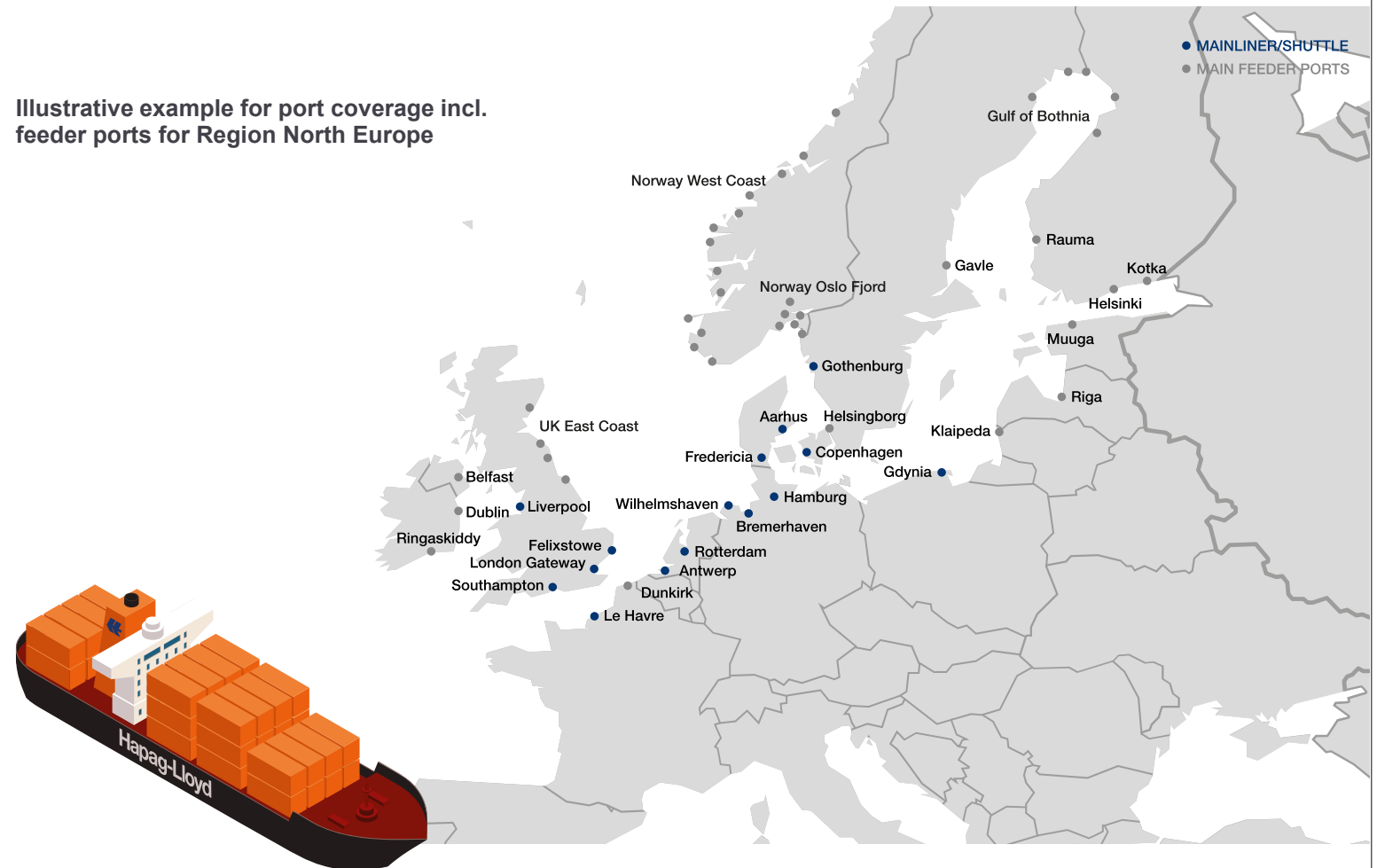


Our feeder network will enhance our broad connectivity in specific markets

Complementing Feeder Network

- Smaller sized vessels operated by either Hapag-Lloyd or strategic suppliers
- Extension of our existing hub and shuttle port coverage ensuring seamless connectivity in specific markets
- Next to our mainliner and shuttle network, an integral part to support our customers cargo planning globally
- Supporting the optimization of routes and vessel deployments to contribute further to our reliability goals

Illustrative example for port coverage incl. feeder ports for Region North Europe



Europe Shuttle & Feeder Services



20
shuttles & feeders



39
ports



40
vessels

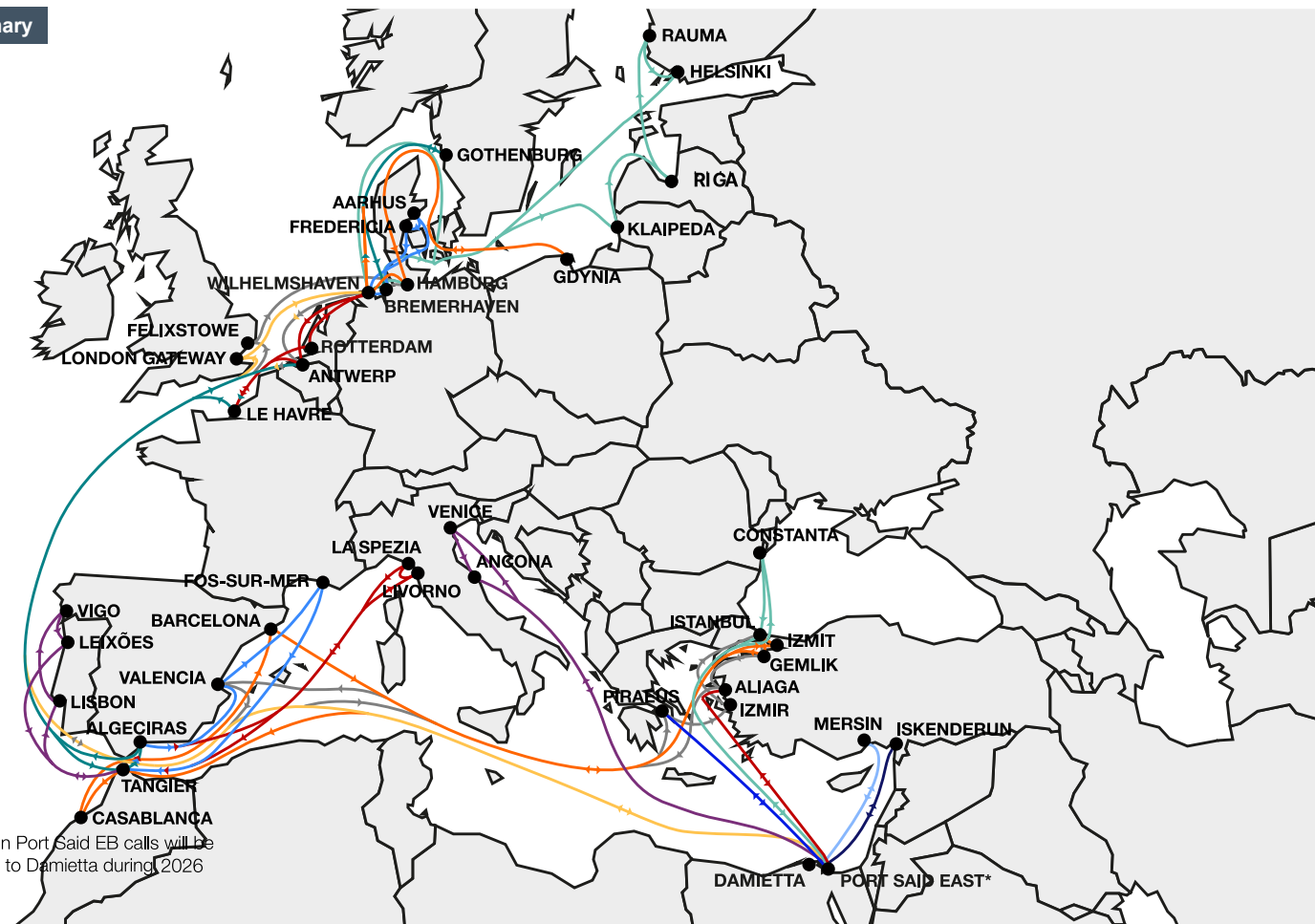


3.1 TTEU
Ø Vessel size



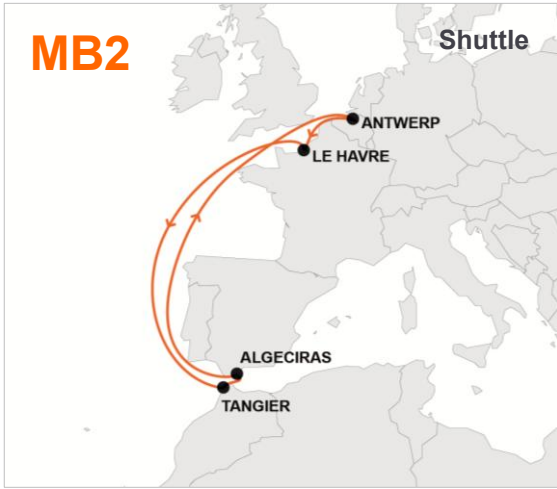
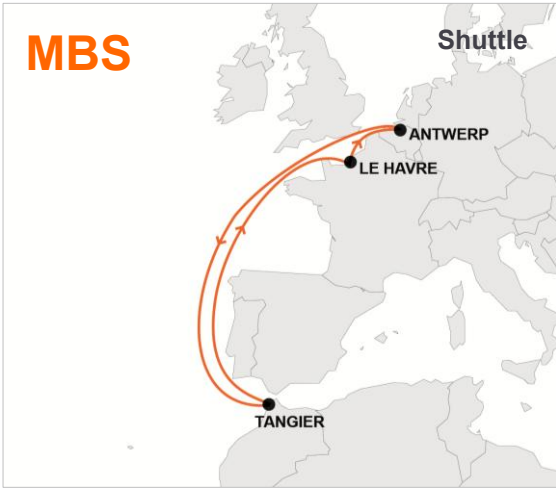
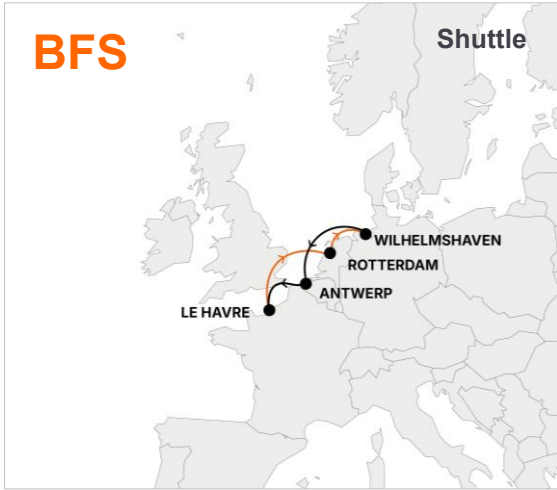
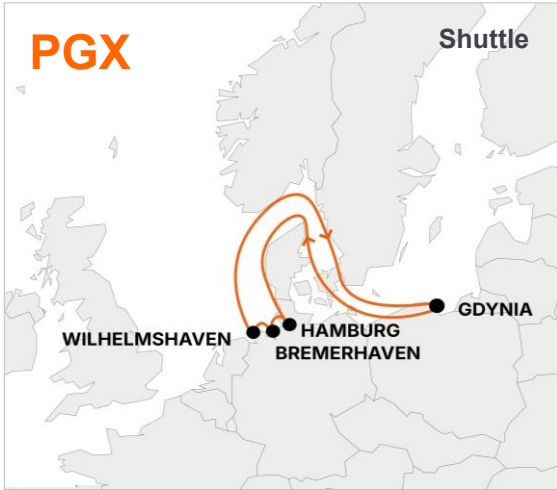
05
calls per system (Ø)

Preliminary



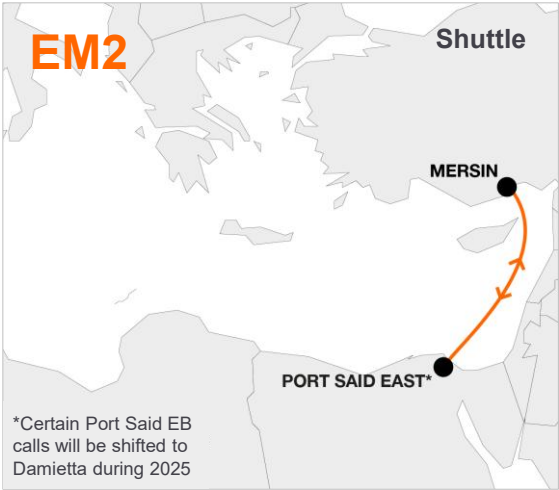
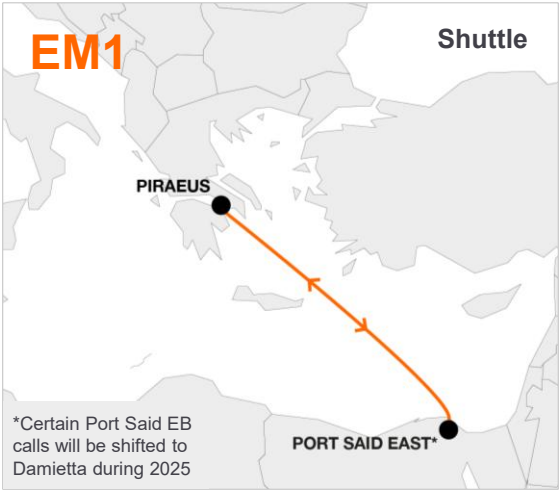
Europe Shuttle & Feeder Services (1/3)

Preliminary



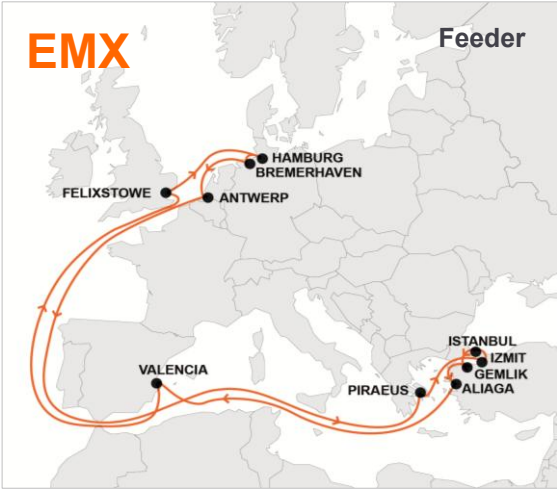
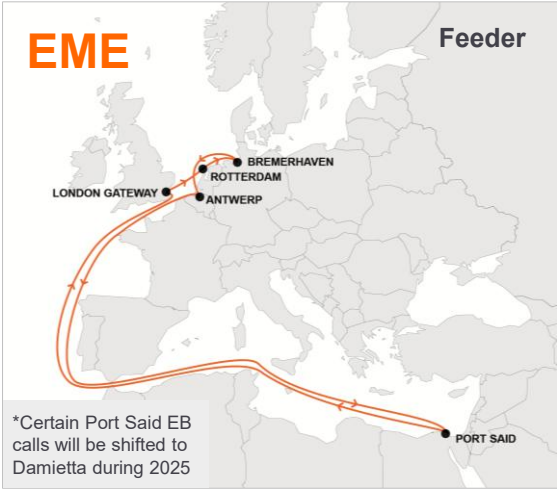
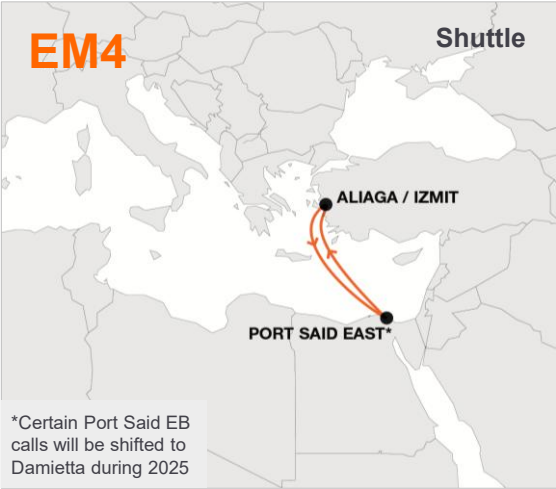
Europe Shuttle & Feeder Services (2/3)

Preliminary



Europe Shuttle & Feeder Services (3/3)

Preliminary



Middle East Shuttle & Feeder Services



shuttles & feeders



15
ports



14
vessels

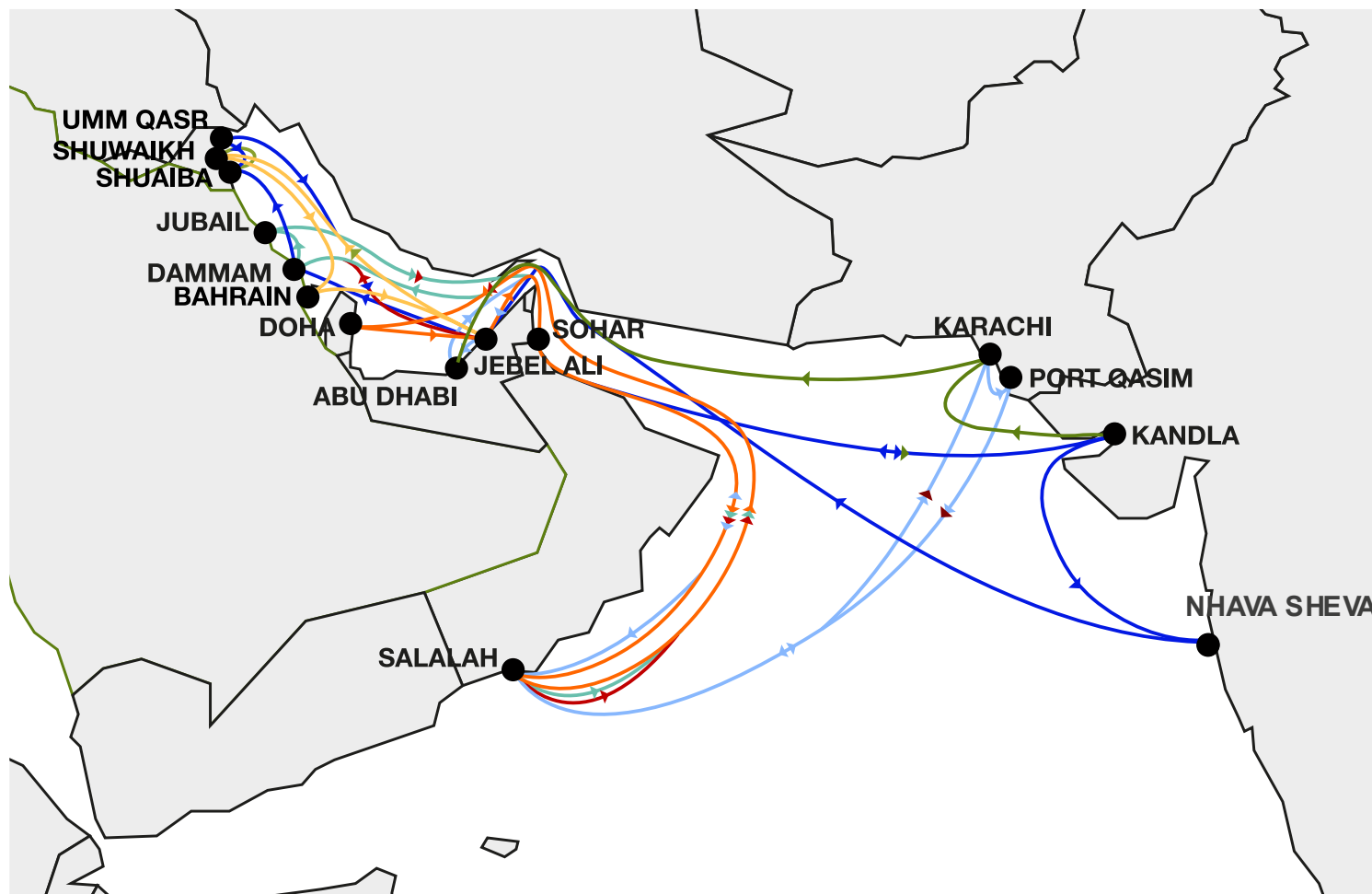


3.9 TTEU
Ø Vessel size



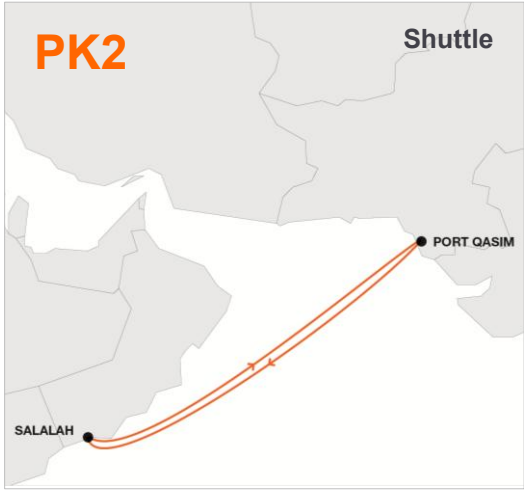
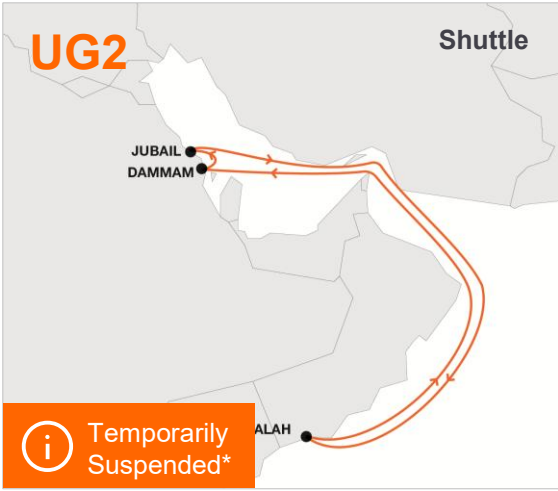
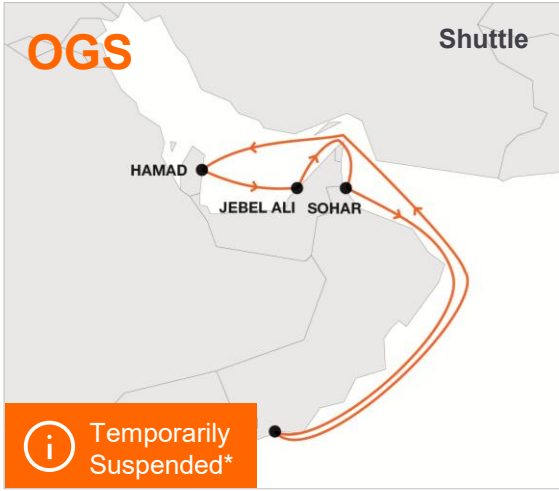
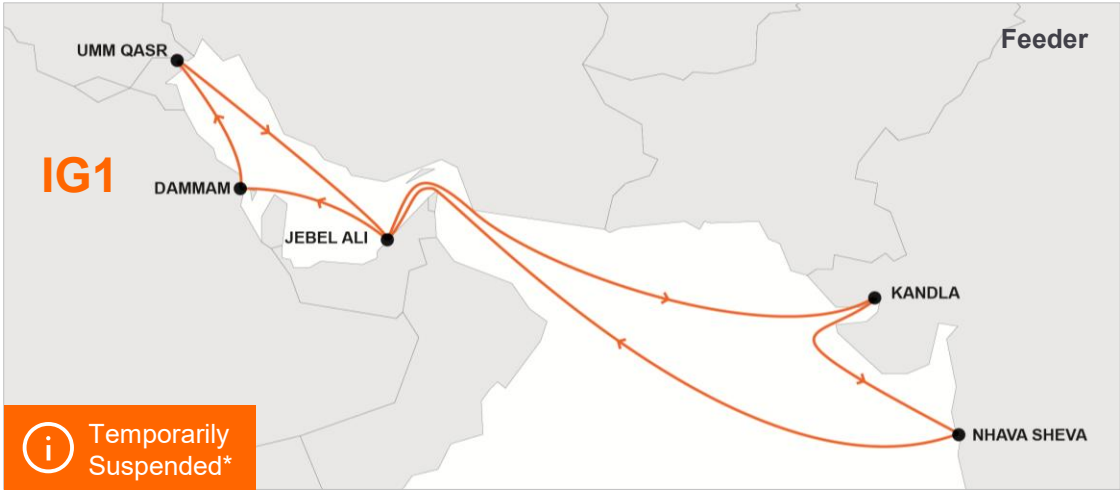
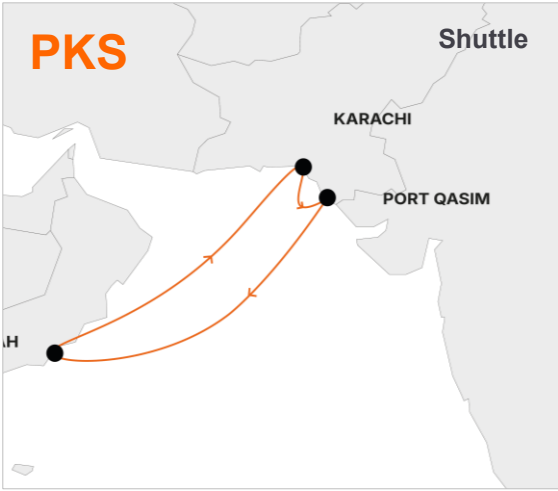
05
calls per system (Ø)

Preliminary



Middle East Shuttle & Feeder Services (1/2)

Preliminary



*Some services to/from the Middle East or Upper Gulf are currently suspended or rerouted due to the ongoing conflict. [Read More](#)



Asia Shuttle Services (1/2)



17
shuttles & feeders



30
ports



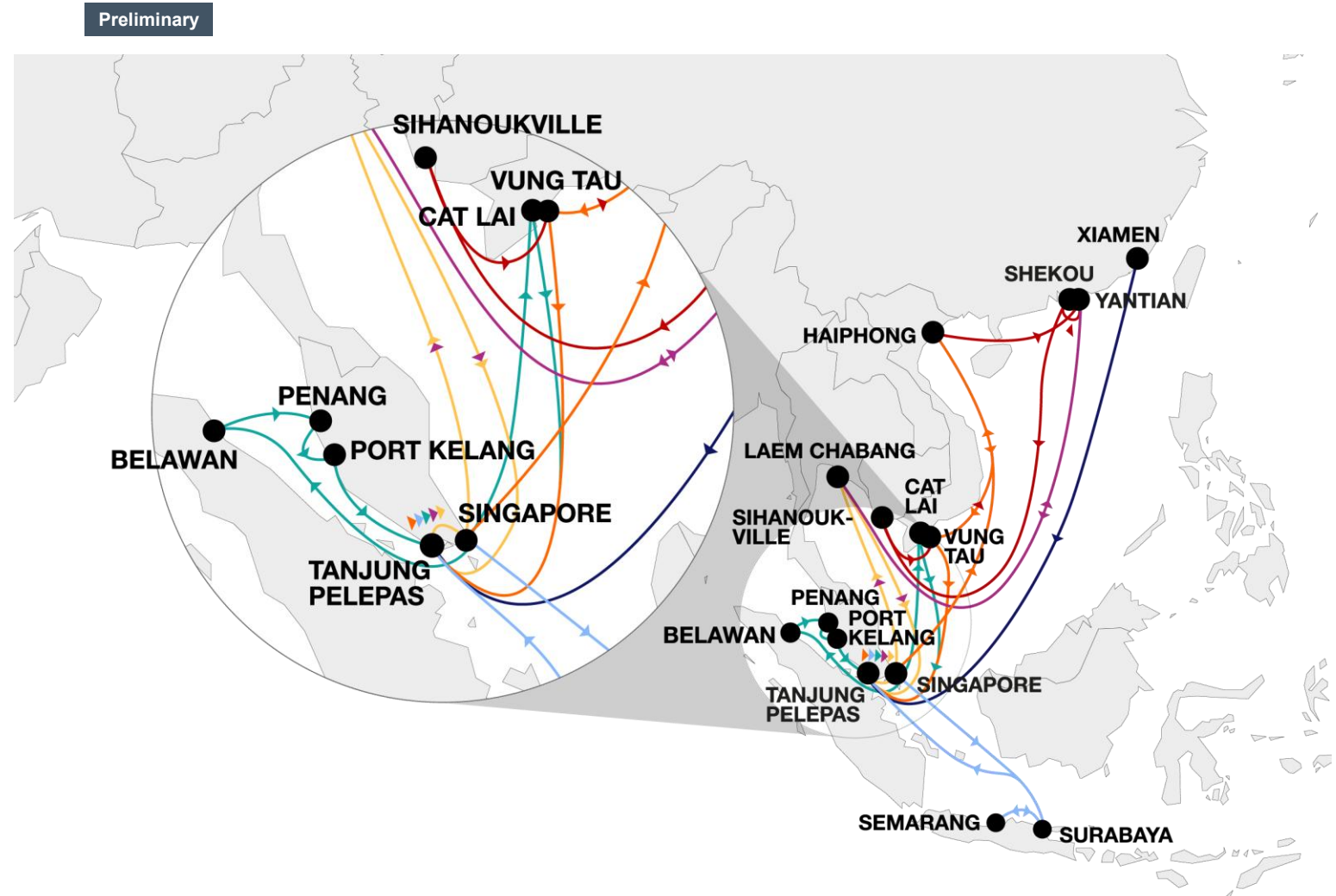
41
vessels



4.4 TTEU
Ø Vessel size



05
calls per system (Ø)



Asia Shuttle Services (2/2)



17
shuttles & feeders



30
ports



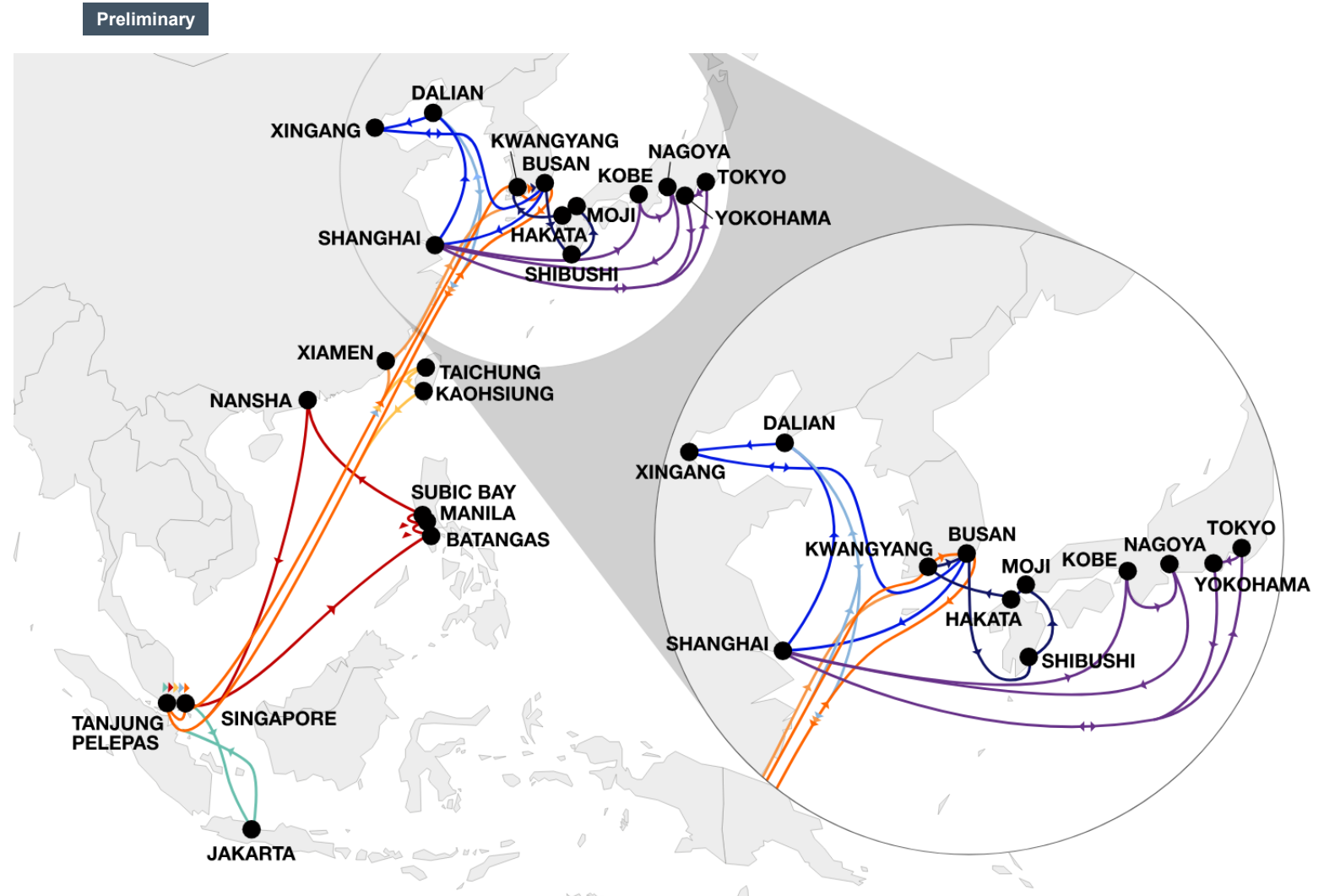
41
vessels



4.4 TTEU
Ø Vessel size



05
calls per system (Ø)



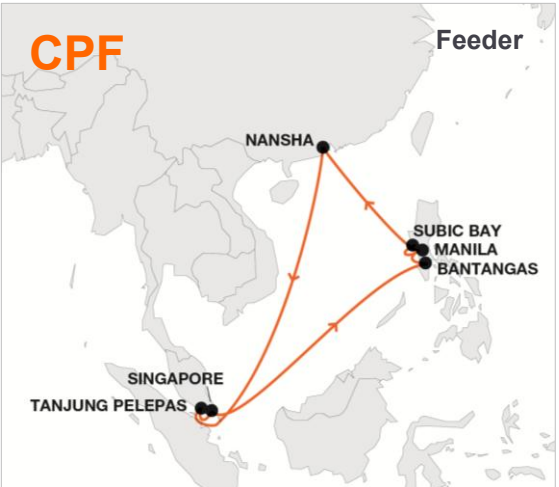
Asia Shuttle & Feeder Services (1/3)

Preliminary



Asia Shuttle & Feeder Services (2/3)

Preliminary



Asia Shuttle & Feeder Services (3/3)

Preliminary



North America Shuttle



01
shuttles



03
ports



02
vessels



2.5 TTEU
Ø Vessel size



03
calls per system (Ø)

Preliminary





**Thank you
for your attention**

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