# Hapag-Lloyd East-West Service Network 2025

Trade Highlights and Service Maps – Cape of Good Hope

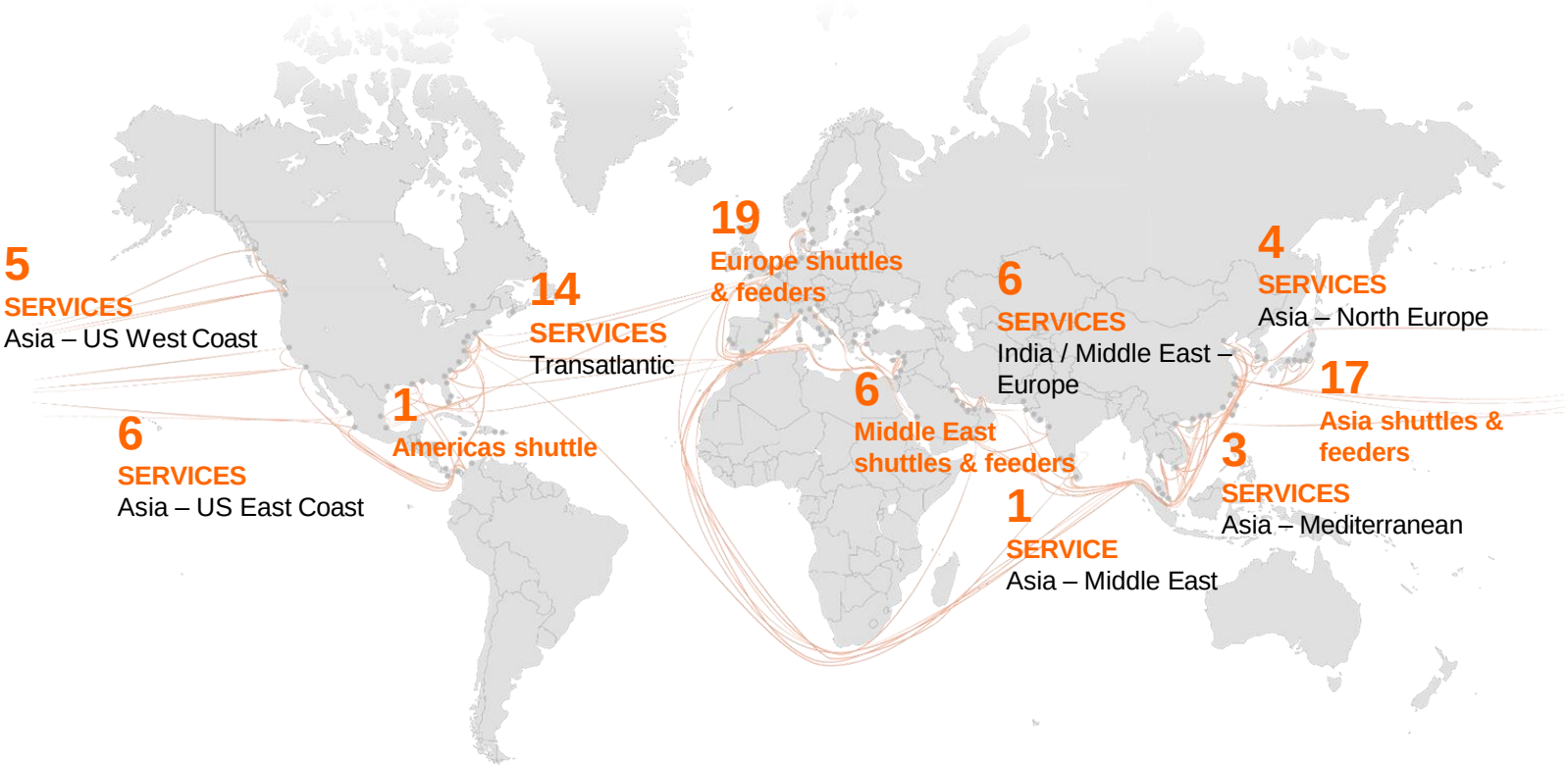
January 2025 | Hamburg



# Agenda


| | | |
|---|---|---|
| **A.** | **Hapag-Lloyd East-West Service Network at a Glance** | **2** |
| B. | Trade Overview Asia - Europe | 7 |
| C. | Trade Overview Atlantic | 28 |
| D. | Trade Overview Transpacific | 52 |
| E. | Trade Overview Middle East | 72 |
| F. | Overview Shuttle Network and Intra Regional Trades | 88 |

# Hapag-Lloyd's East-West Service Network offers a broad coverage across key trades with complementing intra-regional connectivity






Note: Based on a Cape Network. Subject to change to Suez Network in case Red Sea passage becomes safe again

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# Gemini Cooperation will enable us to offer significantly higher quality liner services to our customers

## Our value proposition …



**RELIABILITY**



**CONNECTIVITY**



**SUSTAINABILITY**

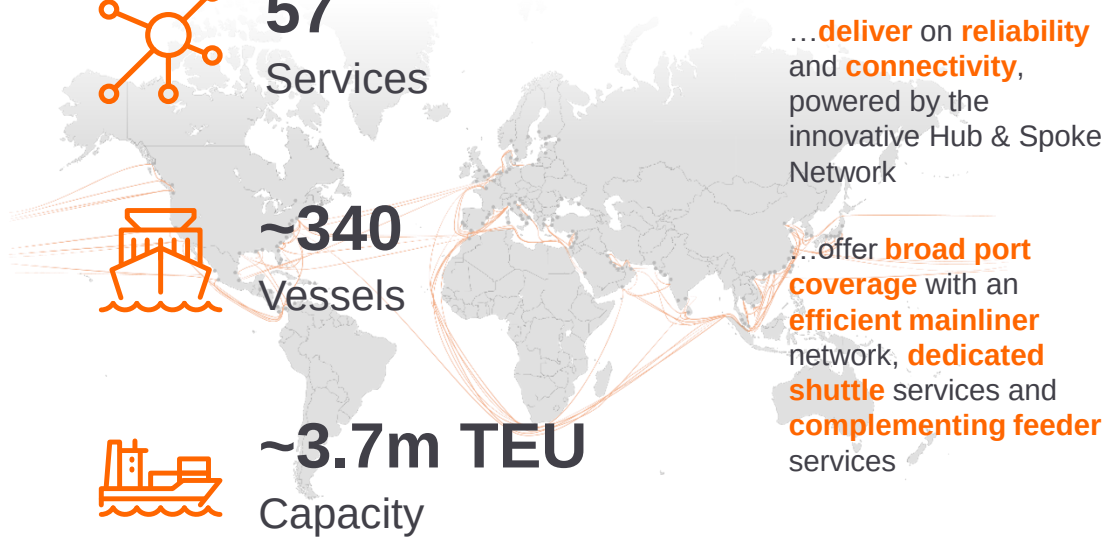
## … your benefit

- Enable >80% on-time delivery of your cargo
- Link all your relevant markets with fast and resilient transit times
- Accelerate the decarbonization of your supply chains

# Gemini Cooperation will be an integral part of Hapag-Lloyd's overall East-West Network …

- After thorough consideration, **Hapag-Lloyd and Maersk have jointly confirmed** the expected **network design** for our **Gemini Cooperation**, which is set to launch on 1 February 2025
- As the situation in the Red Sea remains highly dynamic, we plan to **continue to sail around the Cape of Good Hope**
- The **safety** and well-being of our **seafarers**, our **vessels** and the **cargo** of our customers **are key**
- We will **return to the Red Sea when** it is **safe** to do so

## Our Gemini Cooperation Cape Network will…



**57**
Services

**~340**
Vessels

**~3.7m TEU**
Capacity

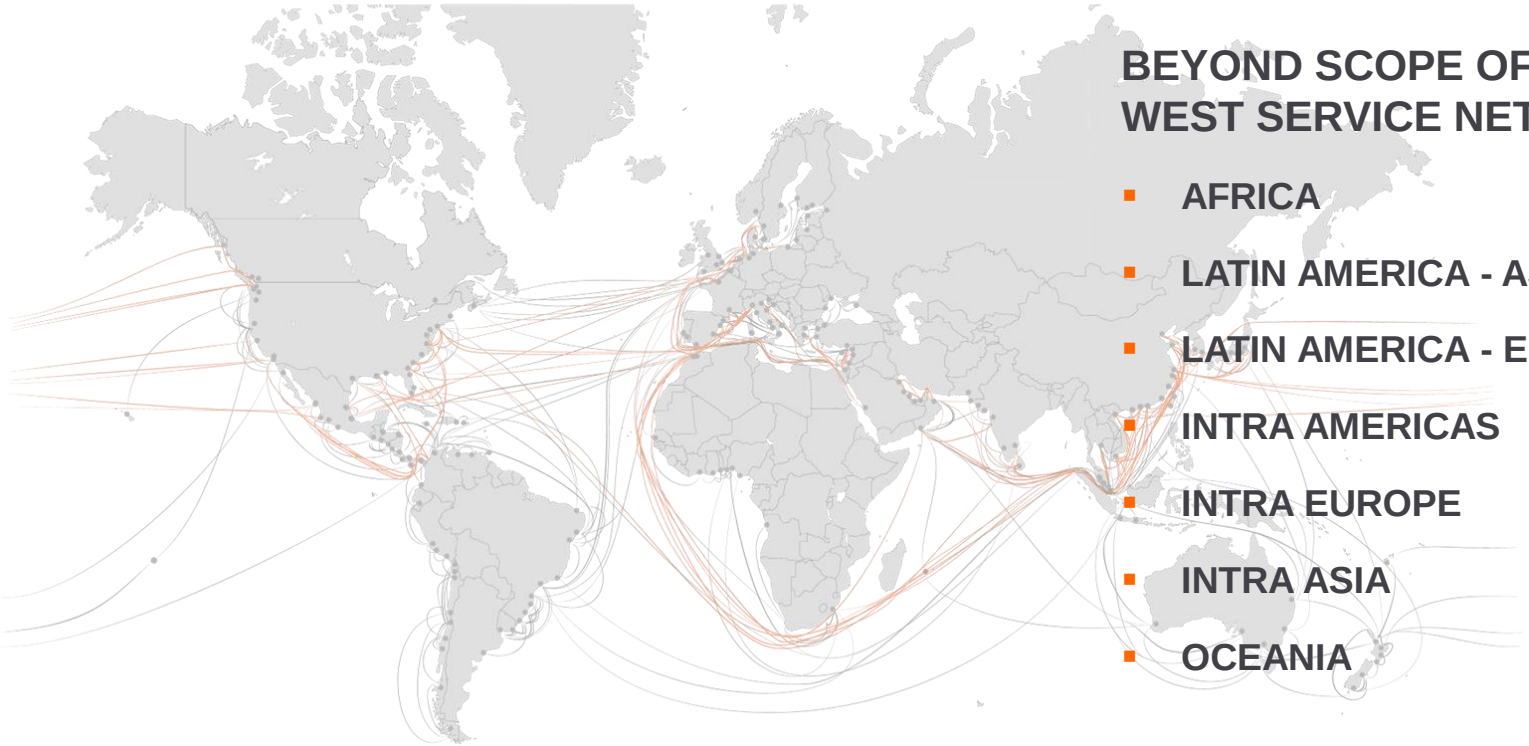
…**deliver** on **reliability** and **connectivity**, powered by the innovative Hub & Spoke Network

…offer **broad port coverage** with an **efficient mainliner** network, **dedicated shuttle** services and **complementing feeder** services



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# … and will be an integral part of Hapag-Lloyd's overall network of in total around 120 services globally



## BEYOND SCOPE OF EAST-WEST SERVICE NETWORK

- AFRICA
- LATIN AMERICA - ASIA
- LATIN AMERICA - EUROPE
- INTRA AMERICAS
- INTRA EUROPE
- INTRA ASIA
- OCEANIA



Both Hapag-Lloyd and Maersk can flexibly adjust their operations outside the network to scale capacity in line with their customers' needs

# Agenda


A. Hapag-Lloyd East-West Service Network at a Glance 2

**B. Trade Overview Asia - Europe 7**

C. Trade Overview Atlantic 28

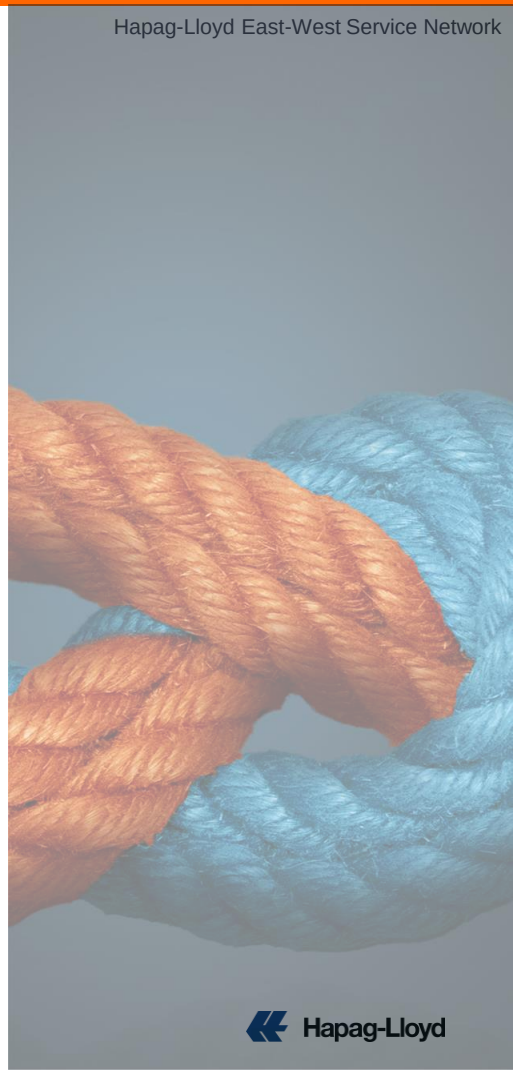
D. Trade Overview Transpacific 52

E. Trade Overview Middle East 72

F. Overview Shuttle Network and Intra Regional Trades 88

# Highlights of our Asia - Europe services

- Comprehensive Asia product with unrivalled reliability
- Delivering robust, on-time and weekly service schedules to our customers
- Benefit from a broad coverage of key markets through dedicated shuttle network in Asia and Europe offering seamless connections
- Enhanced coverage allowing further connections to key markets, e.g. Asia to Africa and Europe to Oceania
- Seamlessly connected shuttle network at mostly owned or controlled hubs
- New connections, e.g. from / to Malaysia and from / to Koper (as a gateway into Central Europe)



**Asia - Europe**

# Our Asia - Europe service in numbers

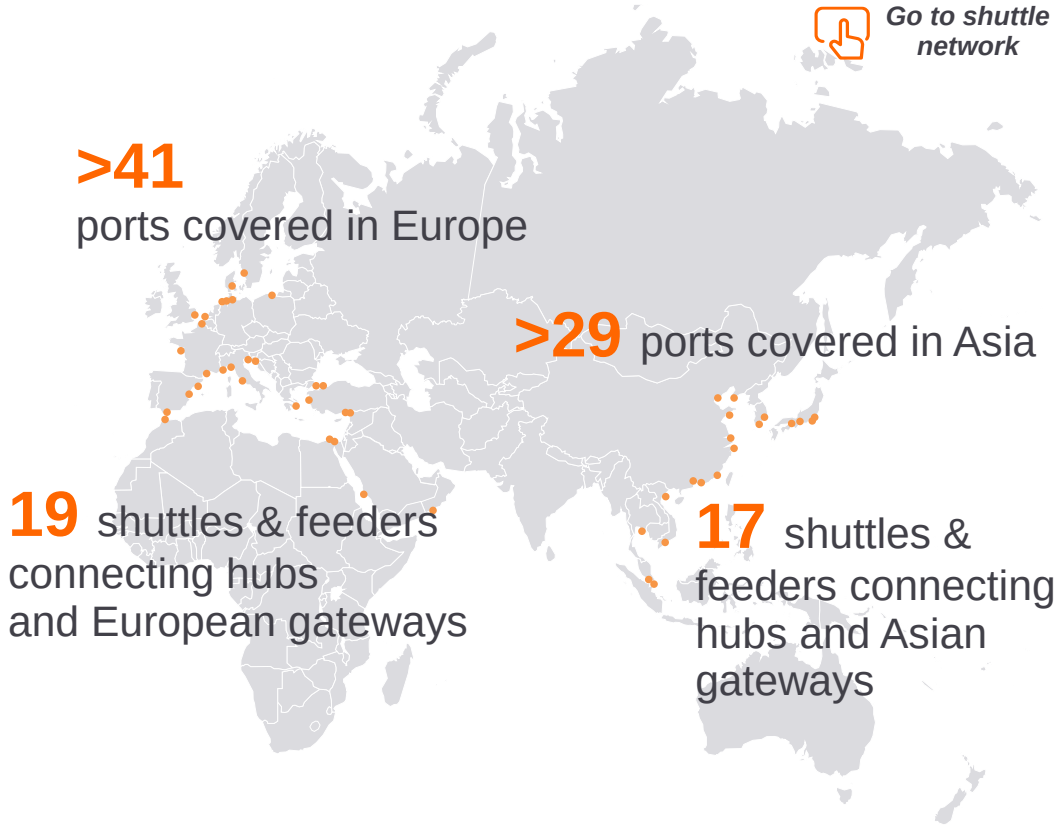
## KEY FACTS

**7**
# Services

**97**
# Vessels

**8**
Ø Calls per service

**17.1 TTEU**
Ø Vessel size






Note: Coverage is complemented by remaining Hapag-Lloyd network and feeders to further ports

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## Asia - Europe

# Key features and improvements of our Asia - Europe service

*Discover our Schedule*

## Transit times for selected port pairs (across Asia network)

**As of 17th December 2024**

| FROM \ TO | Hamburg | Wilhelmshaven | Rotterdam | London Gateway | Le Havre | Valencia | Barcelona | Istanbul | Genoa | Koper |
|---|---|---|---|---|---|---|---|---|---|---|
| Ningbo | 41 | 43 | 42 | 39 | 39 | 36 | 40 | 48 | 46 | 49 |
| Shanghai | 42 | 40 | 39 | 42 | 47 | 40 | 44 | 54 | 50 | 45 |
| Qingdao | 49 | 42 | 41 | 39 | 59 | 39 | 44 | 51 | 49 | 49 |
| Xiamen | 38 | 43 | 46 | 40 | 54 | 40 | 44 | 51 | 50 | 49 |
| Yantian | 37 | 38 | 34 | 35 | 38 | 34 | 38 | 45 | 44 | 43 |
| Tokyo | 54 | 52 | 51 | 52 | 52 | 49 | 53 | 60 | 59 | 58 |
| Busan | 45 | 43 | 42 | 48 | 43 | 40 | 44 | 51 | 50 | 49 |
| Laem Chabang | 37 | 37 | 34 | 34 | 37 | 34 | 38 | 45 | 44 | 43 |
| Haiphong | 41 | 46 | 38 | 39 | 39 | 36 | 40 | 54 | 46 | 45 |
| Vung Tau | 36 | 41 | 33 | 38 | 34 | 31 | 35 | 45 | 41 | 40 |

**> 90%**
Schedule reliability

**Disclaimer:** The transit times are subject to change based on our final schedules and routings. We will publish final schedules, routings and transit times before our official start of booking in December



1) Based on top 100 port pairs for which both data points (Gemini Cooperation proforma and today's actuals) are available. Today's actuals based on varying number of voyages and calculated as median. Considering +/- 1 day as same

## Asia - Europe

# Port coverage on our Asia - North Europe services





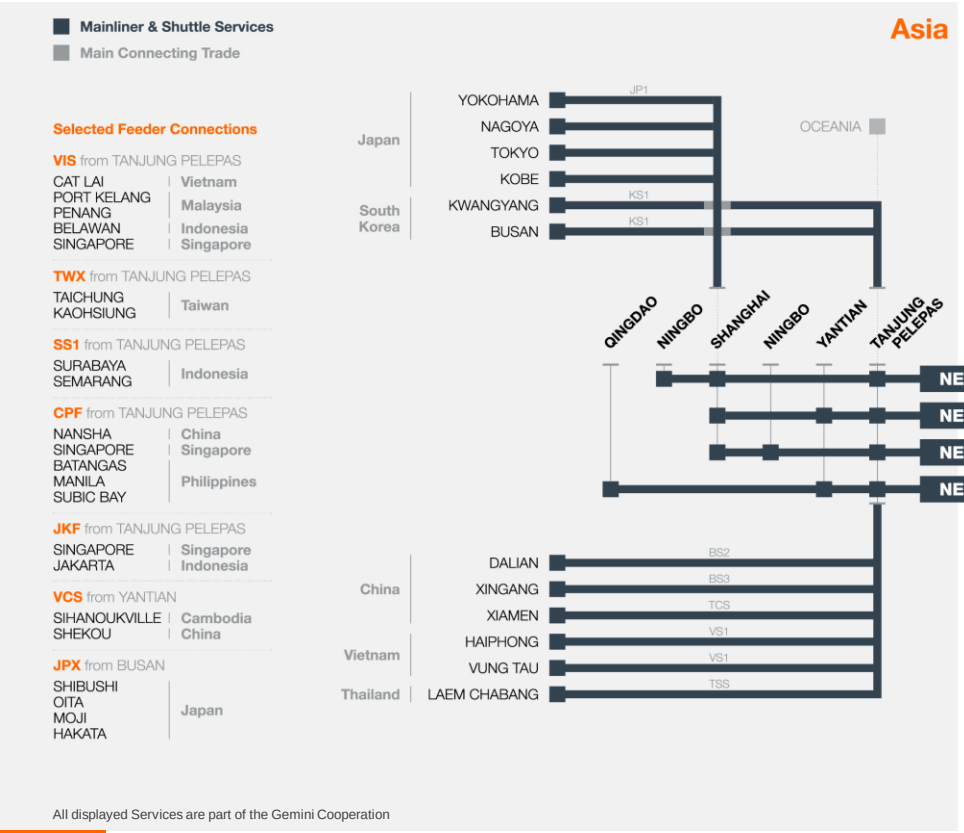




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## Asia - Europe

# Our Asia – North Europe services at a glance



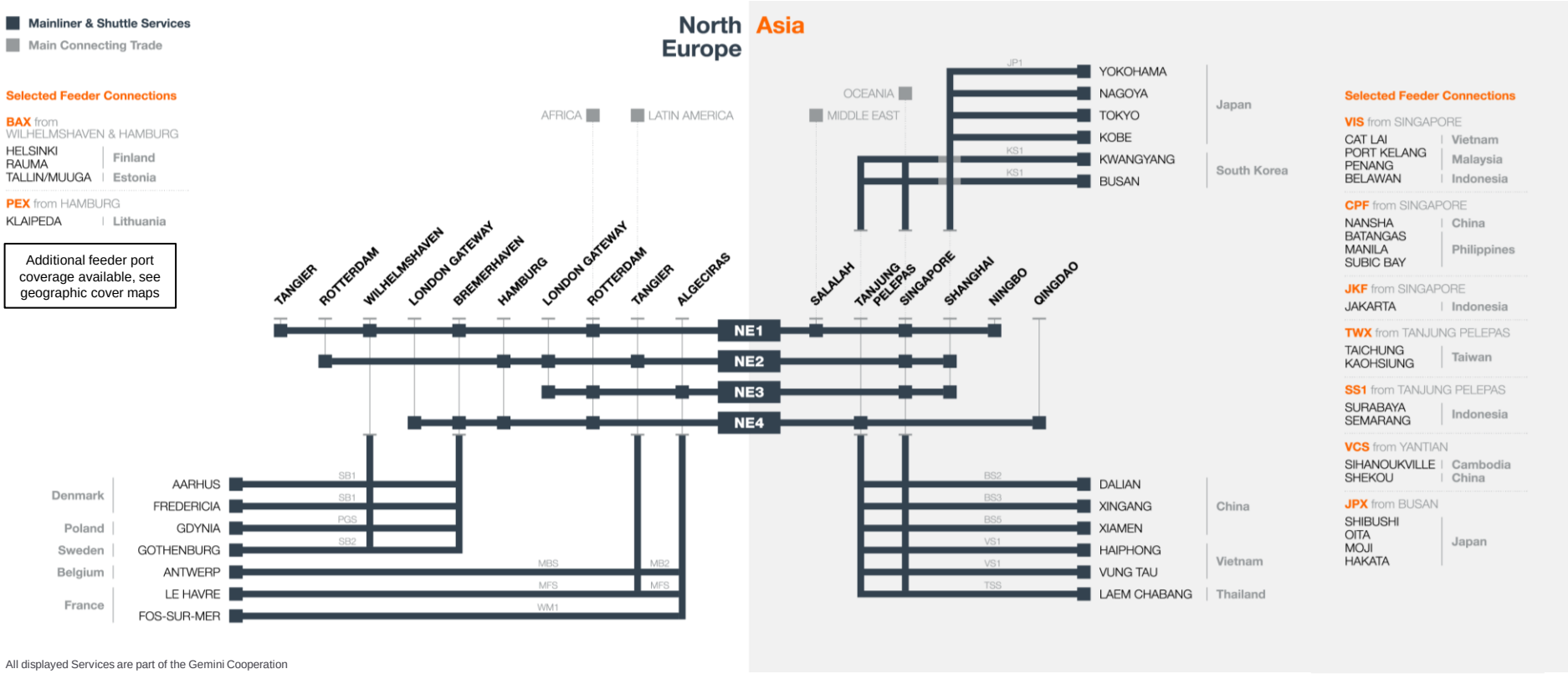

All displayed Services are part of the Gemini Cooperation



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## Asia - Europe

# Our North Europe – Asia services at a glance




All displayed Services are part of the Gemini Cooperation

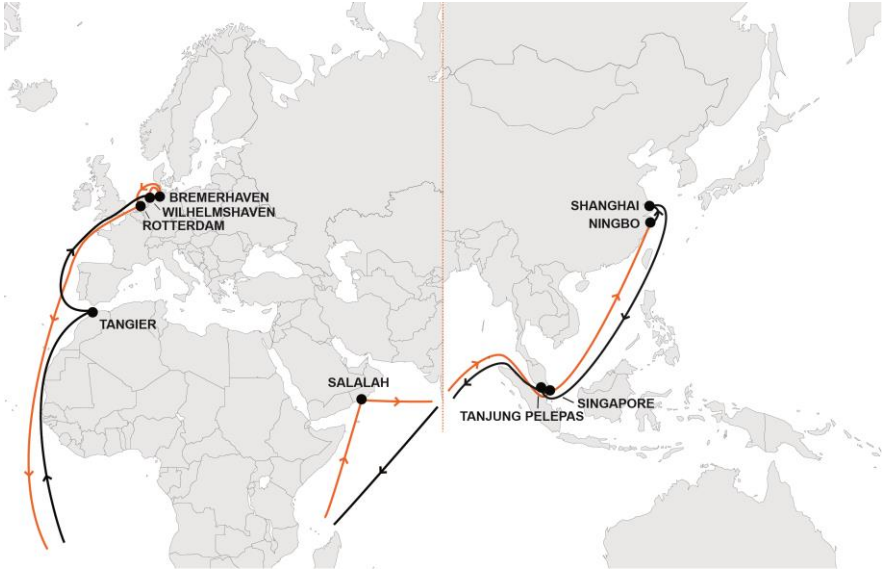


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## Asia - Europe

# Service Profile NE1

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service from Central China to North Europe via the Cape of Good Hope through Tangier (MA)
- Eastbound service from Germany, Scandinavia/Baltic to Central China with connections to Southeast Asia and Oceania
- Serving the markets from North and South Europe to the Middle East with a direct connection to Salalah (OM)

## IMPORTANT CONNECTIONS

- Shuttles via Tangier (MA) connect to the Mediterranean
- Shuttles via Bremerhaven (DE) and Wilhelmshaven (DE) connect to Scandinavia and Poland
- Shuttles via Rotterdam (NL) & Tangier (MA) to Le Havre (FR)
- Shuttles via Shanghai (CN) connect to Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Salalah (OM) to connect the Persian Gulf and Pakistan

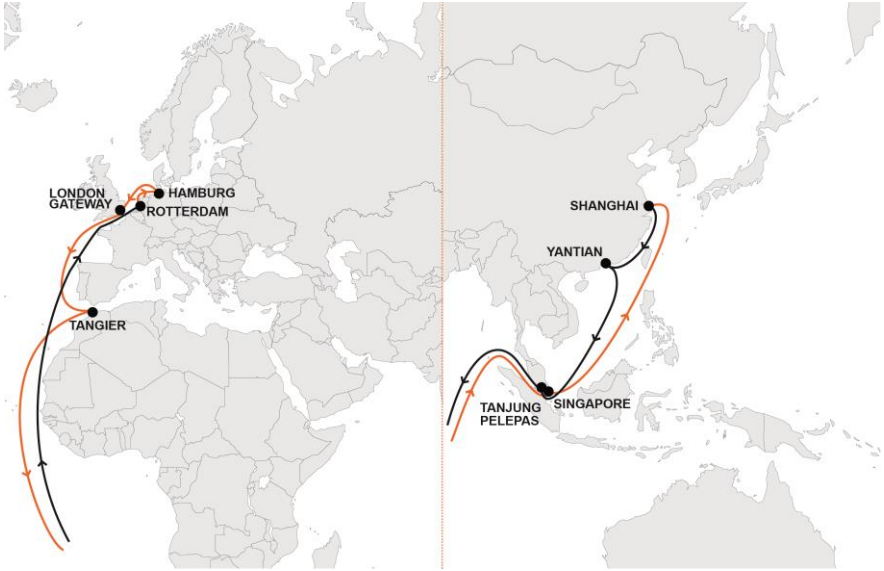


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## Asia - Europe

# Service Profile NE2

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service to connect Hamburg (DE) as additional gateway from Central and South China to North Europe via the Cape of Good Hope
- Eastbound service with connection from London Gateway (UK) to Central China, Southeast Asia and Oceania

## IMPORTANT CONNECTIONS

- Shuttles via Rotterdam (NL) connect to Antwerp (BE) and Le Havre (FR)
- Shuttles via Shanghai (CN) connect to Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Connection via Tangier (MA) to the Mediterranean

## Asia - Europe

# Service Profile NE3

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service from Central China to South and North Europe via the Cape of Good Hope
- Eastbound service from the Netherlands to Central China, Southeast Asia and Oceania

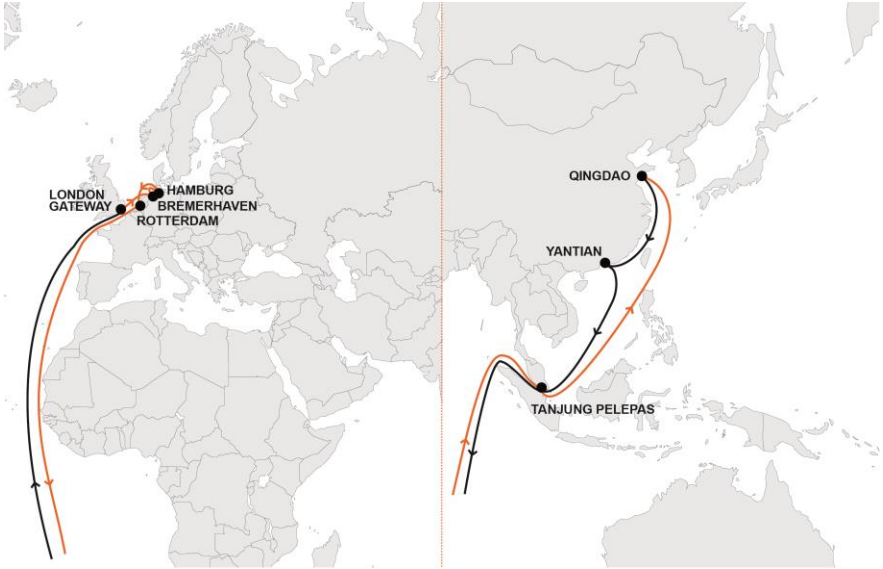
## IMPORTANT CONNECTIONS

- Shuttles from Algeciras (ES) and Rotterdam (NL) to serve cargo from Antwerp (BE) and Le Havre (FR)
- Shuttles via Shanghai (CN) for Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Connection via Tangier (MA) to the Mediterranean

## Asia - Europe

# Service Profile NE4

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service from Central and South China to North Europe via the Cape of Good Hope
- Eastbound service from Germany to Southeast Asia
- Additional gateway option for Hamburg (DE) and London Gateway (UK) next to NE2

## IMPORTANT CONNECTIONS

- Shuttles via Bremerhaven (DE) to connect to Scandinavia and Poland
- Shuttles via Rotterdam (NL) to connect Antwerp (BE) and Le Havre (FR)
- Shuttles via Tanjung Pelepas (MY) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo

## Asia - Europe

# Port coverage on our Asia - South Europe services





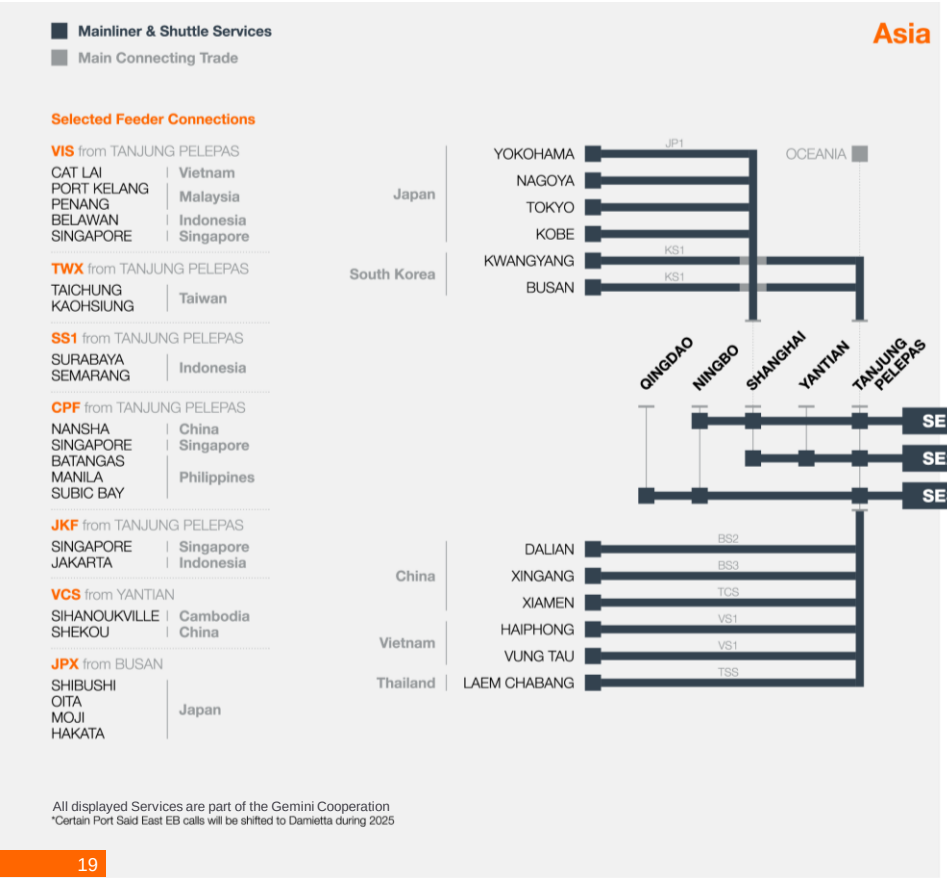




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## Asia - Europe

# Our Asia – South Europe services at a glance




All displayed Services are part of the Gemini Cooperation

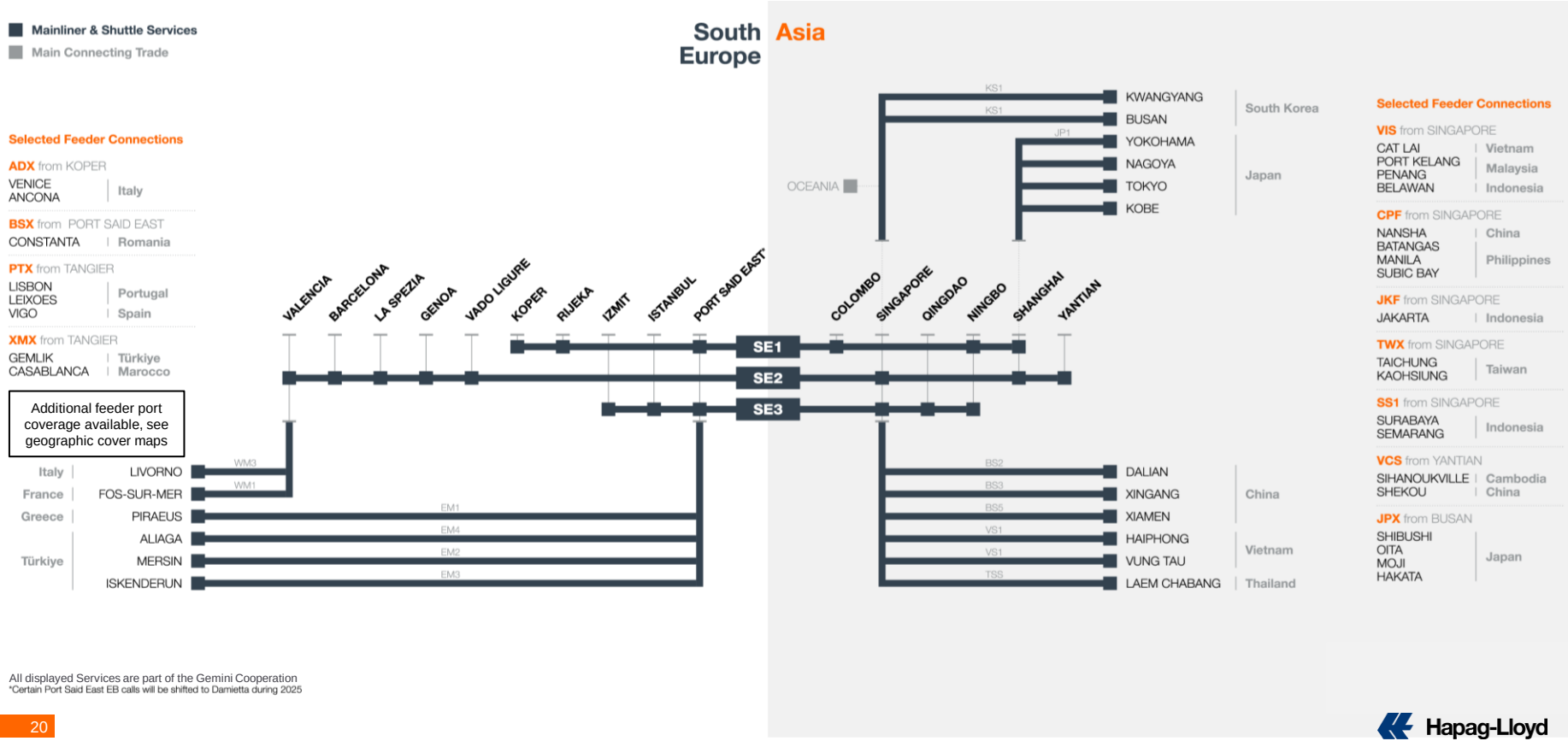
*Certain Port Said East EB calls will be shifted to Damietta during 2025



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## Asia - Europe

# Our South Europe – Asia services at a glance




All displayed Services are part of the Gemini Cooperation
*Certain Port Said East EB calls will be shifted to Damietta during 2025

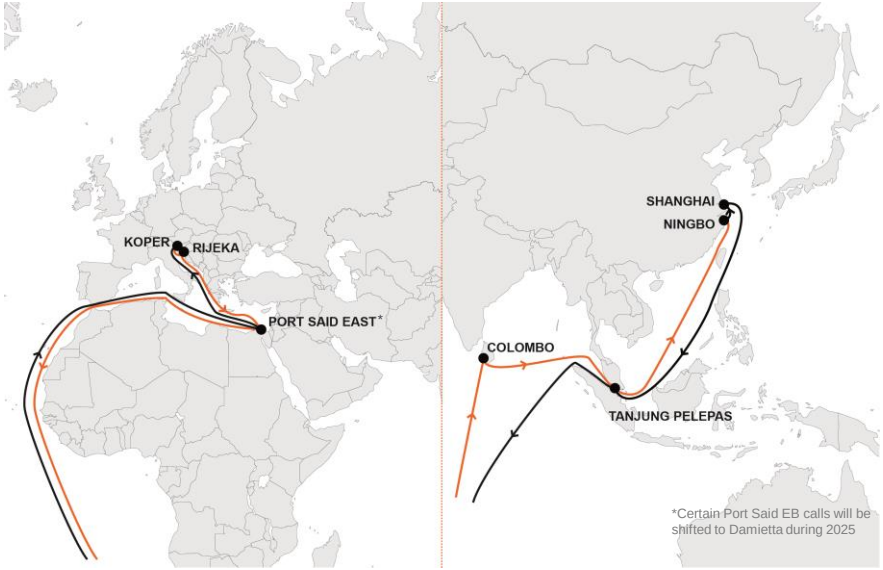


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## Asia - Europe

# Service Profile SE1

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service from Koper (SI) and Rijeka (HR) as gateways to Central European markets from Central China via the Cape of Good Hope
- Serving the Indian Subcontinent and Middle East with direct Connections to Colombo (LK) and Port Said East (EG)

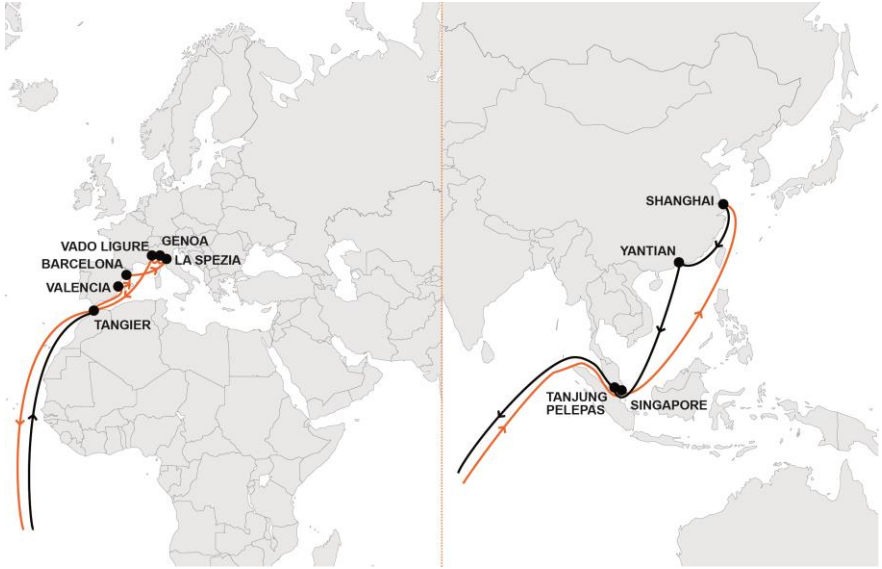
## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Japan
- Shuttles via Tanjung Pelepas (MY) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Port Said East (EG) enables fast and efficient transit from and to Türkiye, Greece and Red Sea
- Connection via Colombo (LK) to the Indian subcontinent

## Asia - Europe

# Service Profile SE2

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service connecting West Med from/to Central & South China with competitive transit times to Italy and Spain
- Eastbound service to export markets from Italy and Spain to Central and South China, Southeast Asia and Oceania via Tanjung Pelepas (MY) or Singapore (SG)

## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Japan
- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Tangier (MA) and Valencia (ES) connect to the remaining Mediterranean

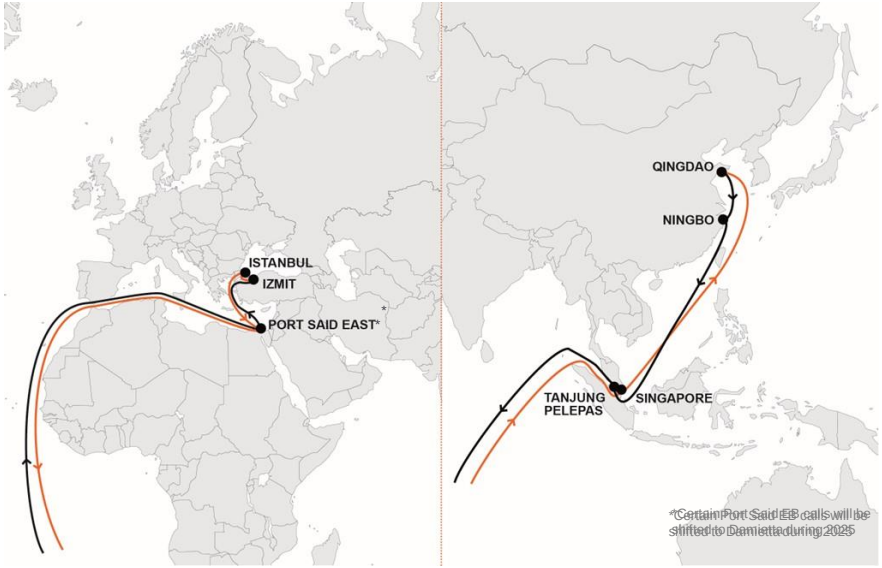


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## Asia - Europe

# Service Profile SE3

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service to Türkiye, as gateway to Europe, from Qingdao (CN) and Ningbo (CN)
- Allows for additional Middle East ex- and imports via Port Said (EG)

## IMPORTANT CONNECTIONS

- Shuttles via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, Korea, the Bohai Sea and Oceania cargo
- Port Said East (EG) enables fast and efficient transit from and to Italy, Greece and Red Sea
- Black Sea to be connected via Istanbul (TR)

# Agenda


A. Hapag-Lloyd East-West Service Network at a Glance 2

**B. Trade Overview Asia - Europe 7**

Asia-Middle East 24

C. Trade Overview Atlantic 28

D. Trade Overview Transpacific 52

E. Trade Overview Middle East 72

F. Overview Shuttle Network and Intra Regional Trades 88

## Middle East

# Our Asia – Middle East services at a glance

Mainliner & Shuttle Services

Asia Middle East

Additional feeder port coverage available, see geographic cover maps

### Selected Feeder Connections

**VIS** from TANJUNG PELEPAS
- CAT LAI | Vietnam
- PORT KELANG, PENANG | Malaysia
- BELAWAN | Indonesia

**TWX** from TANJUNG PELEPAS
- TAICHUNG, KAOHSIUNG | Taiwan

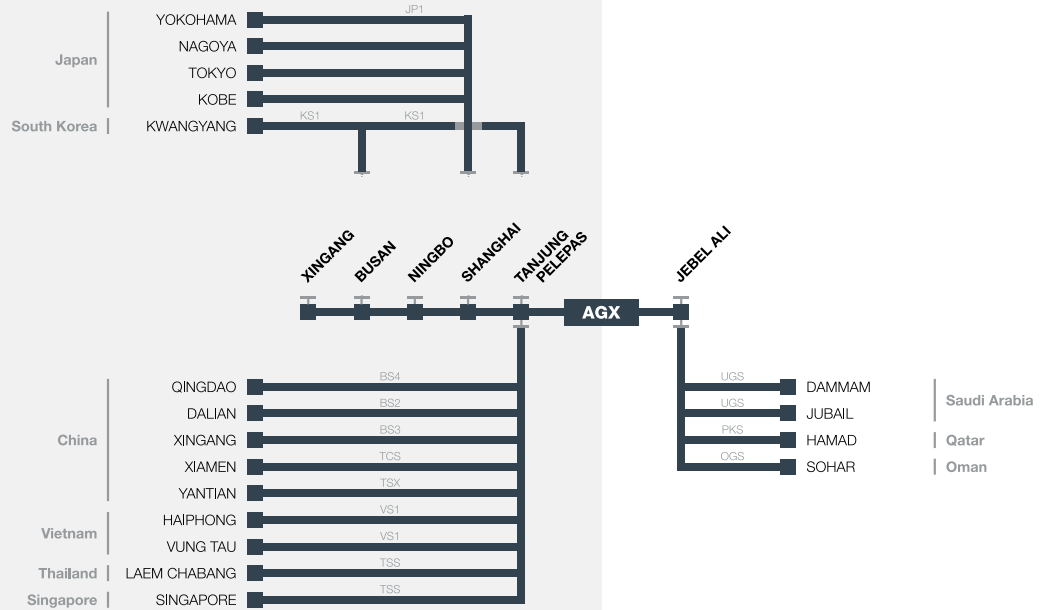
**SS1** from TANJUNG PELEPAS
- SURABAYA, SEMARANG | Indonesia

**CPF** from TANJUNG PELEPAS
- NANSHA | China
- SINGAPORE | Singapore
- BATANGAS, MANILA, SUBIC BAY | Philippines

**JKF** from TANJUNG PELEPAS
- JAKARTA | Indonesia

**VCS** from YANTIAN
- SIHANOUKVILLE | Cambodia
- SHEKOU | China

**JPX** from BUSAN
- SHIBUSHI, OITA, MOJI, HAKATA | Japan




### Selected Feeder Connections

**KWF** from JEBEL ALI
- SHUWAIKH, BAHRAIN | Kuwait / Bahrain

**IG1** from JEBEL ALI
- SHUAIBA, KANDLA, UMM QASR | Kuwait / India / Iraq

All displayed Services are part of the Gemini Cooperation



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## Middle East

# Our Middle East – Asia services at a glance

■ Mainliner & Shuttle Services

### Selected Feeder Connections

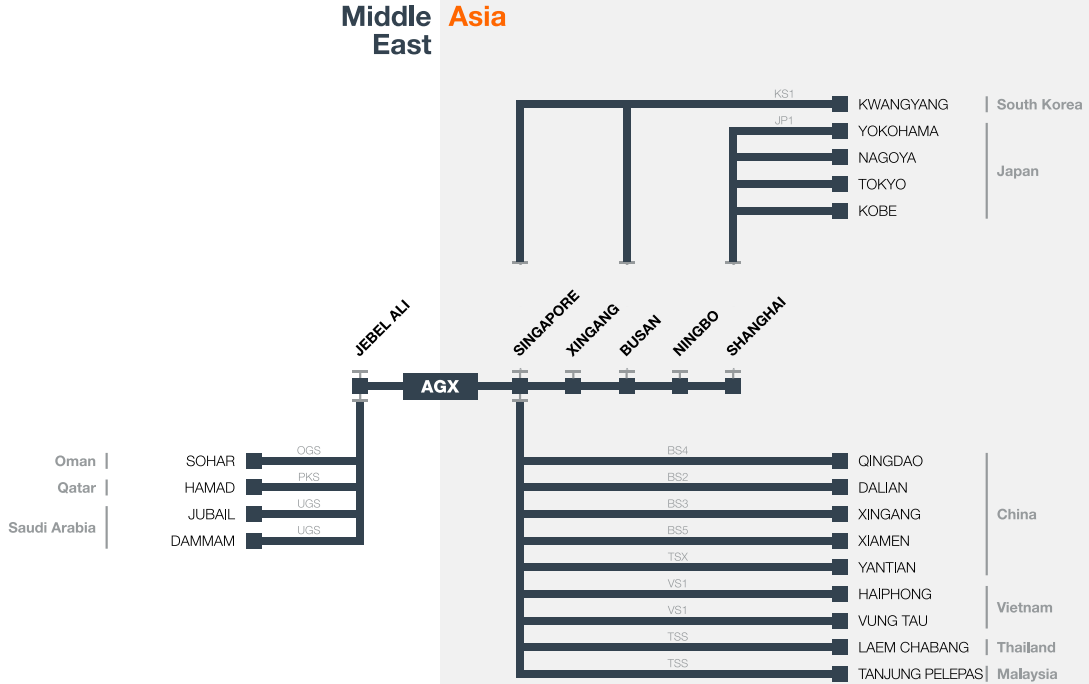
**KWF** from JEBEL ALI

| | |
|---|---|
| SHUWAIKH | Kuwait |
| BAHRAIN | Bahrain |

**IG1** from JEBEL ALI

| | |
|---|---|
| SHUAIBA | Kuwait |
| KANDLA | India |
| UMM QASR | Iraq |

Additional feeder port coverage available, see geographic cover maps




### Selected Feeder Connections

**VIS** from SINGAPORE

| | |
|---|---|
| CAT LAI | Vietnam |
| PORT KELANG | Malaysia |
| PENANG | Malaysia |
| BELAWAN | Indonesia |

**CPF** from SINGAPORE

| | |
|---|---|
| NANSHA | China |
| BATANGAS | Philippines |
| MANILA | Philippines |
| SUBIC BAY | Philippines |

**JKF** from SINGAPORE

| | |
|---|---|
| JAKARTA | Indonesia |

**TWX** from TANJUNG PELEPAS

| | |
|---|---|
| TAICHUNG | Taiwan |
| KAOHSIUNG | Taiwan |

**SS1** from TANJUNG PELEPAS

| | |
|---|---|
| SURABAYA | Indonesia |
| SEMARANG | Indonesia |

**VCS** from YANTIAN

| | |
|---|---|
| SIHANOUKVILLE | Cambodia |
| SHEKOU | China |

**JPX** from BUSAN

| | |
|---|---|
| SHIBUSHI | Japan |
| OITA | Japan |
| MOJI | Japan |
| HAKATA | Japan |

All displayed Services are part of the Gemini Cooperation

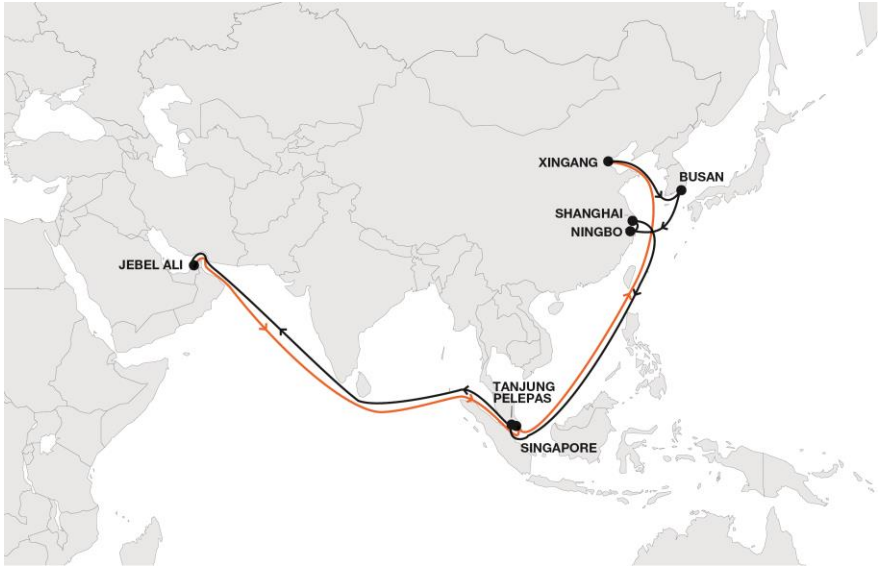


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## Asia-Middle East

# Service Profile AGX

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service from Busan (KR), Xingang (CN), Shanghai (CN) and Ningbo (CN) to the Arabian Gulf
- Eastbound service from the Arabian Gulf to East Asia and Oceania via Tanjung Pelepas (MY) or Singapore (SG)

## IMPORTANT CONNECTIONS

- Shuttles via Jebel Ali (AE) into the Arabian Gulf
- Shuttles via Shanghai (CN) for Japanese and via Tanjung Pelepas (MY) and Singapore (SN) for Southeast Asian, South China, the Bohai Sea and Oceania cargo



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# Agenda


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**C. Trade Overview Atlantic 28**

D. Trade Overview Transpacific 52

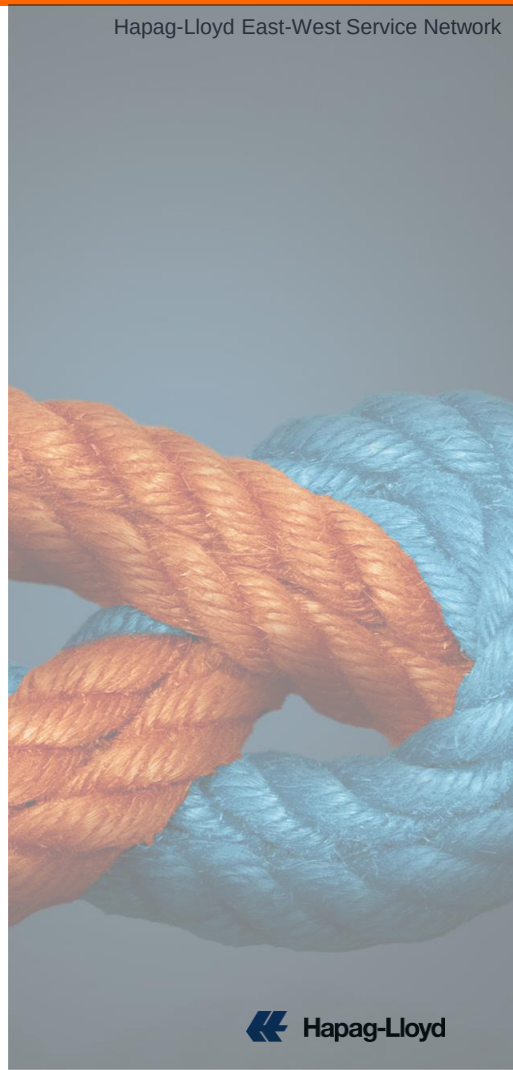
E. Trade Overview Middle East 72

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Atlantic

# Highlights of our Atlantic services

- Highly reliable and resilient Atlantic network with competitive transit times
- Strong product with excellent coverage connecting North and South Europe with the USA and Mexico
- Prime product out of North Europe to the US East and Gulf Coast
- Continued dedicated Mexico services out of North and South Europe
- Strong connectivity from the West Mediterranean via Tangier to the US East Coast
- Efficient US West Coast coverage via Cartagena
- Continued Atlantic Canada and East Mediterranean coverage through Hapag-Lloyd services outside of the Gemini Cooperation scope



Atlantic

# Our Atlantic service in numbers

## KEY FACTS

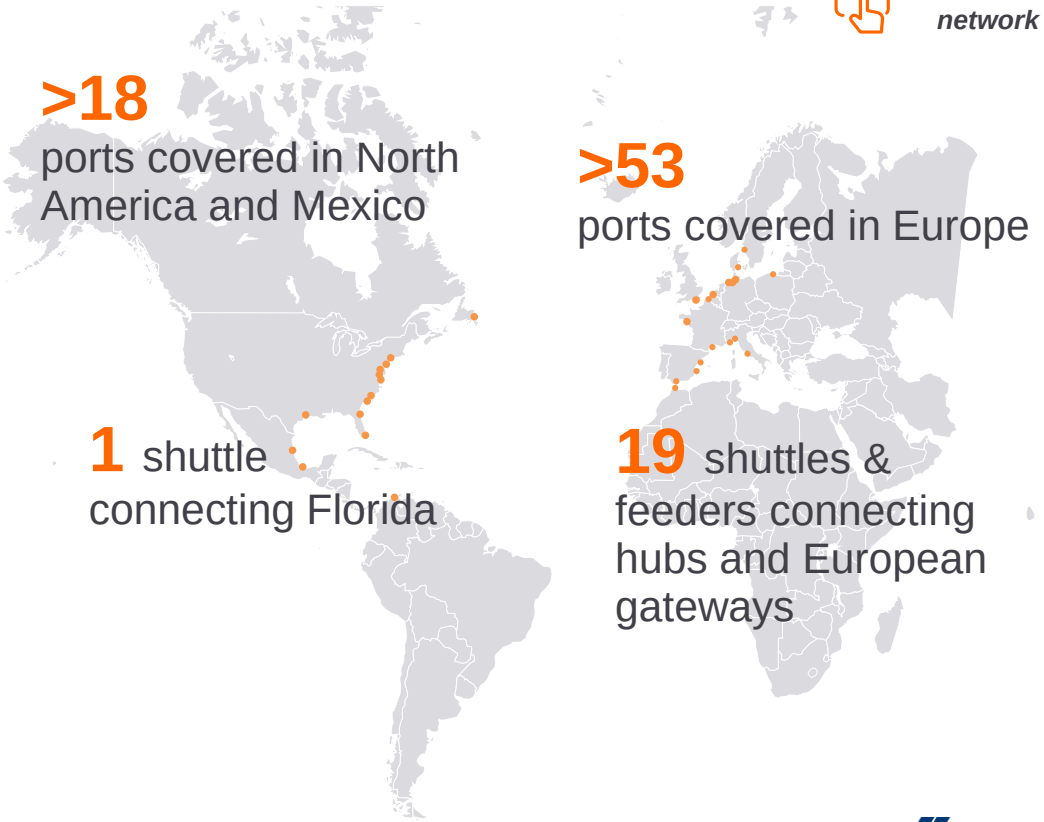
**14**
# Services

**92**
# Vessels

**8**
Ø Calls per service

**5.4 TTEU**
Ø Vessel size

*Go to shuttle network*



**>18**
ports covered in North America and Mexico

**1** shuttle connecting Florida

**>53**
ports covered in Europe

**19** shuttles & feeders connecting hubs and European gateways



Note: Coverage is complemented by remaining Hapag-Lloyd network and feeders to further ports

Atlantic

# Key features and improvements of our future Atlantic service

## Transit times for selected port pairs (across Atlantic network)

As of 17th December 2024

*Discover our Schedule*

| FROM \ TO | New York | Norfolk | Philadelphia | Baltimore | Savannah | Charleston | Houston | Veracruz | Altamira |
|---|---|---|---|---|---|---|---|---|---|
| Hamburg | 12 | 17[2] | 15[3] | 25 | 18 | 13 | 31[2] | 15 | 18 |
| Antwerp | 22 | 15 | 21 | 24 | 25 | 20 | 22 | 21 | 24 |
| Rotterdam | 15 | 13 | 18 | 21 | 15 | 10 | 20 | 19 | 22 |
| Southampton | 18 | 18 | 21 | 24 | 23 | 18 | 25 | 23 | 26 |
| Le Havre | 21 | 21 | 24 | 27 | 21 | 16 | 30 | 23 | 26 |
| Genoa | 13 | 15 | 25 | 18 | 24 | 20 | 30 | 22 | 24 |
| Livorno | 16 | 20 | 24 | 21 | 24 | 23 | 32 | 24 | 26 |
| Valencia | 15 | 17 | 32 | 27 | 29 | 29 | 24 | 16 | 18 |
| Barcelona | 17 | 19 | 43 | 22 | 28 | 24 | 26 | 18 | 20 |
| Fos-sur-Mer | 18 | 20 | 31 | 19 | 25 | 21 | 27 | 22 | 24 |

**> 90%**
Schedule reliability

**Disclaimer:** The transit times are subject to change based on our final schedules and routings. We will publish final schedules, routings and transit times before our official start of booking in December



1) Based on top 100 port pairs for which both data points (Gemini Cooperation proforma and today's actuals) are available. Today's actuals based on varying number of voyages and calculated as median. Considering +/- 1 day as same

2) From Bremerhaven 3) From Wilhelmshaven

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## Atlantic

# Port coverage on our North America - North Europe services







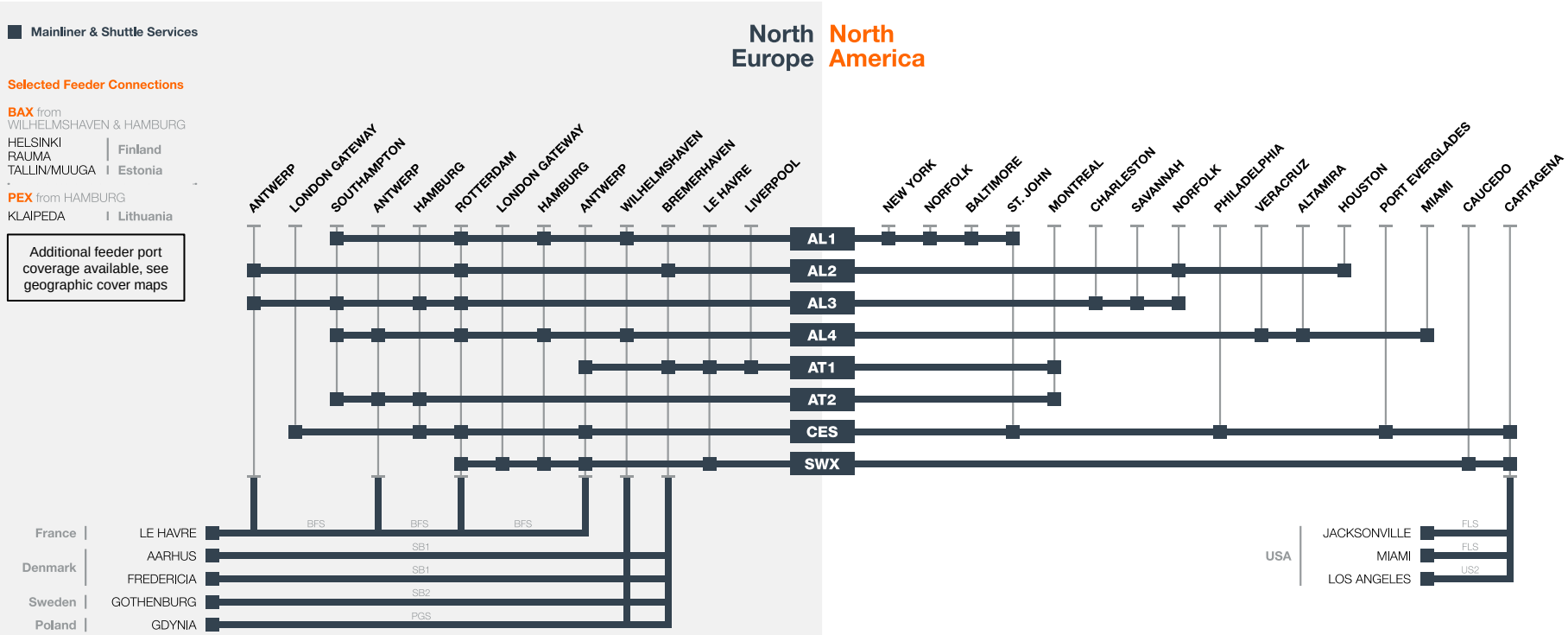


land bridge

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## Atlantic

# Our North Europe to North America services at a glance



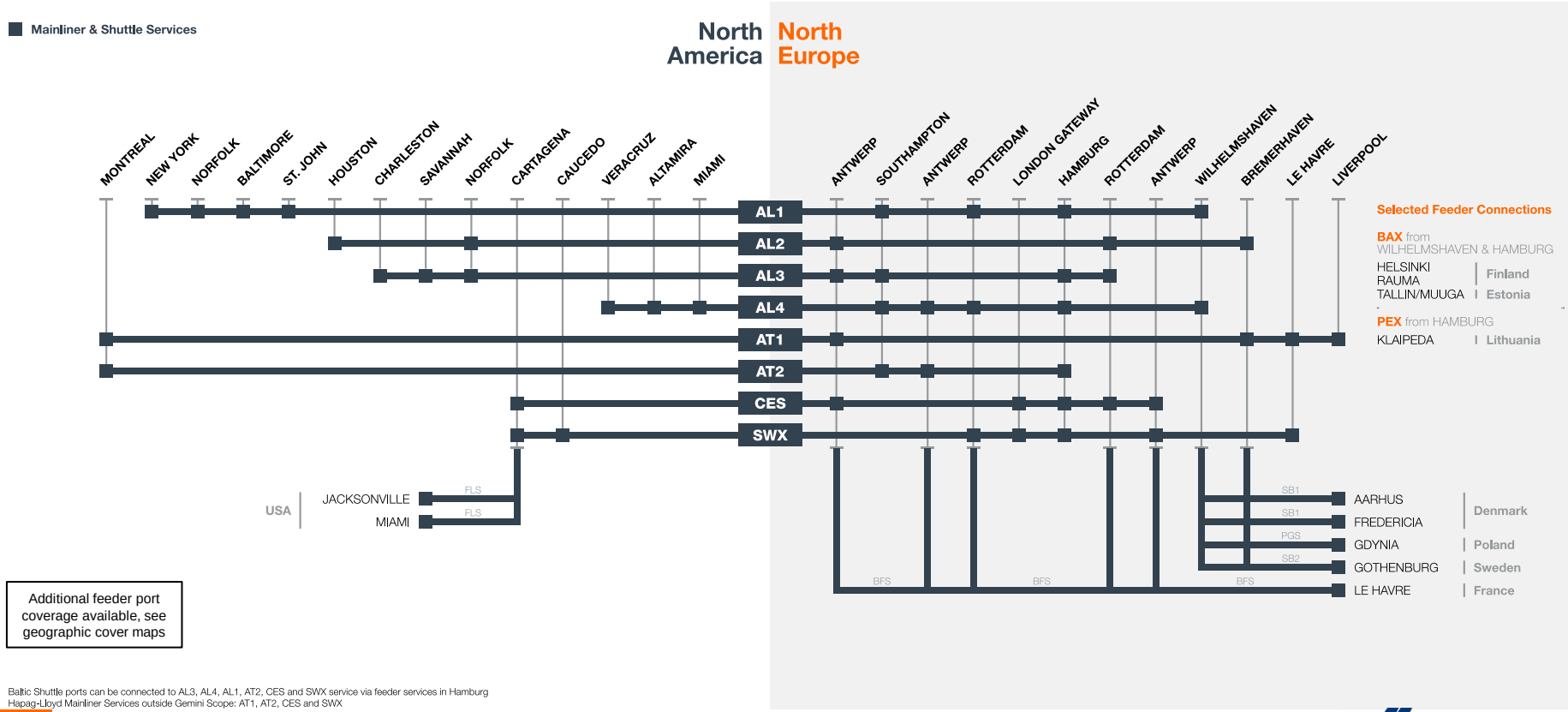

Baltic Shuttle ports can be connected to AL3, AL4, AT2 and CES service via feeder services in Hamburg
Hapag-Lloyd Mainliner Services outside Gemini Scope: AT1, AT2, CES and SWX



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## Atlantic

# Our North America to North Europe services at a glance




Additional feeder port coverage available, see geographic cover maps

Baltic Shuttle ports can be connected to AL3, AL4, AL1, AT2, CES and SWX service via feeder services in Hamburg
Hapag-Lloyd Mainliner Services outside Gemini Scope: AT1, AT2, CES and SWX

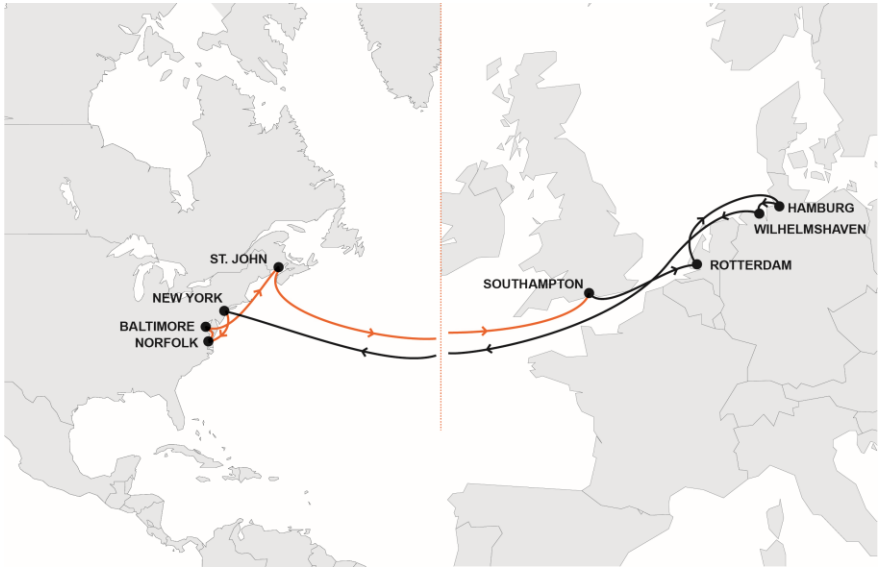


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## North Europe - North America

# Service Profile AL1

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Extended coverage of the US East Coast
- Prime product from Central Europe with two gateway options in Hamburg (DE) and Wilhelmshaven (DE) to New York (US)
- Fastest transit time from Wilhelmshaven (DE)
- Coverage of Norfolk (US) and Baltimore (US)

## IMPORTANT CONNECTIONS

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL) with connectivity westbound and eastbound
- Shuttles via Wilhelmshaven (DE) connect to Poland, Sweden and Denmark
- Comprehensive intermodal connections into US Midwest
- Scandinavian and Baltic markets covered via Wilhelmshaven (DE)
- Oakland, CA (US) will be connected via Norfolk (US) by mini-land-bridge rail on east- & westbound

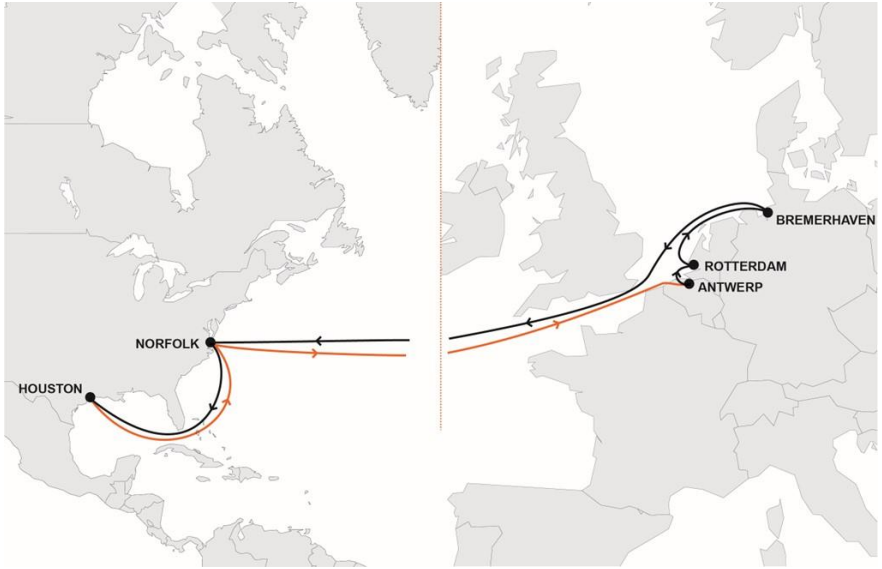


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## North Europe - North America

# Service Profile AL2

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Core service from Benelux and Germany non-stop to Norfolk (US) and Houston (US) as second port westbound
- US Flag Service

## IMPORTANT CONNECTIONS

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL)
- Shuttles via Bremerhaven (DE) connect to Poland, Sweden and Denmark
- Additional Scandinavian and Baltic ports are covered via Bremerhaven (DE)

## North Europe - North America

# Service Profile AL3

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Concentrated coverage of the South Atlantic market
- Key service for connections from the UK, Germany and Benelux markets to Charleston (US)
- Coverage of the German and Benelux hinterland market eastbound and westbound with calls in both Antwerp (BE) and Rotterdam (NL)

## IMPORTANT CONNECTIONS

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL)
- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders

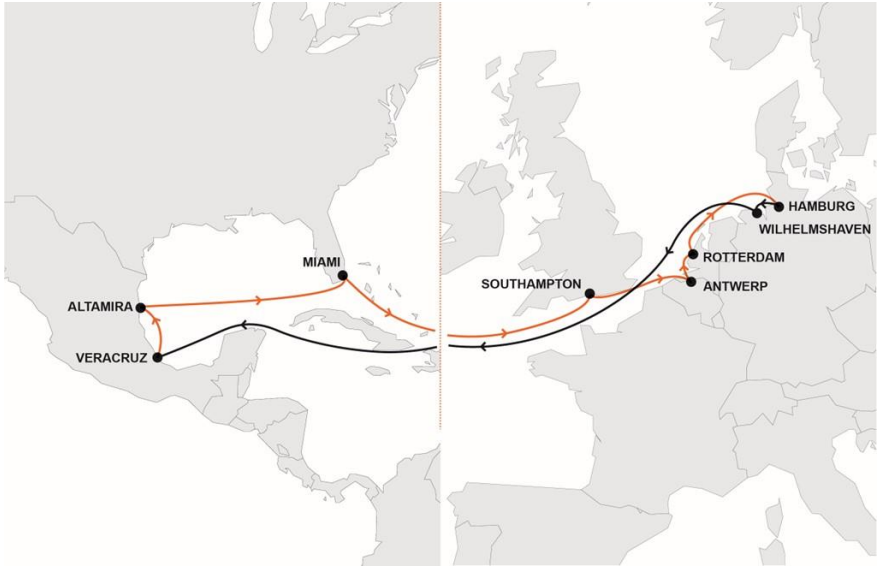


Hapag-Lloyd

## North Europe - North America

# Service Profile AL4

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Core Mexico service without stopover in the US on westbound rotation, with key attributes like no U.S. AMS required
- Prime eastbound service from Mexico and Miami (US) to the UK and Benelux markets

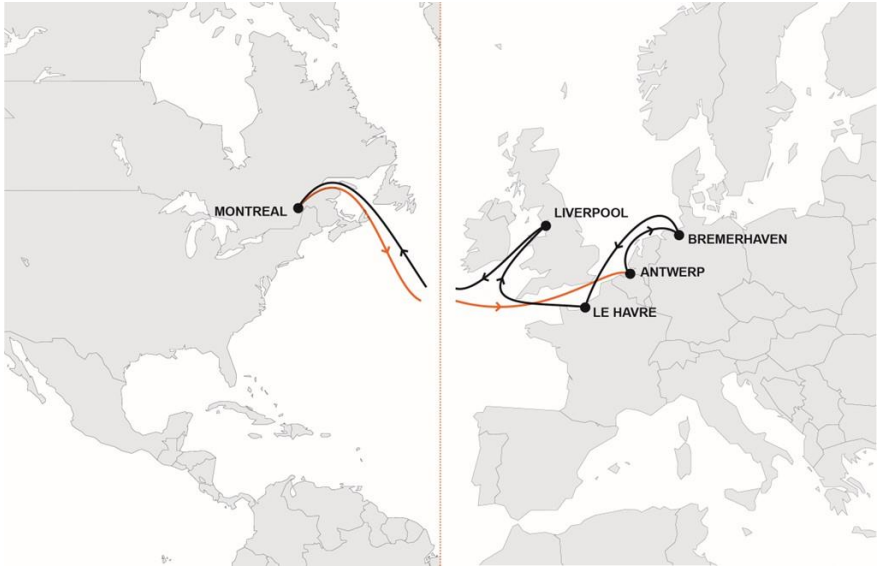
## IMPORTANT CONNECTIONS

- Le Havre (FR) connected by dedicated shuttle via Rotterdam (NL)
- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders

## North Europe - North America

# Service Profile AT1

Hapag-Lloyd Service




## KEY SERVICE VALUE PROPOSITION

- Direct service offering Liverpool and Le Havre in addition to Bremerhaven and Antwerp to Montreal
- Excellent cross-border connection to/from US Midwest

## IMPORTANT CONNECTIONS

- Gothenburg (SE), Aarhus (DK) and Gdansk (PL) connected via shuttle services via Bremerhaven (DE)



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## North Europe - North America

# Service Profile AT2

Hapag-Lloyd Service




## KEY SERVICE VALUE PROPOSITION

- One of the fastest services from North Europe to Montreal
- Excellent cross-border connection to/from US Midwest
- Direct service from Montreal to Southampton

## IMPORTANT CONNECTIONS

- Le Havre (FR) connected by dedicated shuttle via Antwerp (BE)
- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders

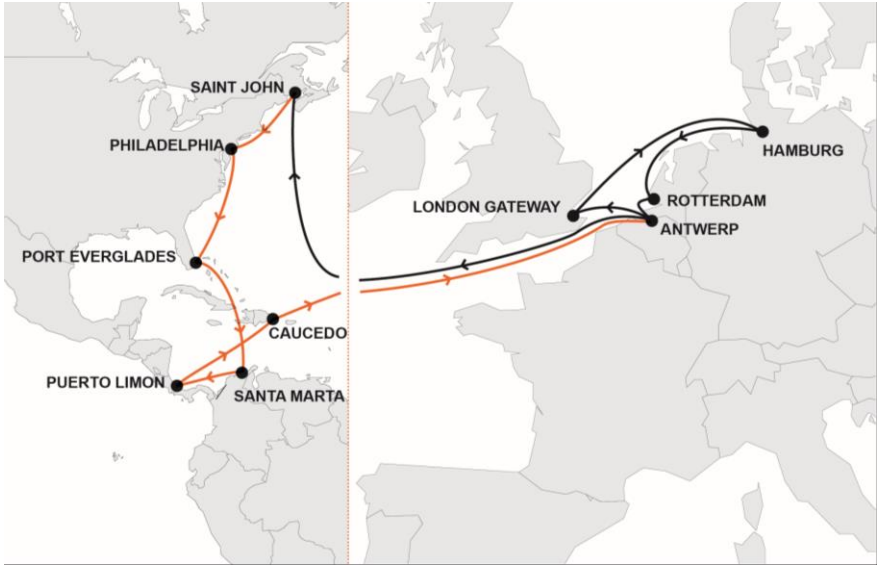


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## North Europe - North America

# Service Profile CES

Hapag-Lloyd Service




## KEY SERVICE VALUE PROPOSITION

- Competitive transit times for the Atlantic and Latin American connections
- Weekly coverage of St. John (NB) paired with the London Gateway & Rotterdam calls and Caribbean connectivity
- Coverage of Philadelphia (US)

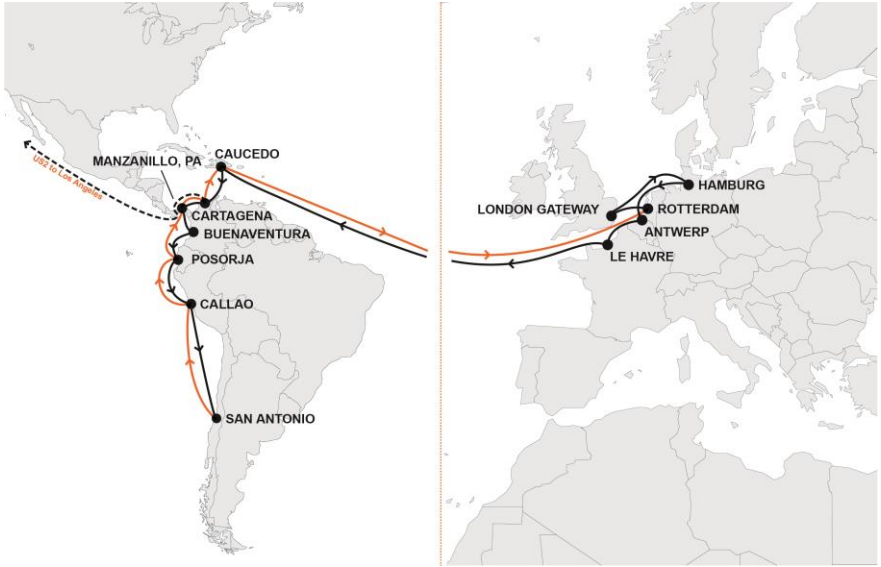
## IMPORTANT CONNECTIONS

- Le Havre (FR) connected by dedicated shuttle via Antwerp (BE) and Rotterdam (NL)
- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders

## North Europe - North America

# Service Profile SWX

Hapag-Lloyd Service




## KEY SERVICE VALUE PROPOSITION

- Connecting service of the North Europe main ports with a direct transshipment in Cartagena (CO) connecting to the US2 to Los Angeles (US)

## IMPORTANT CONNECTIONS

- All Scandinavian and Baltic markets connected via Hamburg (DE) by a comprehensive network of feeders

## Atlantic

# Port coverage on our North America - South Europe services







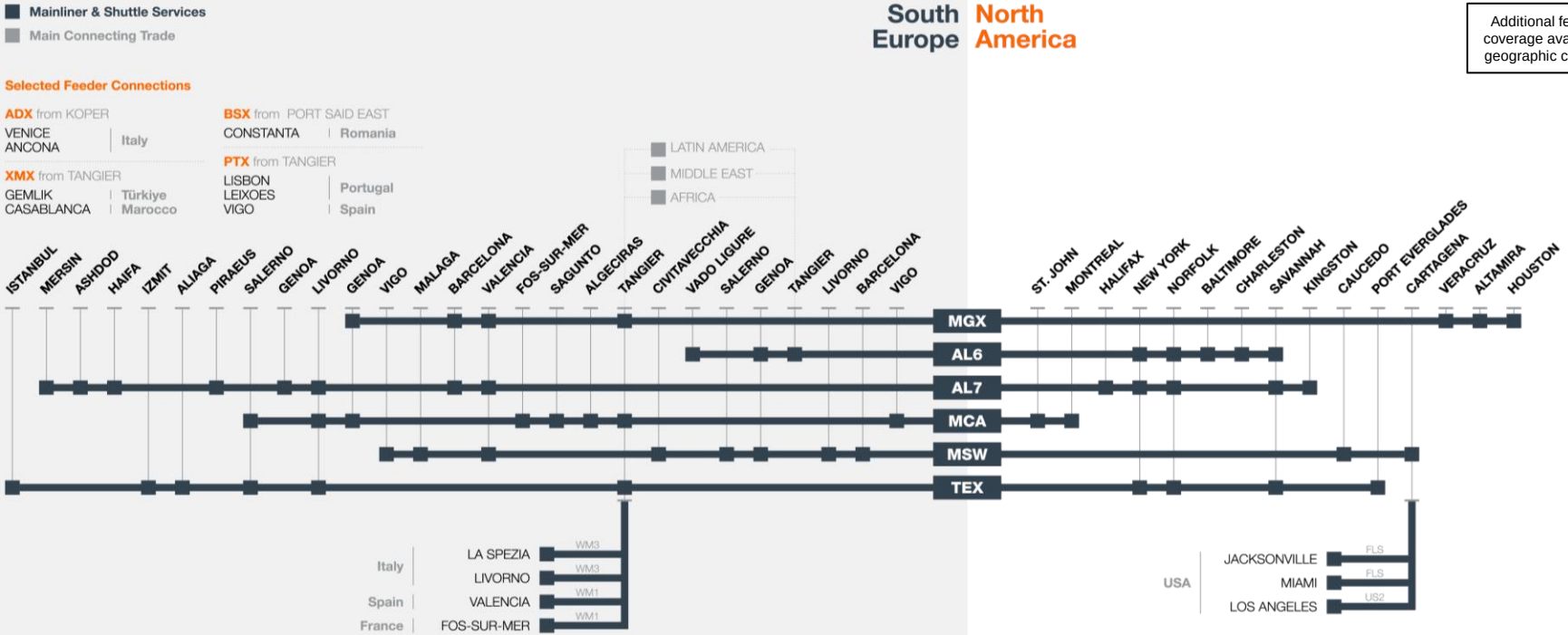


land bridge

Hapag-Lloyd

## Atlantic

# Our South Europe to North America services at a glance



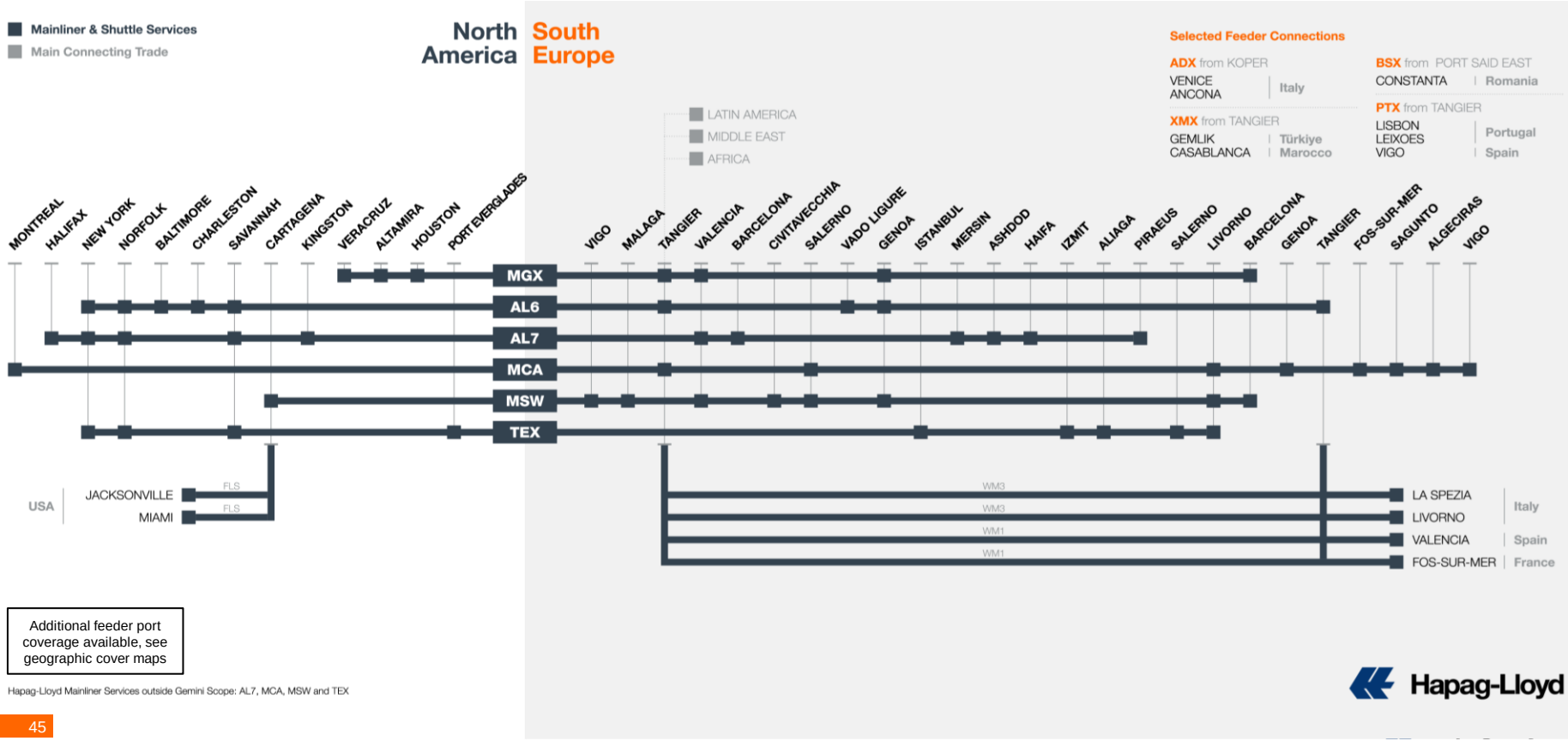

Hapag-Lloyd Mainliner Services outside Gemini Scope: AL7, MCA, MSW and TEX



Hapag-Lloyd

## Atlantic

# Our North America to South Europe services at a glance




Additional feeder port coverage available, see geographic cover maps

Hapag-Lloyd Mainliner Services outside Gemini Scope: AL7, MCA, MSW and TEX

## Mediterranean - North America

# Service Profile MGX

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Core West Mediterranean to Mexico service without stopover in the US, with key attributes like no U.S. AMS required
- Comprehensive coverage of the Spanish market with non-stop connection from Med to Mexico
- Eastbound and westbound calls in Valencia (ES) providing excellent connections in both directions

## IMPORTANT CONNECTIONS

- Livorno (IT) and Fos-sur-Mer (FR) connected by reliable shuttles via dedicated hub in Tangier (MA)
- Tangier (MA) calls allowing excellent connection to the global network from and to other Mediterranean markets, Africa and the Middle East
- Exports from US WC via rail from Houston to the Med
- Imports from the Med to Oakland (US) will be connected via Houston by rail



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## Mediterranean - North America

# Service Profile AL6

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service with extensive coverage from West Mediterranean to US East Coast
- New York (US) as first westbound call to ensure fastest transit time
- Direct calls in Genoa and Vado Ligure

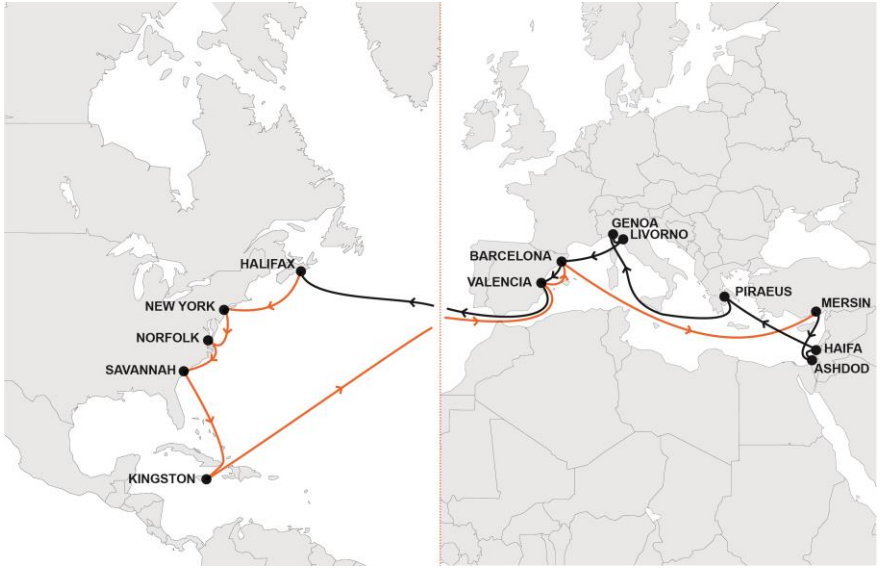
## IMPORTANT CONNECTIONS

- Shuttles via Tangier (MA) to connect the Mediterranean
- Comprehensive intermodal connections into the US Midwest

## Mediterranean - North America

# Service Profile AL7

Hapag-Lloyd Service




## KEY SERVICE VALUE PROPOSITION

- Direct coverage of Israel and Greece with two direct Turkish ports
- Additional Eastern Mediterranean and Black Sea ports linked via own feeder network

## IMPORTANT CONNECTIONS

- Shuttles from Valencia (ES) connecting imports via Tangier (MA) to our global network

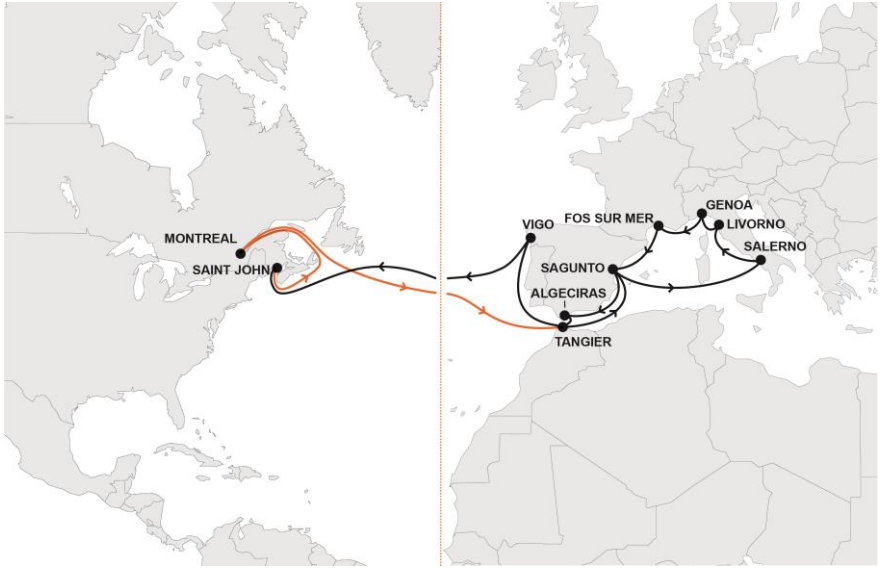


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## Mediterranean - North America

# Service Profile MCA

Hapag-Lloyd Service




## KEY SERVICE VALUE PROPOSITION

- Service offering excellent transit times to/from Montreal
- Excellent cross-border connection to/from US Midwest, for imports to US Midwest also via St. John
- Very comprehensive direct port coverage in the Med
- Hub in Tangier allows for cross-trade business between Montreal and Africa,
- South America Eastcoast and Middle East/India

## IMPORTANT CONNECTIONS

- Shuttles via Tangier (MA) to connect to our global network

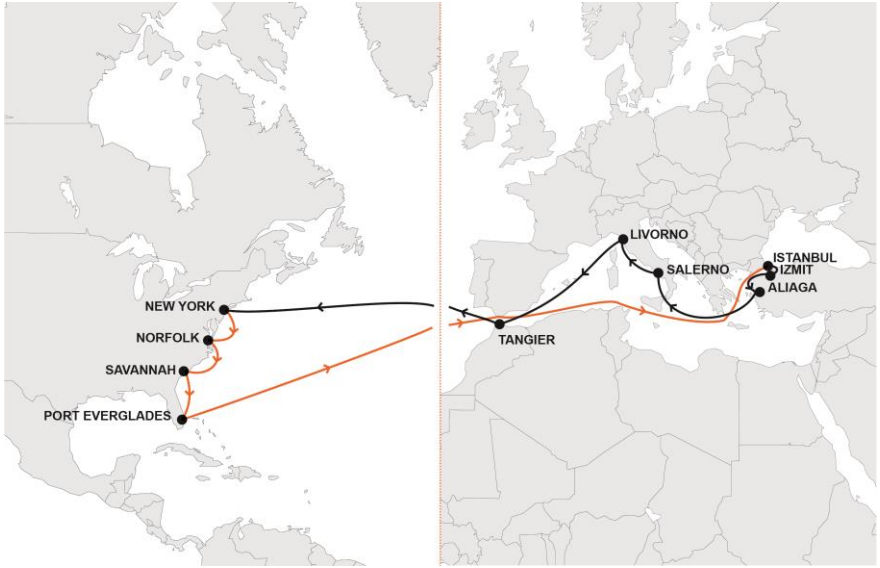


Hapag-Lloyd

## Mediterranean - North America

# Service Profile TEX

Hapag-Lloyd Service




## KEY SERVICE VALUE PROPOSITION

- Fast and direct connection between major Turkish and US East Coast ports
- Salerno connected directly to US East Coast
- Connecting Turkey via the hub in Tangier to our global network

## IMPORTANT CONNECTIONS

- Shuttles via Tangier (MA) to connect to Valencia (ES), Livorno (IT), La Spezia (IT) and Fos sur mer (FR)

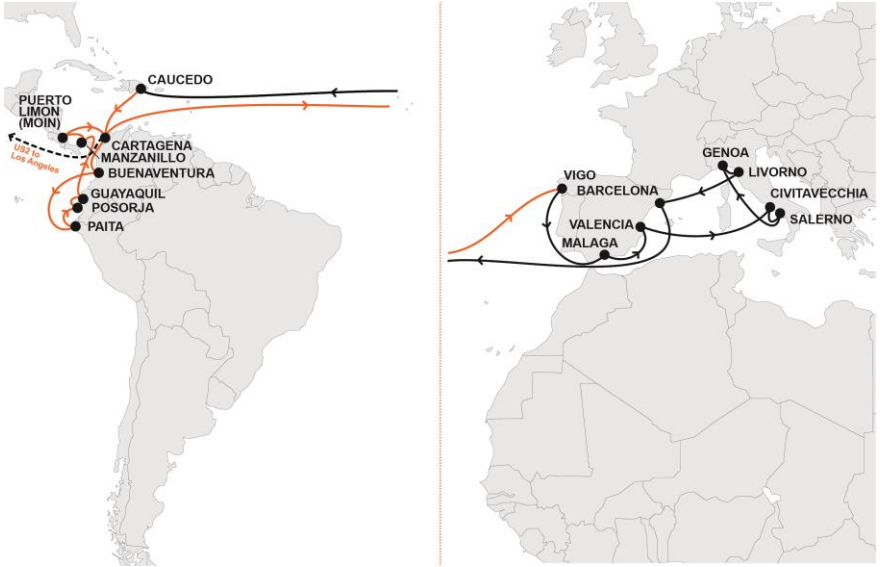


Hapag-Lloyd

## Mediterranean - North America

# Service Profile MSW

Hapag-Lloyd Service




## KEY SERVICE VALUE PROPOSITION

- Connecting a wide range of Mediterranean ports via transshipment to the US West Coast

## IMPORTANT CONNECTIONS

- Link to US West Coast, Miami (US) and Jacksonville (US) via Cartagena (CO)



Hapag-Lloyd

# Agenda


A. Hapag-Lloyd East-West Service Network at a Glance 2

B. Trade Overview Asia - Europe 7

C. Trade Overview Atlantic 28

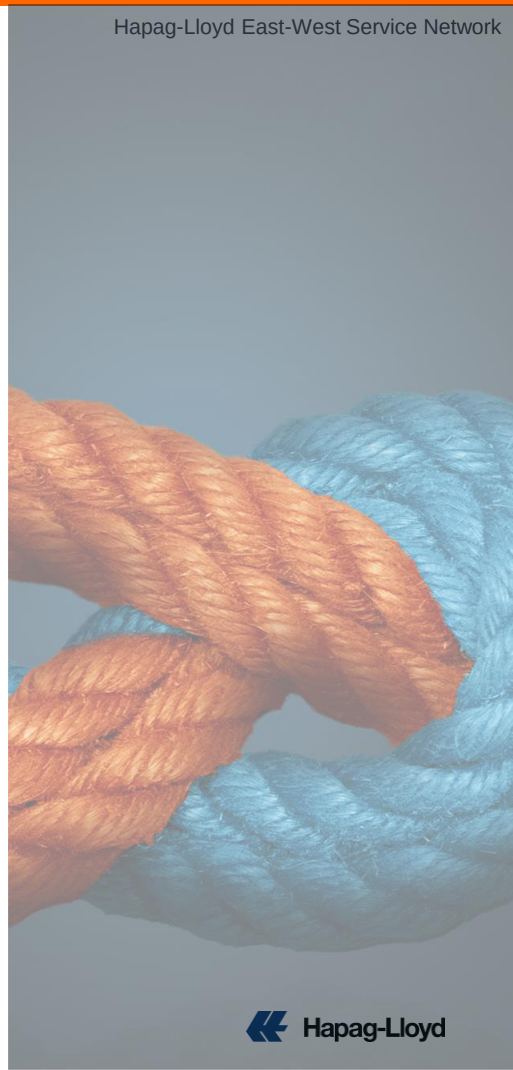
**D. Trade Overview Transpacific 52**

E. Trade Overview Middle East 72

F. Overview Shuttle Network and Intra Regional Trades 88

# Highlights of our Transpacific service

- Comprehensive Transpacific product with unrivalled reliability
- Delivering robust, on-time and weekly service schedules to our customers
- The new network will provide connections between all key Asia and North American ports and gateways with further inland connections to all key rail ramps and doors
- Extensive coverage of Southeast Asia and Japan through our shuttle network via hubs
- Seamless connection through our innovative Hub & Spoke system



Transpacific

# Our future Transpacific service in numbers

## KEY FACTS

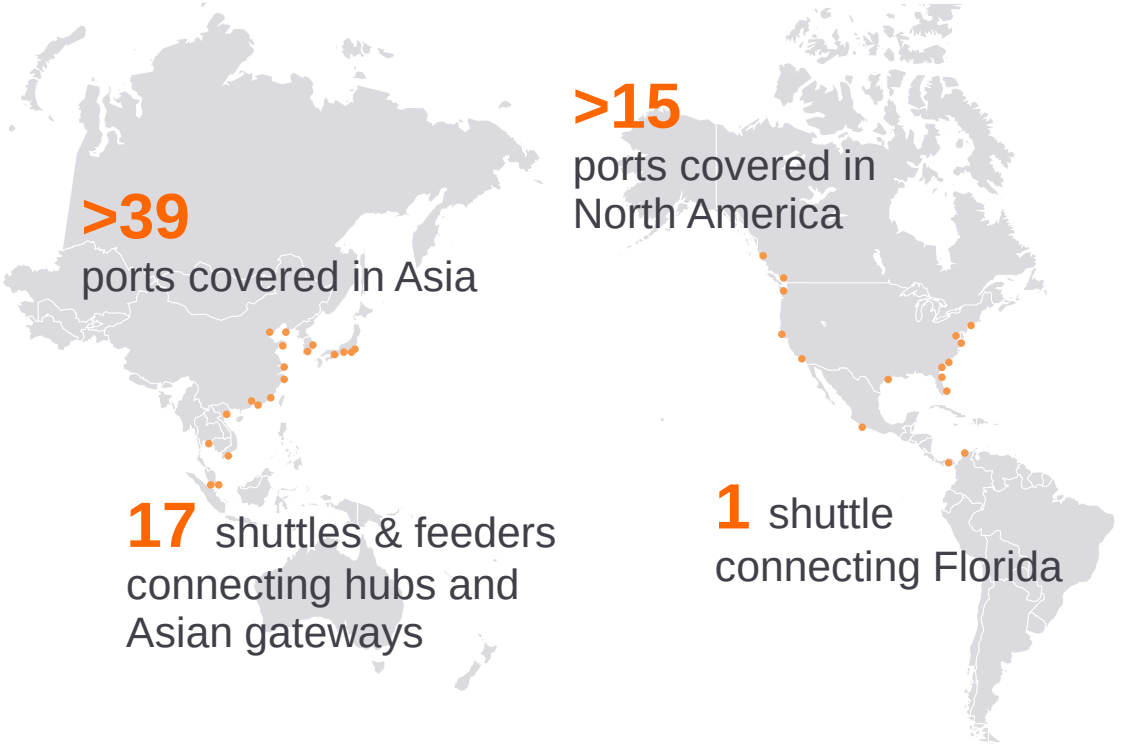
**11**
# Services

**111**
# Vessels

**7**
Ø Calls per service

**10.3 TTEU**
Ø Vessel size

*Go to shuttle network*



**>39** ports covered in Asia

**>15** ports covered in North America

**17** shuttles & feeders connecting hubs and Asian gateways

**1** shuttle connecting Florida



Note: Coverage is complemented by remaining Hapag-Lloyd network and feeders to further ports

Transpacific

# Key features and improvements of our future Transpacific service

## Transit times for selected port pairs (across Transpacific network)

As of 17th December 2024

*Discover our Schedule*

| FROM \ TO | Los Angeles | Oakland | Tacoma | Vancouver | Prince Rupert | New York | Baltimore | Norfolk | Charleston | Savannah | Houston |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Shanghai | 15 | 26 | 17 | 23 | 20 | 34 | 55 | 38 | 32 | 30 | 43 |
| Yantian | 17 | 42 | 24 | 31 | 24 | 41 | 47 | 45 | 50 | 53 | 35 |
| Ningbo | 15 | 36 | 21 | 27 | 23 | 38 | 55 | 49 | 36 | 34 | 40 |
| Qingdao | 23 | 34 | 23 | 32 | 25 | 36 | 54 | 40 | 57 | 60 | 41 |
| Xiamen | 37 | 48 | 28 | 34 | 25 | 43 | 46 | 47 | 49 | 52 | 46 |
| Nansha | 19 | 62 | 23 | 29 | 31 | 43 | 49 | 46 | 52 | 55 | 45 |
| Vung Tau | 23 | 46 | 40 | 42 | 39 | 34 | 30 | 37 | 40 | 36 | 44 |
| Haiphong | 23 | 41 | 28 | 34 | 37 | 45 | 51 | 48 | 41 | 39 | 60 |
| Laem Chabang | 24 | 51 | 36 | 40 | 33 | 36 | 42 | 39 | 58 | 48 | 42 |
| Busan | 19 | 30 | 13 | 19 | 16 | 29 | 48 | 33 | 45 | 43 | 29 |

**> 90%**
Schedule reliability

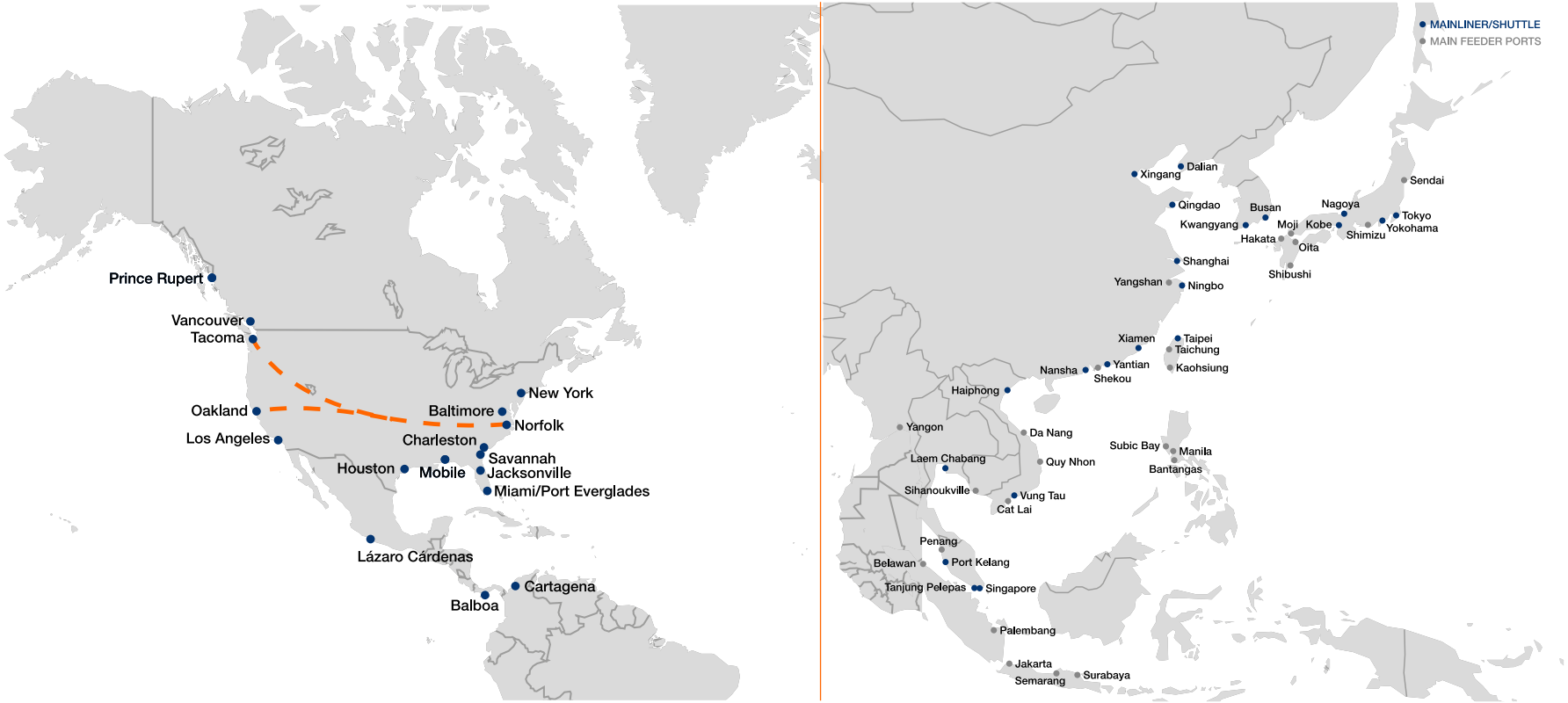
**Disclaimer:** The transit times are subject to change based on our final schedules and routings. We will publish final schedules, routings and transit times before our official start of booking in December



1) Based on top 100 port pairs for which both data points (Gemini Cooperation proforma and today's actuals) are available. Today's actuals based on varying number of voyages and calculated as median. Considering +/- 1 day as same

## Transpacific

# Port coverage on our Transpacific services



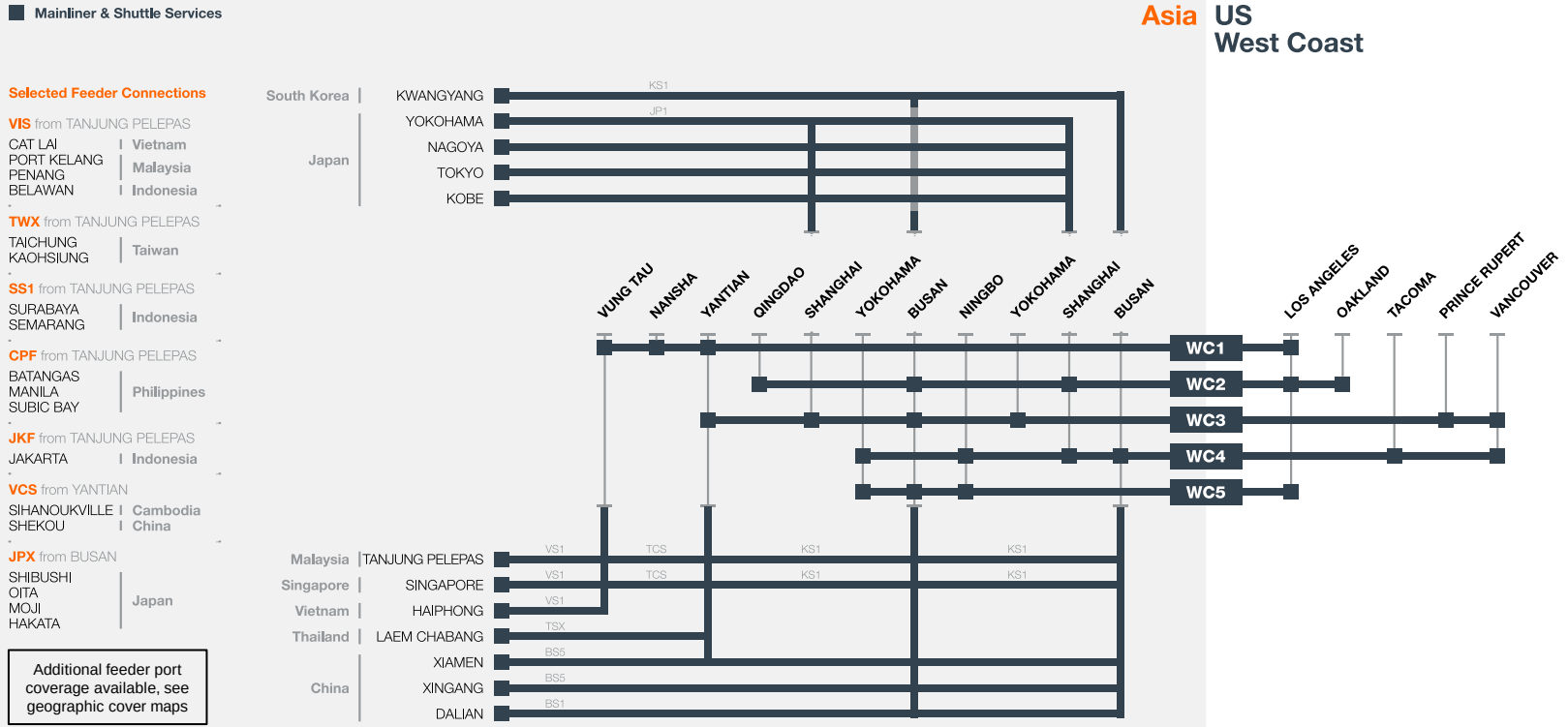



land bridge

Hapag-Lloyd

## Transpacific

# Our Asia to US West Coast services at a glance




All displayed Services are part of the Gemini Cooperation

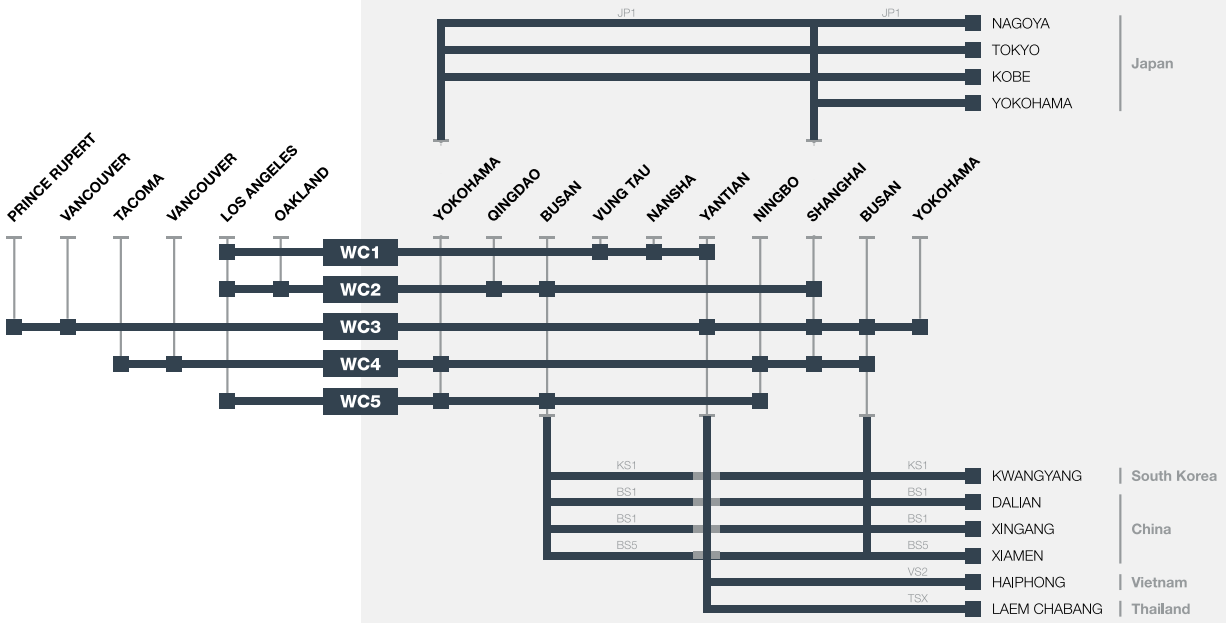


Hapag-Lloyd

## Transpacific

# Our US West Coast to Asia services at a glance

■ Mainliner & Shuttle Services




**Selected Feeder Connections**

**VIS** from TANJUNG PELEPAS
- CAT LAI — Vietnam
- PORT KELANG, PENANG — Malaysia
- BELAWAN — Indonesia

**TWX** from TANJUNG PELEPAS
- TAICHUNG, KAOHSIUNG — Taiwan

**SS1** from TANJUNG PELEPAS
- SURABAYA, SEMARANG — Indonesia

**CPF** from TANJUNG PELEPAS
- BATANGAS, MANILA, SUBIC BAY — Philippines

**JKF** from TANJUNG PELEPAS
- JAKARTA — Indonesia

**VCS** from YANTIAN
- SIHANOUKVILLE — Cambodia
- SHEKOU — China

**JPX** from BUSAN
- SHIBUSHI, OITA, MOJI, HAKATA — Japan

Additional feeder port coverage available, see geographic cover maps

All displayed Services are part of the Gemini Cooperation



Hapag-Lloyd

## Asia - US West Coast

# Service Profile WC1

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service to connect Southeast Asia to the US West Coast
- Direct connection from Yantian (CN) to Los Angeles (US)
- Direct connection from Los Angeles (US) to Vung Tau (VN)

## IMPORTANT CONNECTIONS

- Shuttle via Vung Tau (VN) and Yantian (CN) connects cargo to the remaining Asian service network

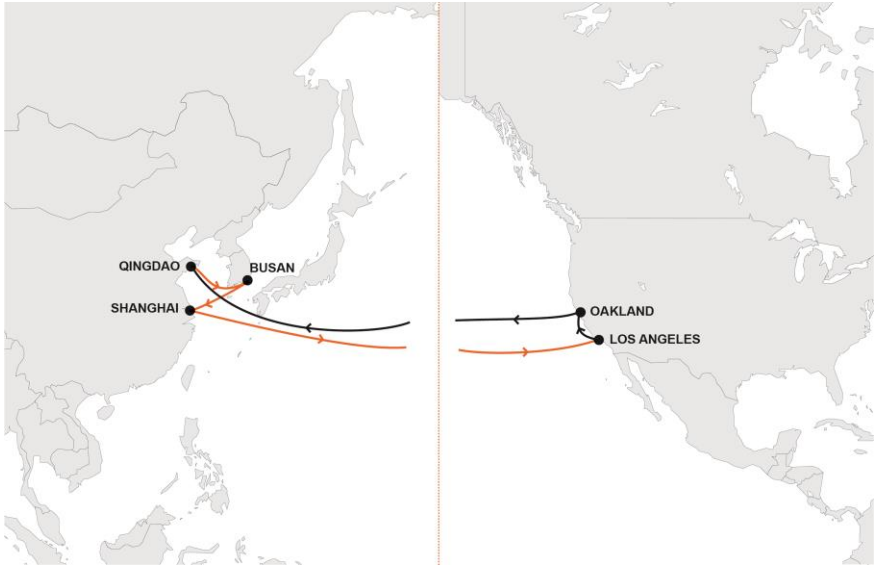


Hapag-Lloyd

## Asia - US West Coast

# Service Profile WC2

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service to connect Central China and South Korea to the US West Coast
- Direct connection from Busan (KR) to Los Angeles (US)
- Direct connection from Oakland (US) to Qingdao (CN)

## IMPORTANT CONNECTIONS

- Connection via Shanghai (CN) serves Japanese cargo
- Shuttle via Busan (KR) to connect the Bohai sea

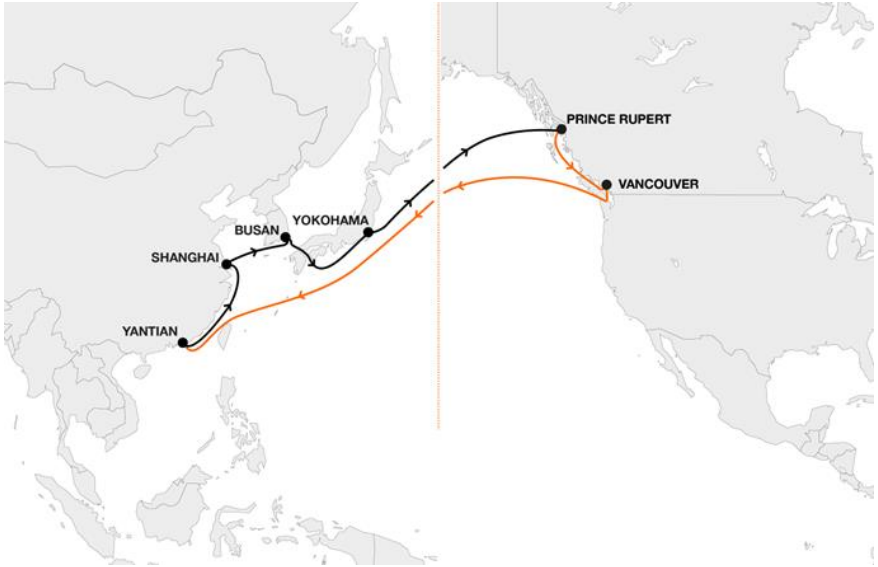


Hapag-Lloyd

## Asia - Canada West Coast

# Service Profile WC3

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service to connect China, South Korea and Japan to the Canada West Coast
- Canada only service to Vancouver (CA) and direct connection to Prince Rupert (CA)

## IMPORTANT CONNECTIONS

- Connection via Shanghai (CN) serves remaining Japanese cargo and Shuttle via Busan (KR) to connect the Bohai sea
- Inland network connects to all key rail ramps and doors in Canada and the US

## Asia - Canada and US West Coast

# Service Profile WC4

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service to connect Central China, South Korea and Japan to the Canada West Coast and US West Coast
- Direct connection from Busan (KR) to Tacoma (US)
- Direct connection from Vancouver (CA) to Yokohama (JP)

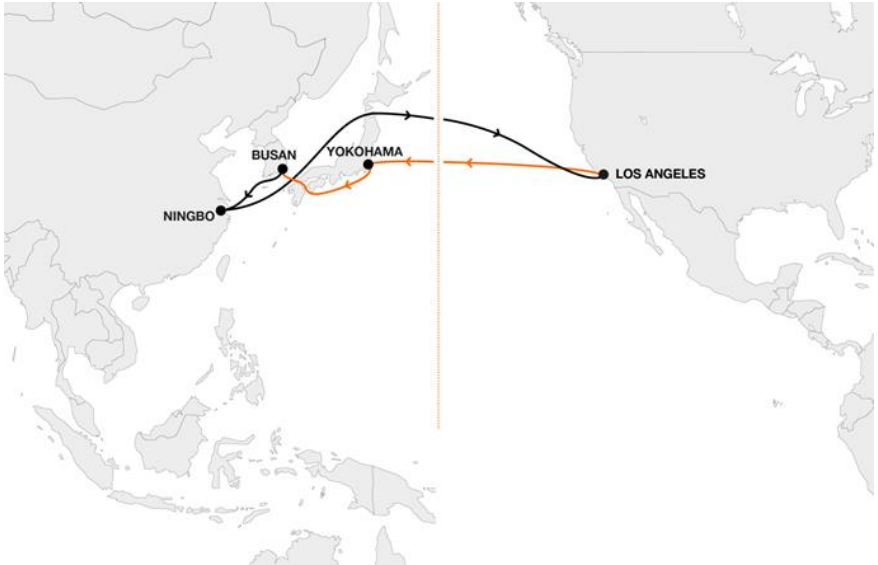
## IMPORTANT CONNECTIONS

- Connection via Shanghai (CN) serves remaining Japanese cargo and Shuttle via Busan (KR) to connect the Bohai sea
- Inland network connects to all key rail ramps and doors in Canada and the US

## Asia - US West Coast

# Service Profile WC5

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

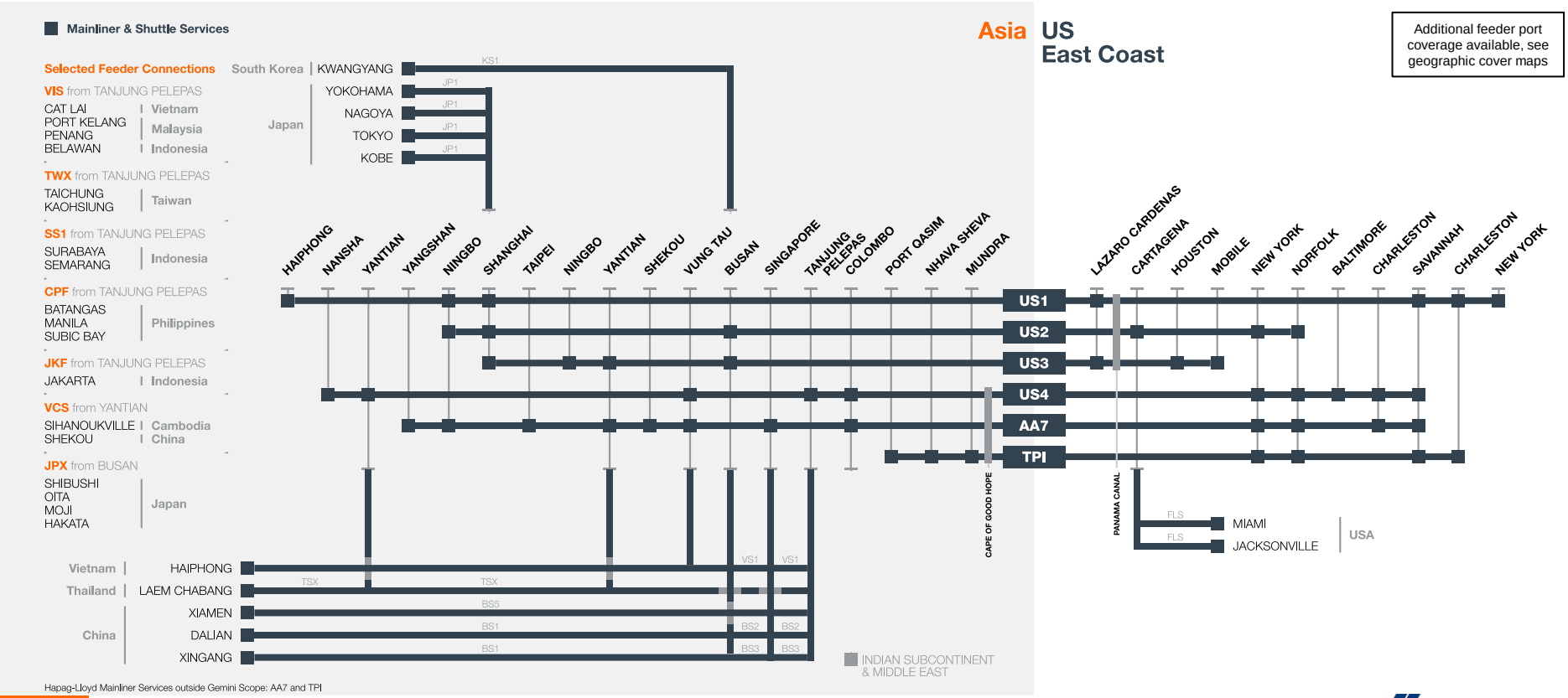
- Key service to connect Central China, South Korea and Japan to the US West Coast
- Direct connection from Ningbo (CN) to Los Angeles (US)
- Direct connection from Los Angeles (US) to Yokohama (JP)
- US Flag Service

## IMPORTANT CONNECTIONS

- Shuttle from Busan (KR) serves the markets of the Bohai Sea

## Transpacific

# Our Asia to US East Coast services at a glance



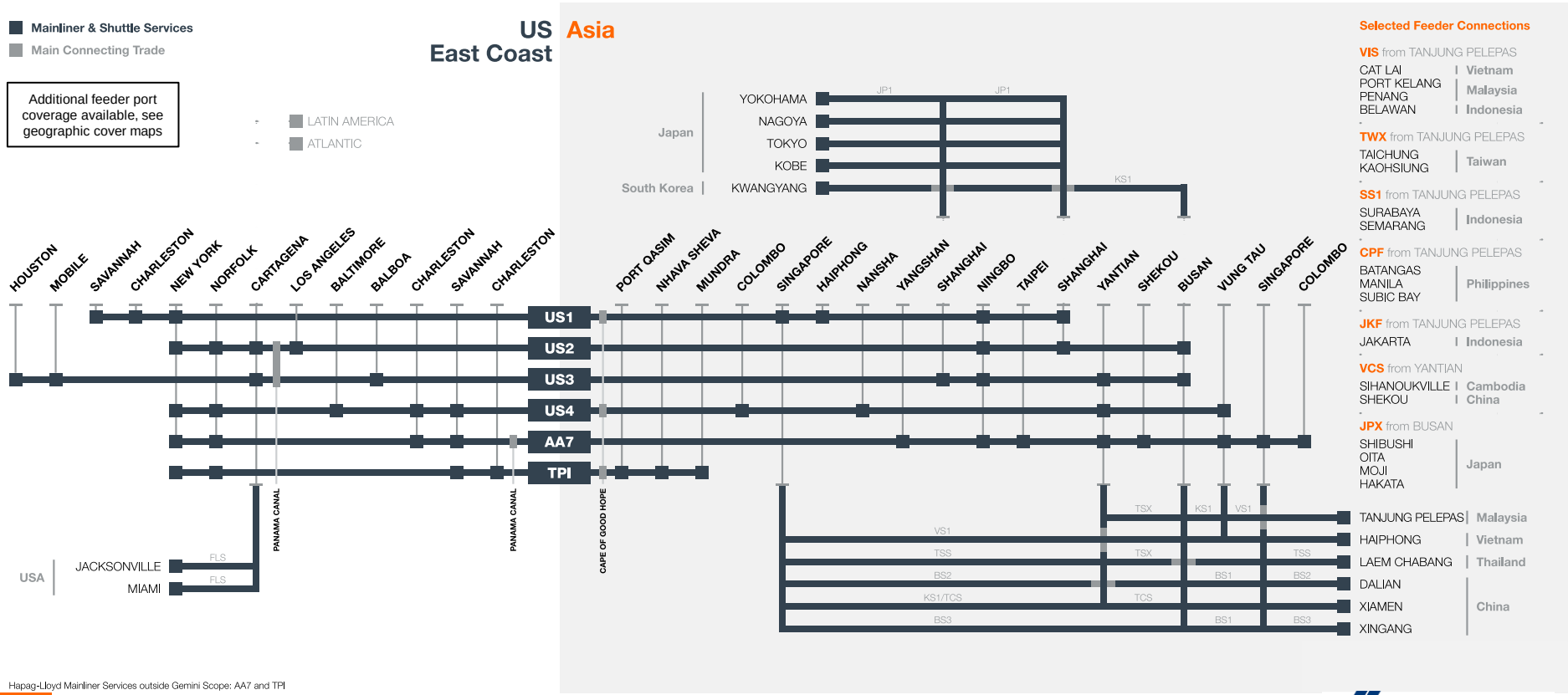

Hapag-Lloyd Mainliner Services outside Gemini Scope: AA7 and TPI



Hapag-Lloyd

## Transpacific

# Our US East Coast to Asia services at a glance




Hapag-Lloyd Mainliner Services outside Gemini Scope: AA7 and TPI

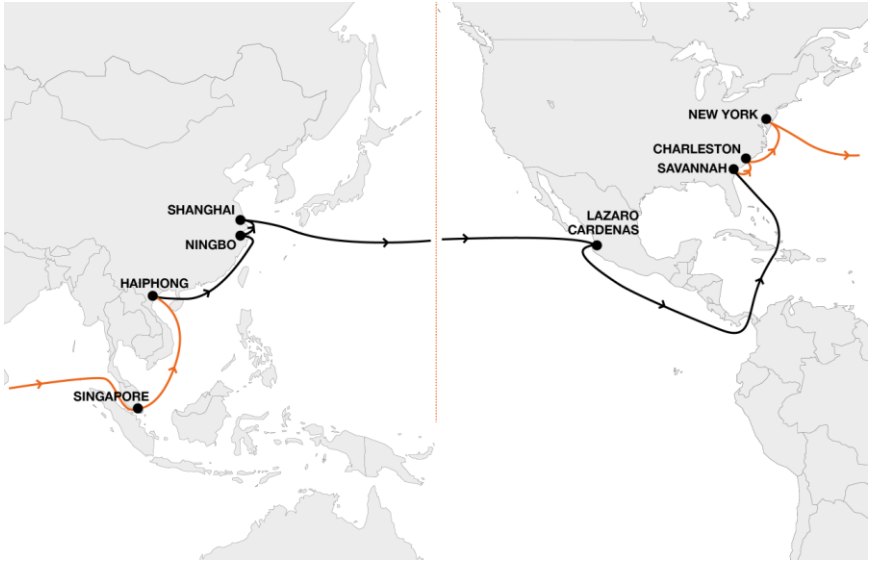


Hapag-Lloyd

## Asia - US West Coast

# Service Profile US1

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service to connect Central China and Southeast Asia to the US East Coast via the Panama Canal
- Direct connection from Shanghai (CN) to Lazaro Cardenas (MX)

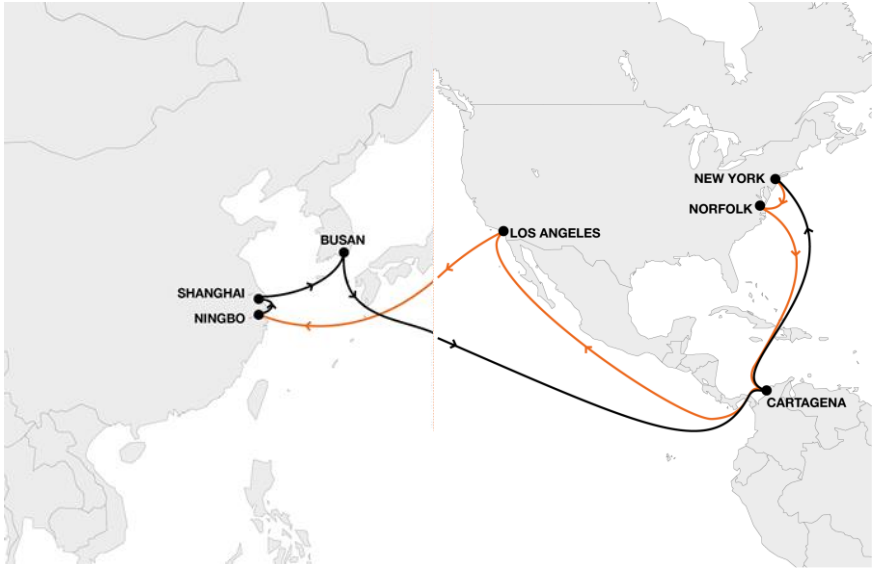
## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Korean and Japanese and via Haiphong (VN) for Southeast Asian cargo
- Cross-border rail network accesses to Dallas (US) via Lazaro Cardenas (MX)
- Comprehensive intermodal connections into the US Midwest

## Asia - US West Coast

# Service Profile US2

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service to connect Central China, South Korea and Japan to the US East Coast
- Direct connection from Los Angeles (US) to Ningbo (CN)

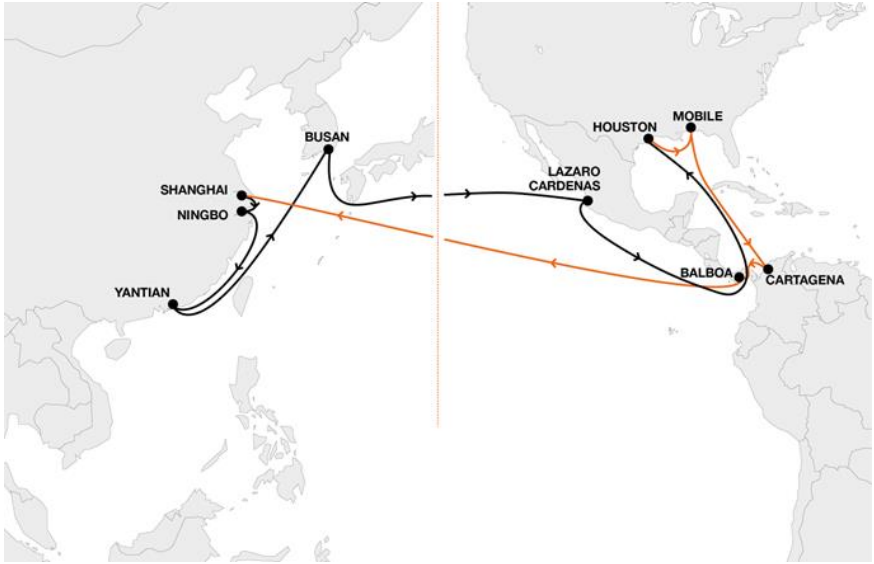
## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Japanese cargo
- Direct connection to Cartagena (CO) serves as a link to Latin American markets and Florida (US)
- Comprehensive intermodal connections into the US Midwest

## Asia - US Gulf Coast

# Service Profile US3

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service to connect Central China, South Korea and Japan to the US Gulf Coast
- Direct connection from Busan (KR) to Lazaro Cardenas (MX)

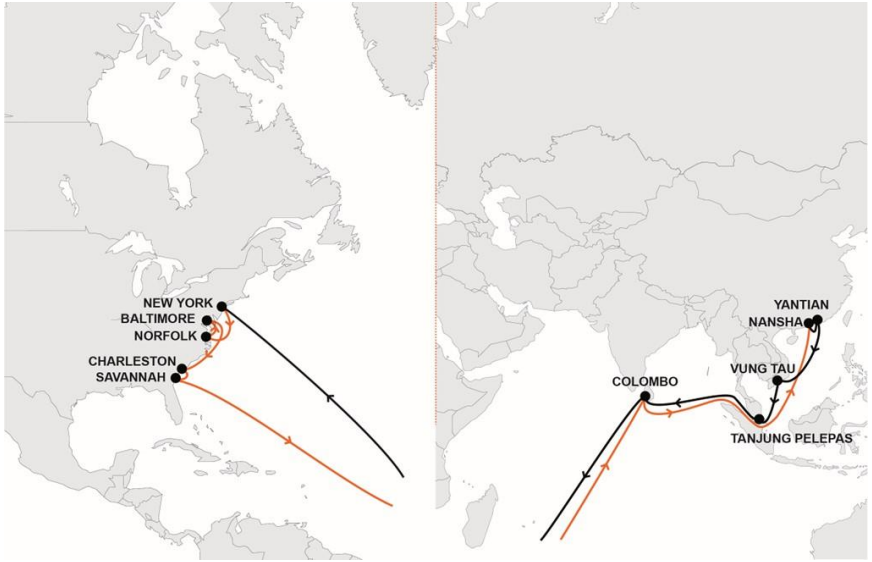
## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Japanese cargo
- Cross-border rail network accesses to Dallas (US) via Lazaro Cardenas (MX)
- Direct connection to Cartagena (CO) serves as a link to Latin American markets and Florida (US)

## Asia - US East Coast

# Service Profile US4

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service to connect the US East Coast with Southeast Asia and South China with a connection to the Indian subcontinent via Colombo (LK)
- Coverage of all US East coast ports

## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Korean and Japanese and via Tanjung Pelepas (MY) for Southeast Asian, South China and Bohai sea cargo
- Connection via Colombo (LK) into the Indian subcontinent
- Comprehensive intermodal connections into the US Midwest

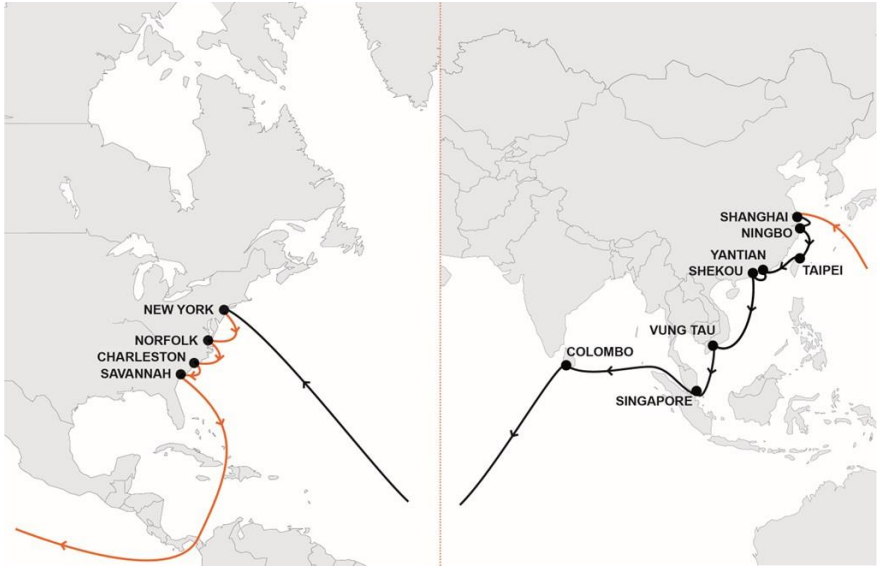


Hapag-Lloyd

## Asia - US East Coast

# Service Profile AA7

Hapag-Lloyd Service




## KEY SERVICE VALUE PROPOSITION

- More connections from East Asia and Southeast Asia
- Enhanced rotation with two additional ports: Shanghai and Colombo
- Calling APM terminal in New York/New Jersey with infrastructure connectivity, modern IT systems and largest Reefer capacity in the region
- On dock rail services

## IMPORTANT CONNECTIONS

- Shuttles via Shanghai (CN) for Korean and Japanese and via Singapore (SG) for Southeast Asian, South China and Bohai sea cargo
- Connection via Colombo (LK) into the Indian subcontinent
- Comprehensive intermodal connections into the US Midwest

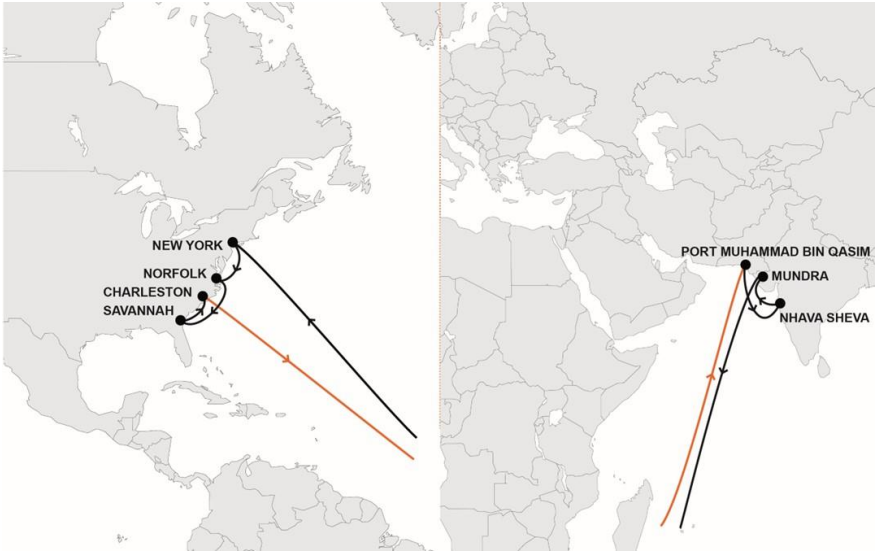


Hapag-Lloyd

## Indian Subcontinent - US East Coast

# Service Profile TPI

Hapag-Lloyd Service




## KEY SERVICE VALUE PROPOSITION

- TPI (Indamex) is THE premium service in North/Central India, Pakistan and US East Coast Market. With the TPI we offer outstanding service in ISC-US East coast market
- The TPI service has been augmented by the TPI extra loaders to help our customers to better connect to the US and put some relief on the continuous high demand.

## IMPORTANT CONNECTIONS

- Comprehensive intermodal connections into the US Midwest

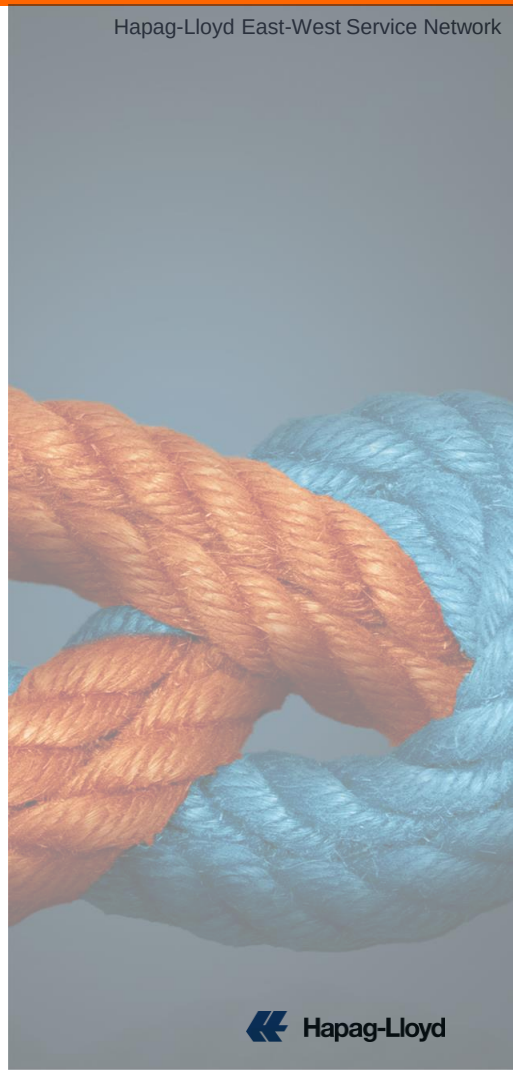
# Agenda


| | | |
|---|---|---|
| A. | Hapag-Lloyd East-West Service Network at a Glance | 2 |
| B. | Trade Overview Asia - Europe | 7 |
| C. | Trade Overview Atlantic | 28 |
| D. | Trade Overview Transpacific | 52 |
| **E.** | **Trade Overview Middle East** | **72** |
| F. | Overview Shuttle Network and Intra Regional Trades | 88 |

Middle East

# Highlights of our Middle East service

- Comprehensive Middle East product with unrivalled reliability
- Delivering robust, on-time and weekly service schedules to our customers
- Broad coverage of all key markets in Middle East, North and South Europe through a dedicated shuttle network, seamlessly connected in selected own / and or controlled hubs
- Multiple options with enhanced connectivity to key trades like Africa, Atlantic, Far East, Latin America and Transpacific



Middle East

# Our future Middle East service in numbers

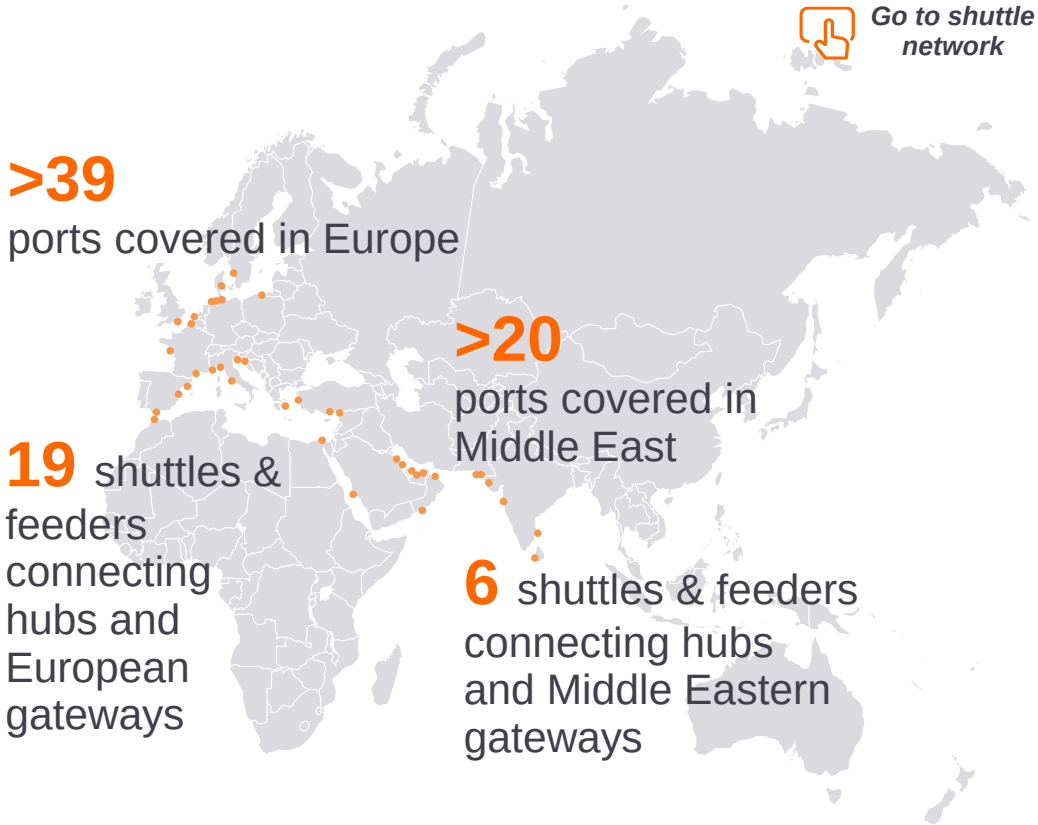
## KEY FACTS

**6**
# Services

**43**
# Vessels

**7**
Ø Calls per service

**10.4 TTEU**
Ø Vessel size






Note: Coverage is complemented by remaining Hapag-Lloyd network and feeders to further ports

Middle East

# Key features and improvements of our future Middle East service

## Transit times for selected port pairs (across Middle East Network)

As of 10th December 2024

*Discover our Schedule*

| FROM \ TO | Jebel Ali | Jeddah | Dammam | Hamad | Salalah | Nhava Sheva | Mundra | Chennai | Karachi | Colombo |
|---|---|---|---|---|---|---|---|---|---|---|
| Hamburg | 37 | 25 | 45 | 40 | 34 | 44 | 41 | 58[2] | 41 | 38 |
| Rotterdam | 40 | 33 | 48 | 43 | 37 | 47 | 44 | 43 | 44 | 37 |
| London Gateway | 32 | 21 | 40 | 35 | 29 | 39 | 36 | 40 | 36 | 34 |
| Genoa | 35 | 21 | 42 | 37 | 34 | 44 | 40 | 39 | 41 | 34 |
| Izmit | 51 | 18 | 58 | 53 | 47 | 60 | 56 | 47 | 54 | 41 |

| FROM \ TO | Hamburg | Rotterdam | Antwerp | London Gateway | Valencia | Fos-sur-Mer | Genoa | Istanbul | Mersin | Izmit |
|---|---|---|---|---|---|---|---|---|---|---|
| Nhava Sheva | 37 | 33 | 40 | 41 | 30 | 46 | 38 | 45 | 43 | 43 |
| Mundra | 41 | 37 | 44 | 45 | 34 | 50 | 42 | 49 | 47 | 47 |
| Chennai | 59 | 34 | 46 | 37 | 37 | 39 | 63 | 56 | 50 | 20 |
| Jubail | 42 | 38 | 56 | 46 | 48 | 53 | 45 | 63 | 61 | 50 |
| Jeddah | 20 | 20 | 17 | 28 | 12 | 28 | 23 | 17 | 8 | 11 |

**> 90%**
Schedule reliability

**Disclaimer:** The transit times are subject to change based on our final schedules and routings. We will publish final schedules, routings and transit times before our official start of booking in December



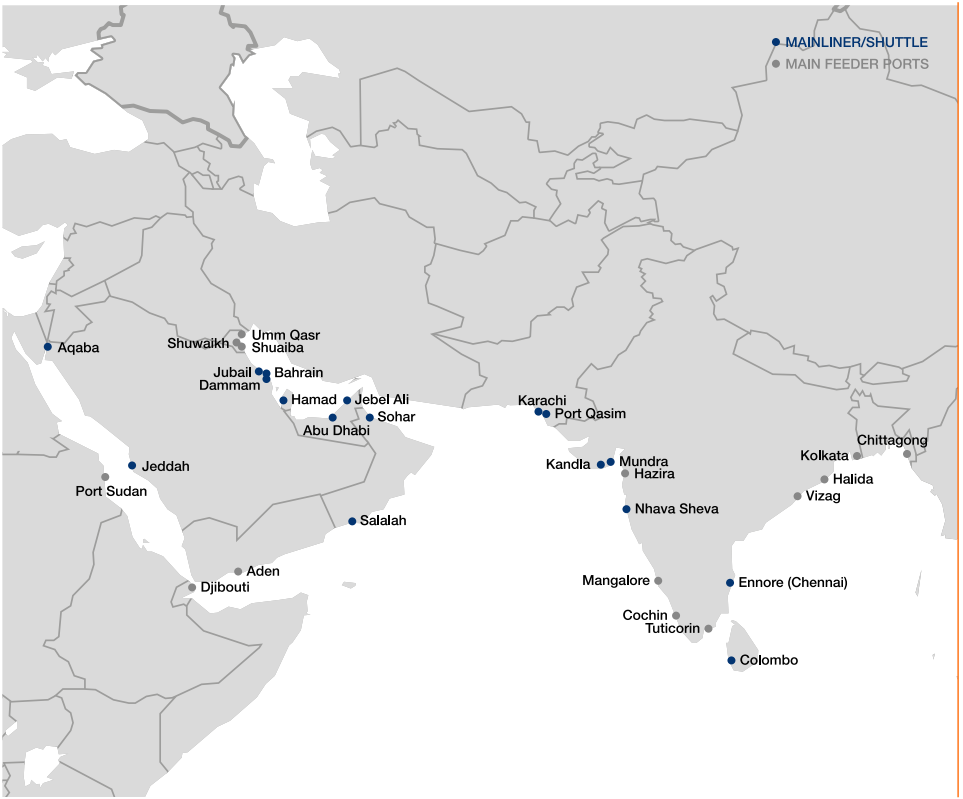
1) Based on top 100 port pairs for which both data points (Gemini Cooperation proforma and today's actuals) are available. Today's actuals based on varying number of voyages and calculated as median. Considering +/- 1 day as same

2) From Bremerhaven 3) To Bremerhaven

Hapag-Lloyd

## Middle East

# Port coverage on our Middle East – North Europe services









Hapag-Lloyd

## Middle East

# Our Middle East to North Europe services at a glance

Mainliner & Shuttle Services

Middle East — North Europe

### Selected Feeder Connections

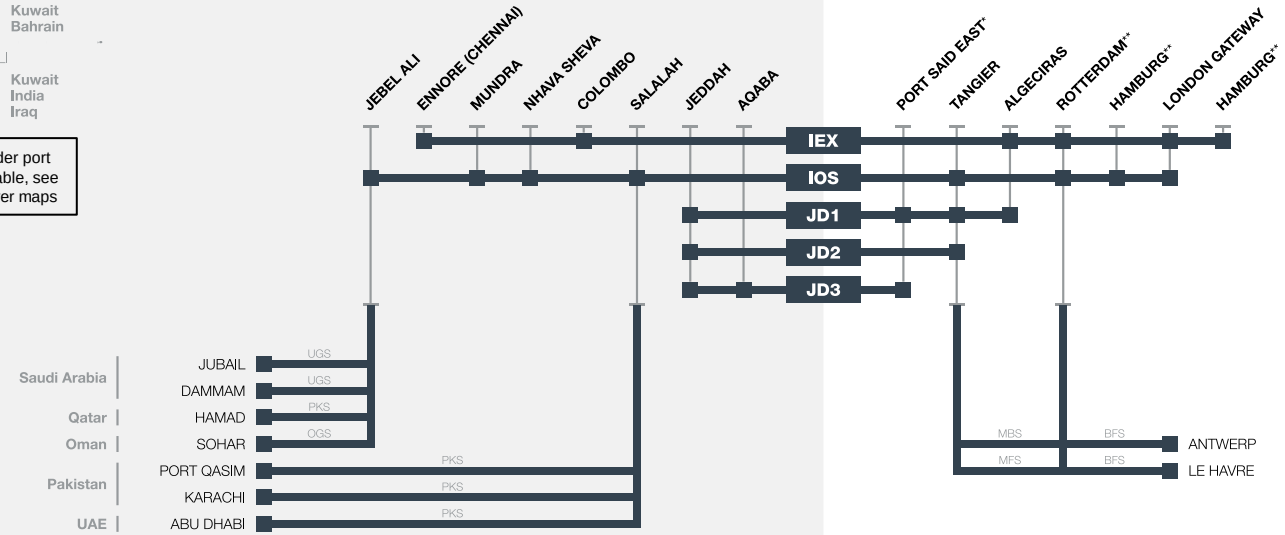
**KWF** from JEBEL ALI

| | |
|---|---|
| SHUWAIKH | Kuwait |
| BAHRAIN | Bahrain |

**IG1** from JEBEL ALI

| | |
|---|---|
| SHUAIBA | Kuwait |
| KANDLA | India |
| UMM QASR | Iraq |

Additional feeder port coverage available, see geographic cover maps




### Selected Feeder Connections

**BAX** from WILHELMSHAVEN & HAMBURG

| | |
|---|---|
| HELSINKI | Finland |
| RAUMA | |
| TALLIN/MUUGA | Estonia |

**PEX** from HAMBURG

| | |
|---|---|
| KLAIPEDA | Lithuania |
| GDYNIA | Poland |

All displayed Services are part of the Gemini Cooperation

* Certain Port Said East EB Calls will be shifted to Damietta during 2025

** Transpacific & Latin America connected via NC



Hapag-Lloyd

## Middle East

# Our North Europe to Middle East services at a glance

Mainliner & Shuttle Services

**North Europe** **Middle East**

### Selected Feeder Connections

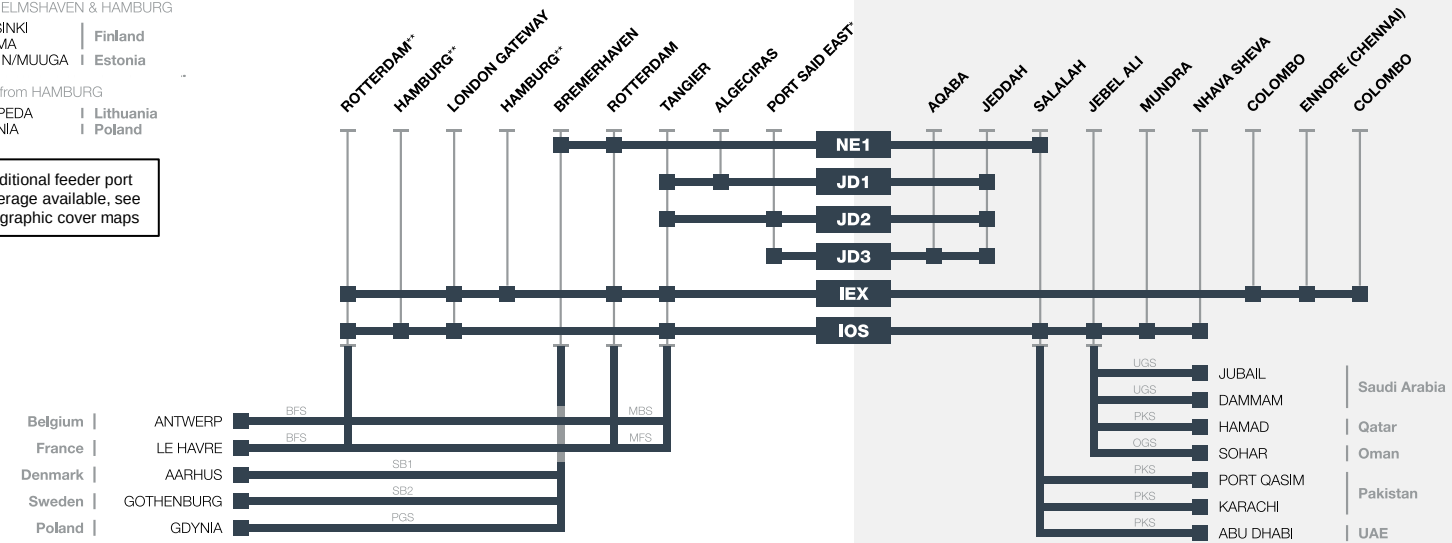
**BAX** from WILHELMSHAVEN & HAMBURG

| | |
|---|---|
| HELSINKI | Finland |
| RAUMA | |
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Additional feeder port coverage available, see geographic cover maps




### Selected Feeder Connections

**KWF** from JEBEL ALI

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| KANDLA | India |
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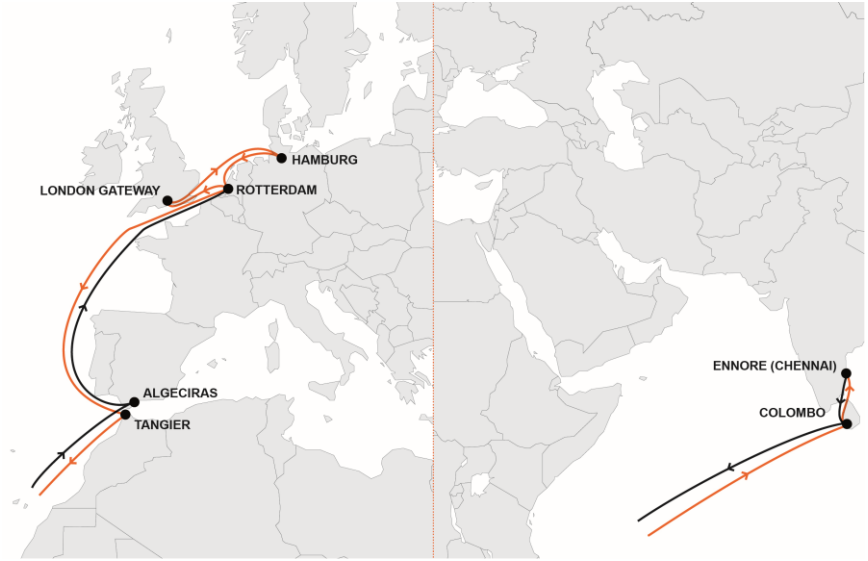


Hapag-Lloyd

## Middle East - North Europe

# Service Profile IEX

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service for connections from the Indian Subcontinent to North Europe via the Cape of Good Hope
- Connection especially relevant for sensitive and high value cargo of those markets, e.g. reefer, OOG and break-bulk

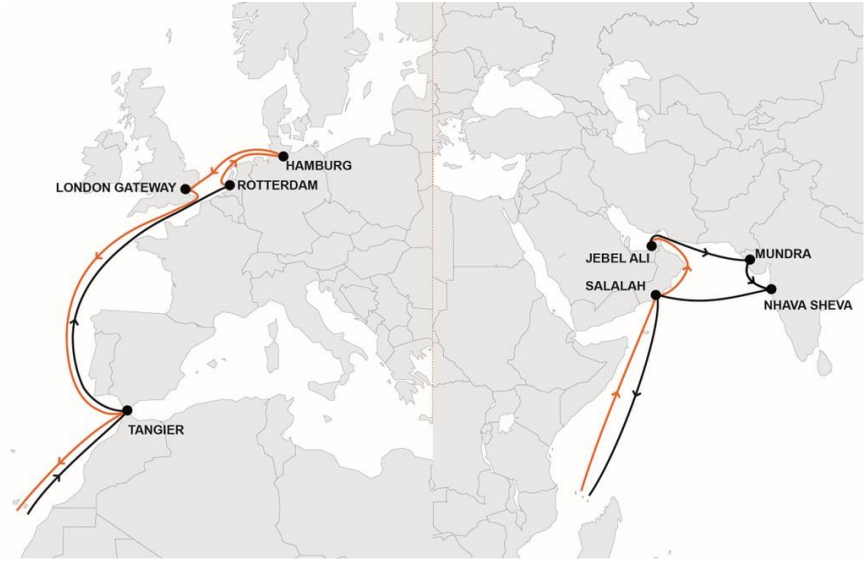
## IMPORTANT CONNECTIONS

- Shuttles via Bremerhaven (DE) to connect Scandinavia and via Rotterdam (NL) to connect Antwerp (BE), and Le Havre (FR)
- Shuttles via Tangier (MA) and Algeciras (ES) to connect the Mediterranean
- Connecting into the Indian Subcontinent via Colombo (LK)

## Middle East - Mediterranean

# Service Profile IOS

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service between North Europe, the Indian Subcontinent, Red Sea and Arabian Gulf
- Serving the markets of Africa, US East Coast and Latin America through a direct connection to Tangier (MA)
- Additional coverage of Jebel Ali (AE), Salalah (OM), Mundra (IN) and Nhava Sheva (IN) next to IMX

## IMPORTANT CONNECTIONS

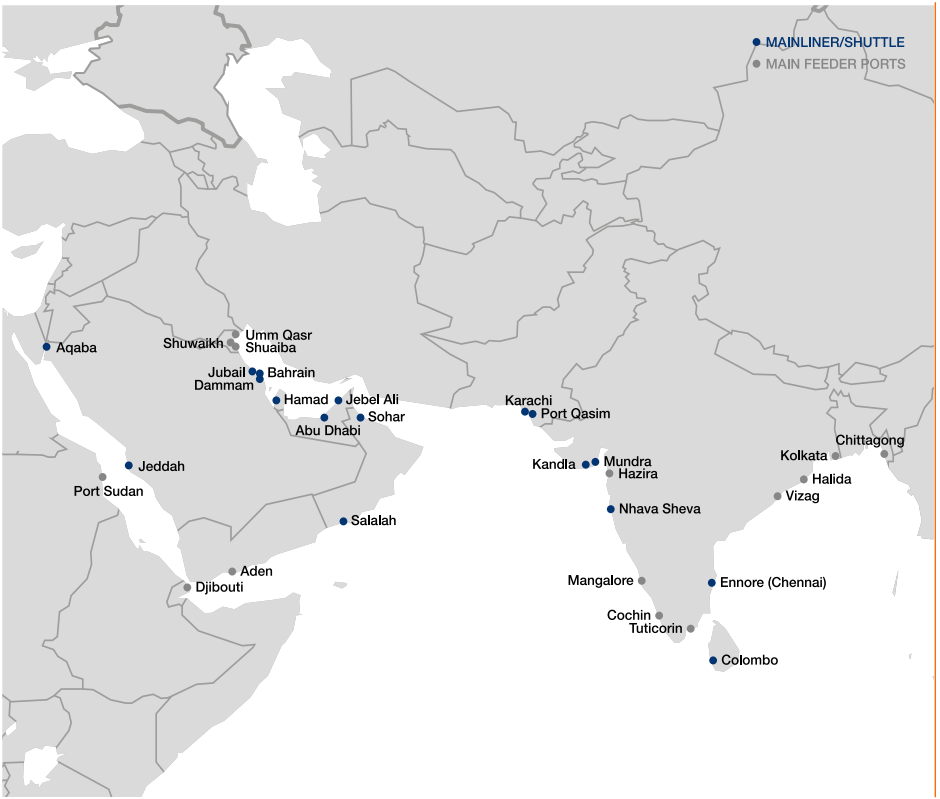
- Shuttles via Rotterdam (NL) connect to Antwerp (BE) and Le Havre (FR)
- Shuttles via Salalah (OM) and Jebel Ali (UA) connect to the Persian Gulf and Pakistan



Hapag-Lloyd

## Middle East

# Port coverage on our Middle East – South Europe services





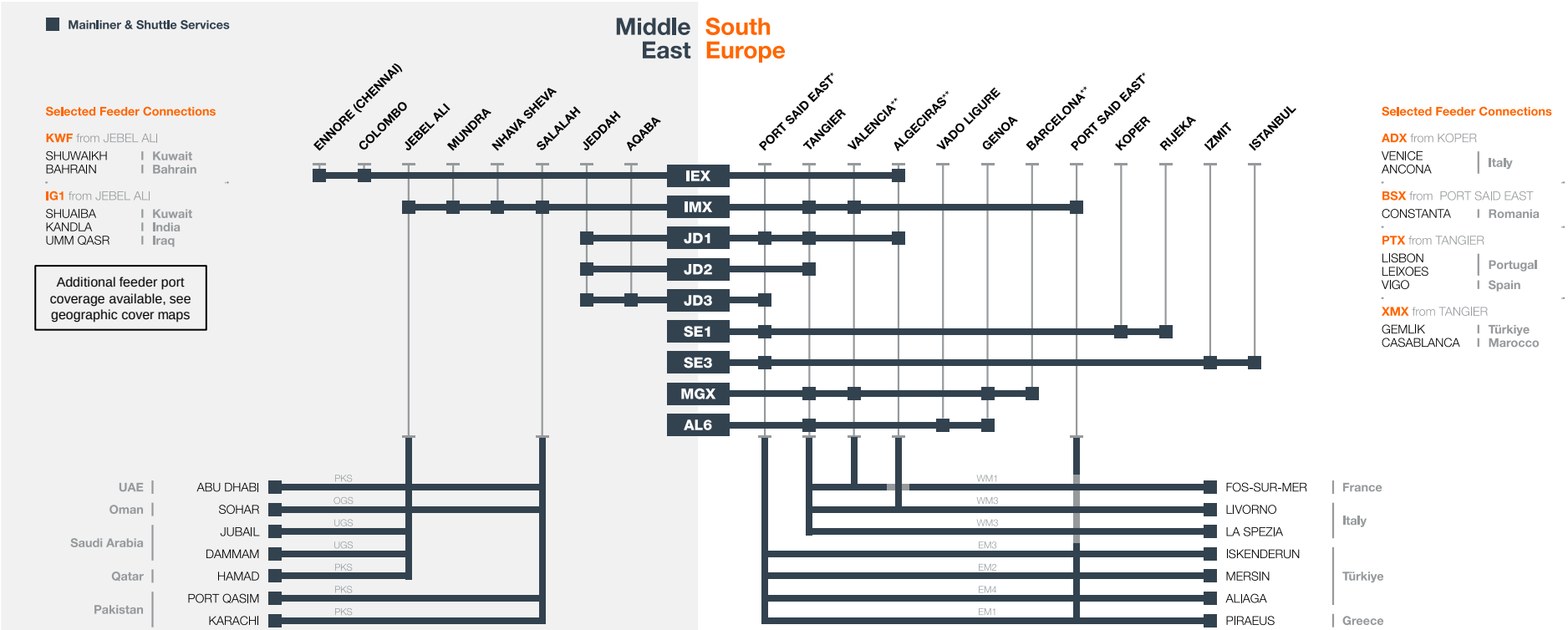




Hapag-Lloyd

## Middle East

# Our Middle East to South Europe services at a glance



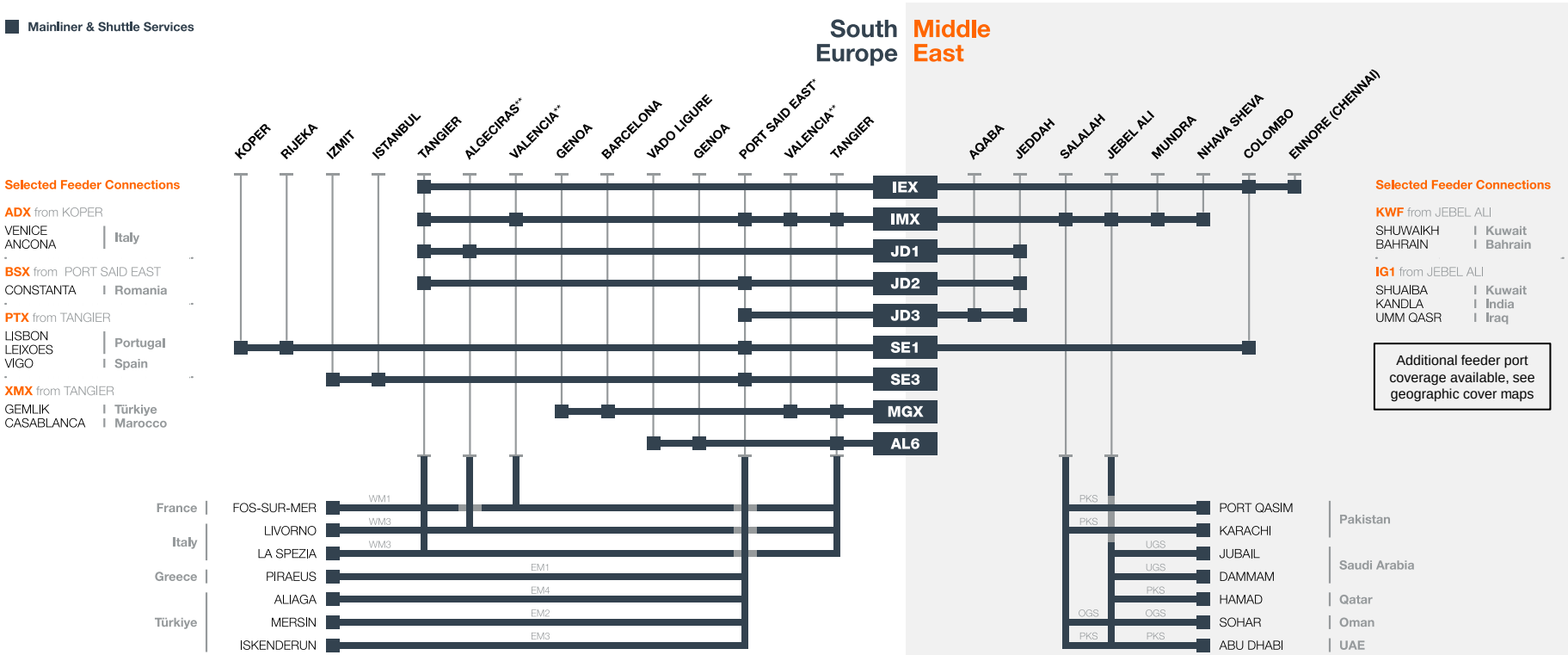

All displayed Services are part of the Gemini Cooperation
* Certain Port Said East EB Calls will be shifted to Damietta during 2025
** Transpacific & Latin America connected via West MED



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## Middle East

# Our South Europe to Middle East services at a glance




All displayed Services are part of the Gemini Cooperation
* Certain Port Said East EB Calls will be shifted to Damietta during 2025
** Transpacific & Latin America connected via West MED

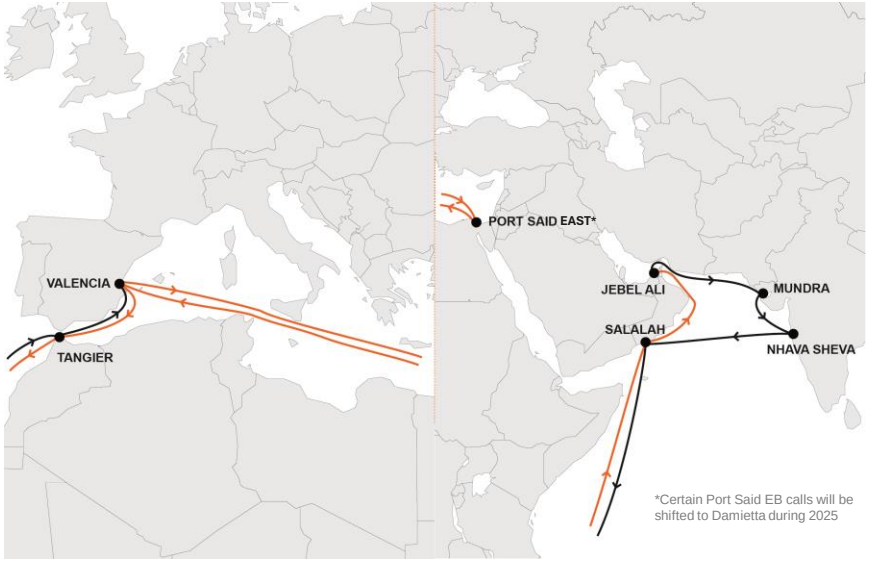


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## Middle East - Mediterranean

# Service Profile IMX

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service for connections from the West Mediterranean to the Middle East and West India via the Cope of Good Hope
- Connection especially relevant for sensitive and high value cargo, e.g. reefer, OOG and break-bulk cargo
- Additional coverage of Jebel Ali (AE), Salalah (OM), Mundra (IN) and Nhava Sheva (IN) next to IOS

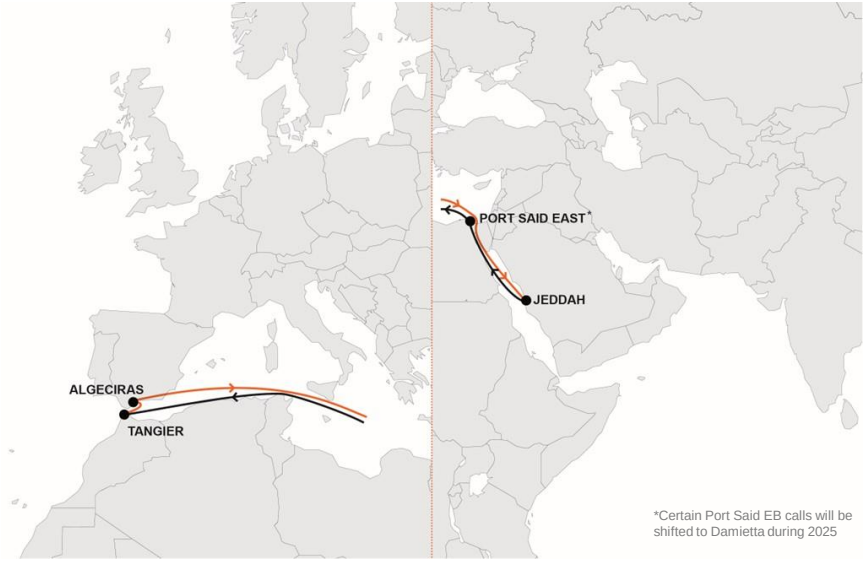
## IMPORTANT CONNECTIONS

- Connections via Tangier (MA), Valencia (ES) and Port Said (EG) to connect the remaining Mediterranean
- Shuttles via Salalah (OM) and Jebel Ali (UA) connect the Persian Gulf and Pakistan

## Middle East - Mediterranean

# Service Profile JD1

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key service connecting North Europe, North America, Latin America and Africa via West Med Hubs Algeciras (ES) and Tangier (MA) with the Red Sea through Jeddah (SA)

## IMPORTANT CONNECTIONS

- Red Sea into West Med and East Med can be connected with shuttles via Algeciras (ES) and Port Said (EG)

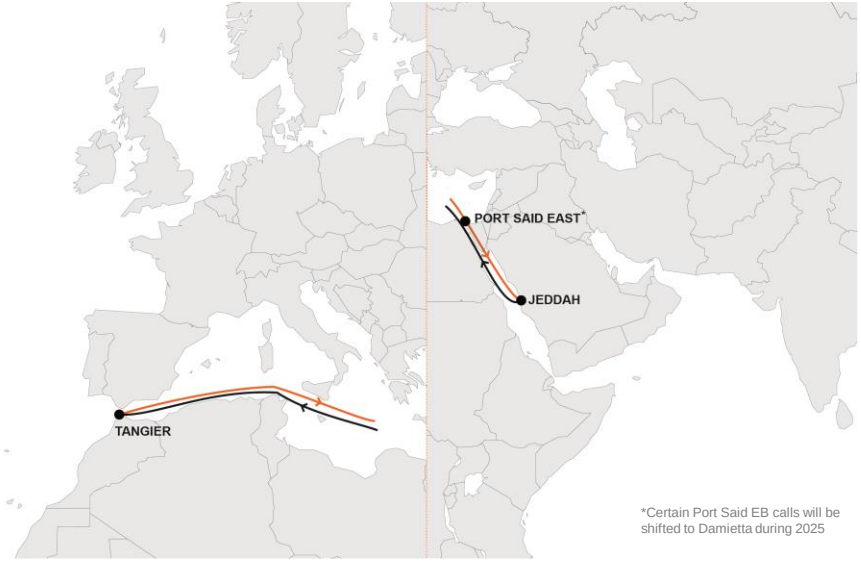


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## Middle East - Mediterranean

# Service Profile JD2

Gemini Cooperation Service




*Certain Port Said EB calls will be shifted to Damietta during 2025

## KEY SERVICE VALUE PROPOSITION

- Key service connecting North Europe via Tangier (MA) with the Red Sea

## IMPORTANT CONNECTIONS

- Port Said (EG) enables fast connections into East Med
- Fast connections for Reefer Business into Red Sea



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## Middle East - Mediterranean

# Service Profile JD3

Gemini Cooperation Service




## KEY SERVICE VALUE PROPOSITION

- Key Service connecting the Red Sea via East Med Hub Port Said East

## IMPORTANT CONNECTIONS

- Direct Aqaba (JO) call to connect the entire HL network via Suez
- Fast connection for Reefer Business into Red Sea



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# Agenda

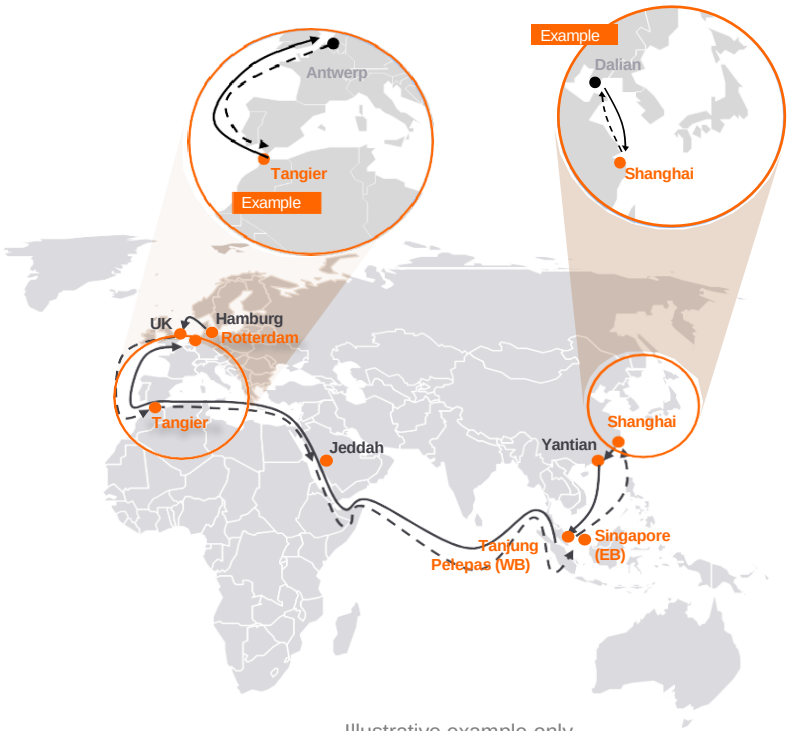

| | | |
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| **F.** | **Overview Shuttle Network and Intra Regional Trades** | **88** |

# The joint network uses a hub and spoke model to make it much more reliable and resilient, with fast connectivity

## NETWORK PRINCIPLES

- **Setup** with **2-3 main port calls** per region including strategic hubs enable shorter round voyage times and better reliability
- **All hub terminals are carefully selected for top quality and reliability plus mostly owned and/or controlled** by Hapag-Lloyd or Maersk
- Hub & Spoke with multiple shuttles provide **wide coverage** and **fast connections**
- **Synchronized** connections from **mainliners to mainliners** and **to shuttles** significantly reduce dwell times

This network is much more **reliable** and **interconnected** than traditional setups, increasing **resilience** against external effects. We will reach this through a combination of streamlined port calls, controlled hubs and dedicated shuttle services.




Illustrative example only



Port (via Mainliner) Port (via Shuttle) Head-haul Back-haul

Hapag-Lloyd

# Our dedicated shuttles complement our network with fast and reliable connections within the regions and serve Intra Regional Trades

## HIGHLIGHTS

- **Extensive shuttle network** covering Europe, Asia, Middle East and North America
- **Shuttles** are dedicated to **serve** the **Gemini Cooperation partners**
- **Shuttles** are **deployed by the Gemini Cooperation partners**
- Shuttle network offers **competitive solutions** for **Intra Regional Trade** cargo
- **Shuttles will connect to selected other Hapag-Lloyd services** that are not part of the Gemini Cooperation





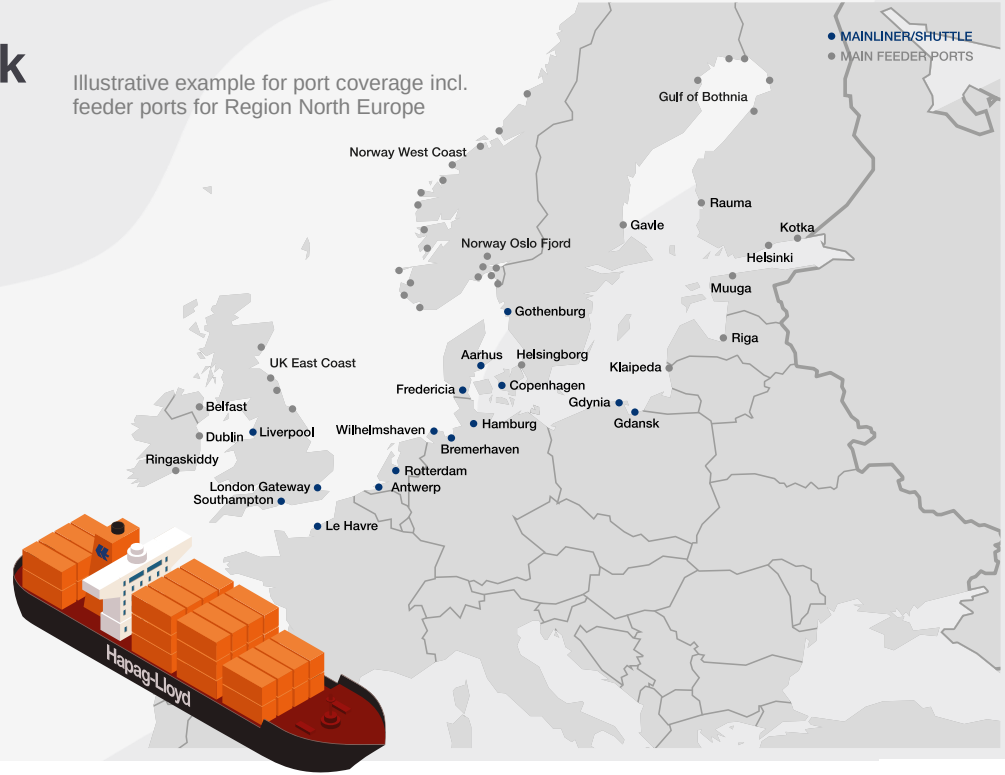

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# Our feeder network will enhance our broad connectivity in specific markets

## Complementing Feeder Network

- Smaller sized vessels operated by either Hapag-Lloyd or strategic suppliers
- Extension of our existing hub and shuttle port coverage ensuring seamless connectivity in specific markets
- Next to our mainliner and shuttle network, an integral part to support our customers cargo planning globally
- Supporting the optimization of routes and vessel deployments to contribute further to our reliability goals

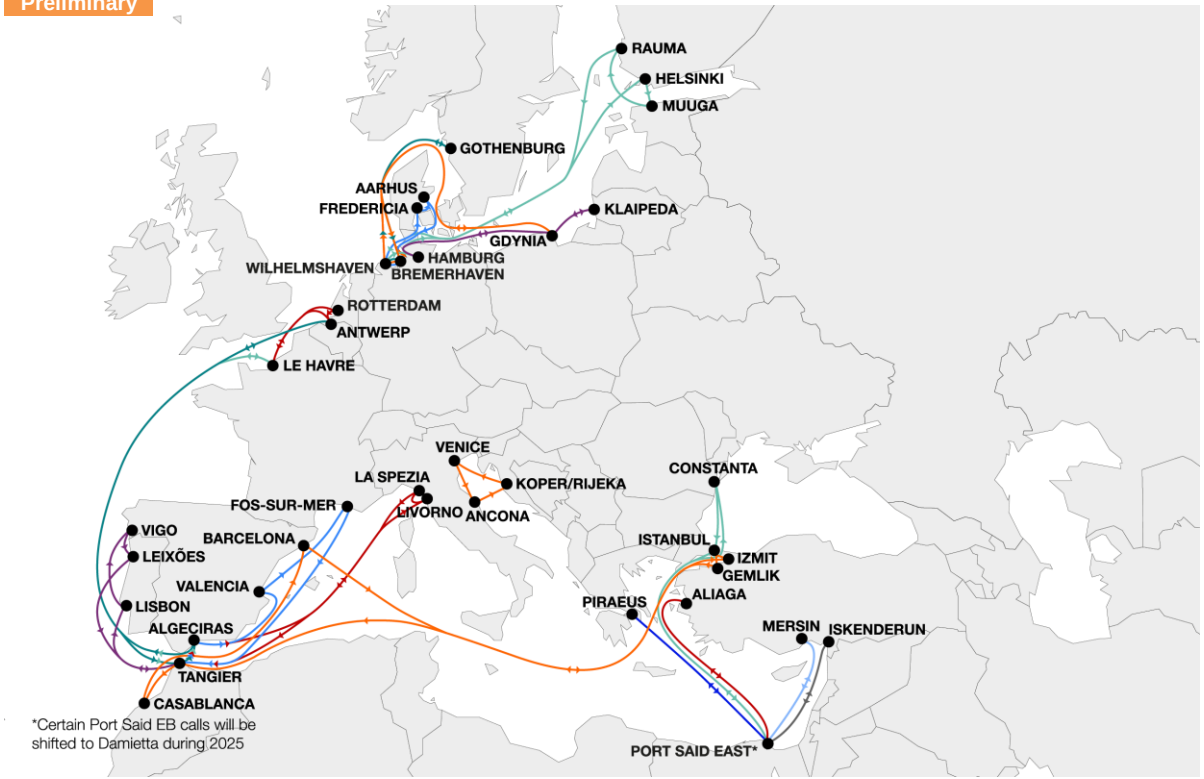
Illustrative example for port coverage incl. feeder ports for Region North Europe




 Note: HL Feeder network complementary to Gemini Cooperation scope

# Europe Shuttle & Feeder Services

Preliminary




## KEY FACTS

**19** shuttles & feeders

**39** ports

**35** vessels

**2.8 TTEU** Ø vessel size

**4** calls per system (Ø)



Hapag-Lloyd

# Europe Shuttle & Feeder Services (1/3)

Preliminary





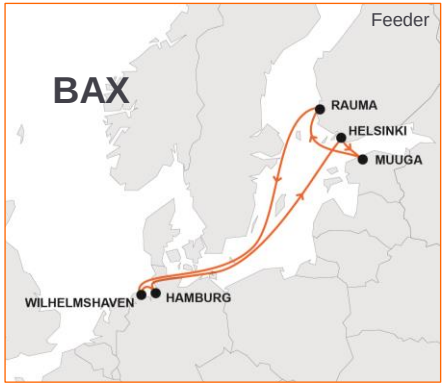


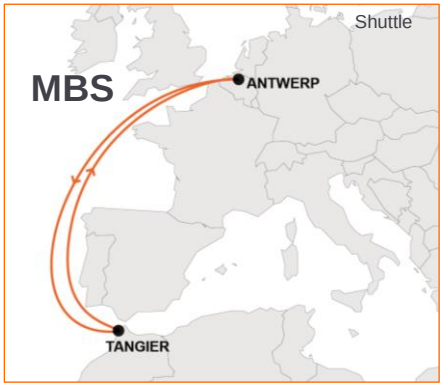


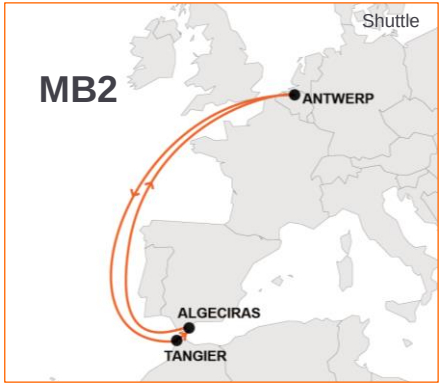






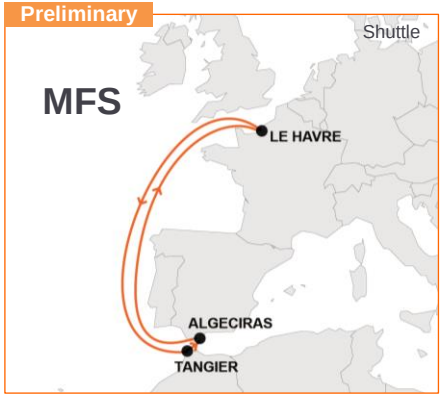






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# Europe Shuttle & Feeder Services (2/3)

Preliminary





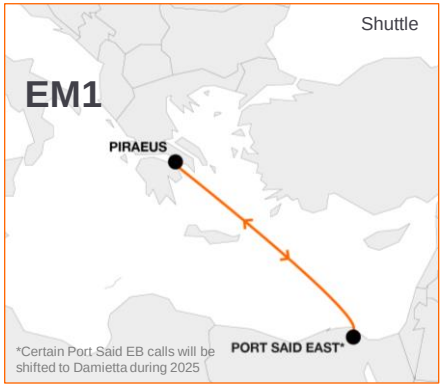


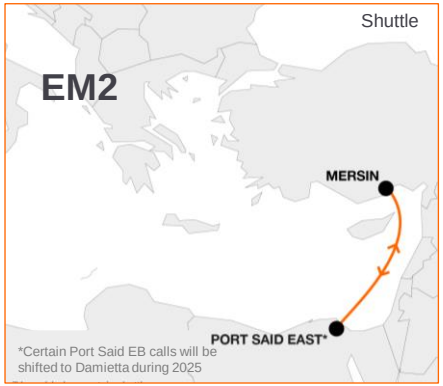










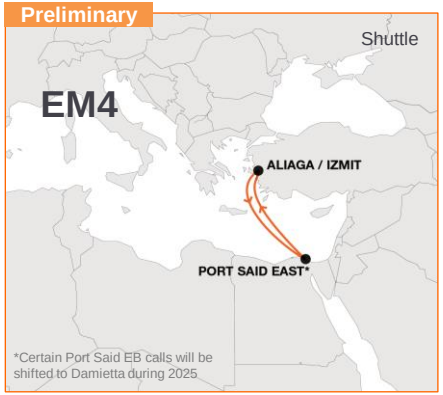




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# Europe Shuttle & Feeder Services (3/3)

Preliminary







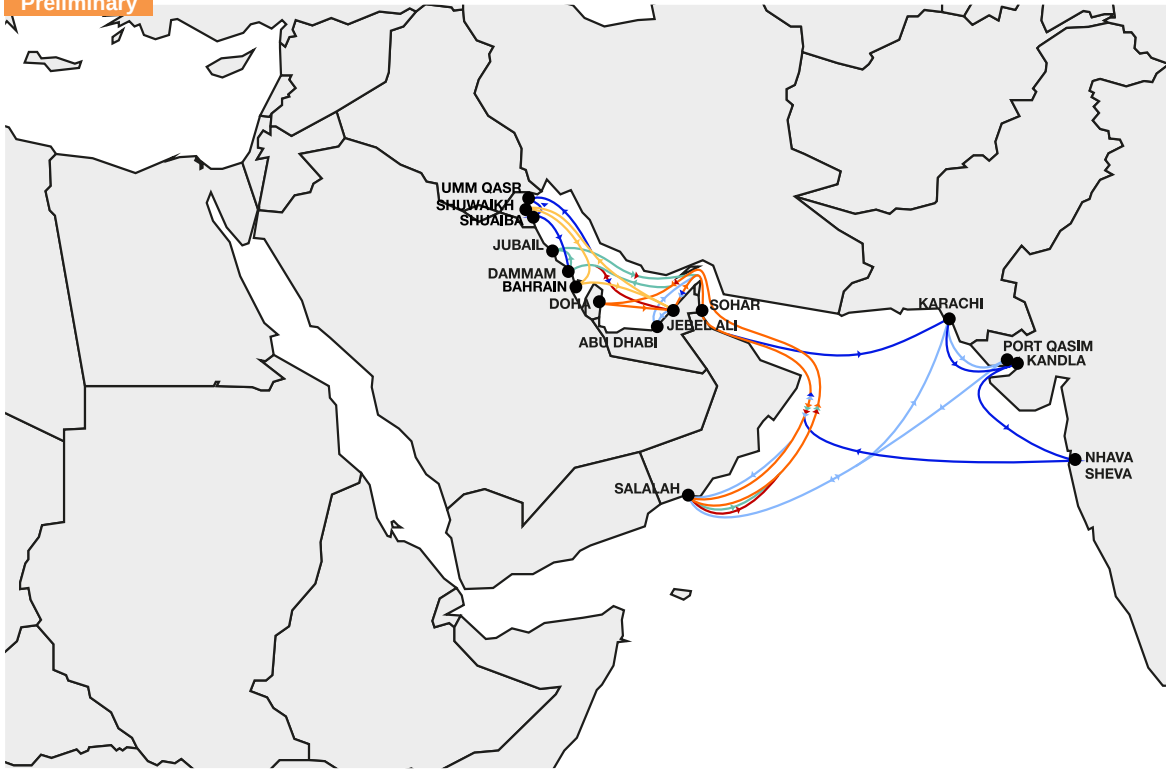





Hapag-Lloyd

# Middle East Shuttle & Feeder Services

Preliminary




## KEY FACTS

**6** shuttles & feeders

**15** ports

**14** vessels

**3.9 TTEU** Ø vessel size

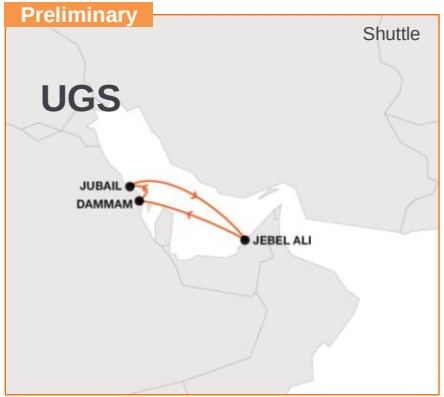
**5** calls per system (Ø)

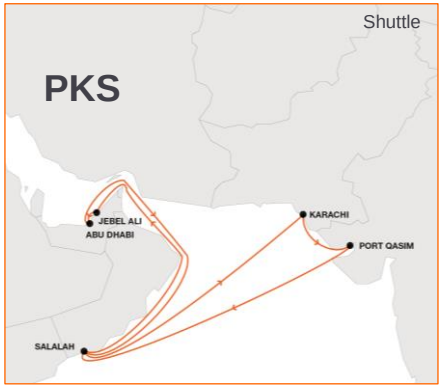


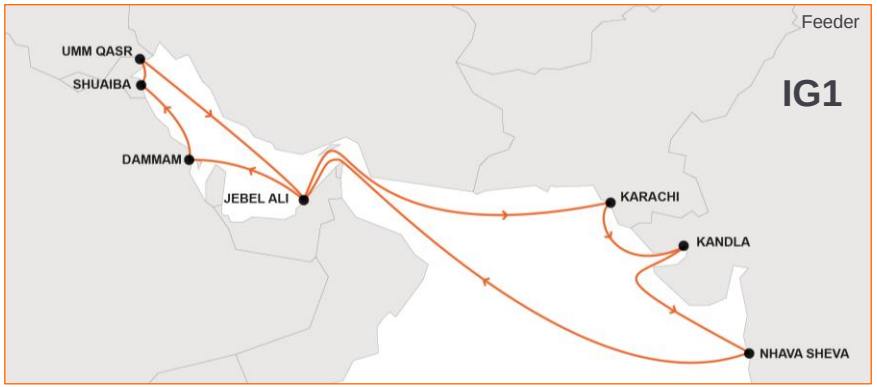
Hapag-Lloyd

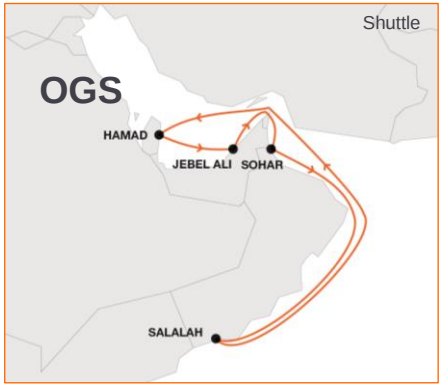
# Middle East Shuttle & Feeder Services

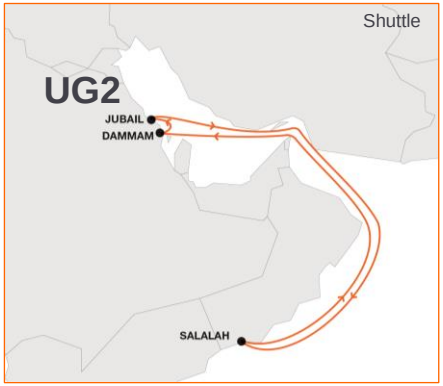
Preliminary





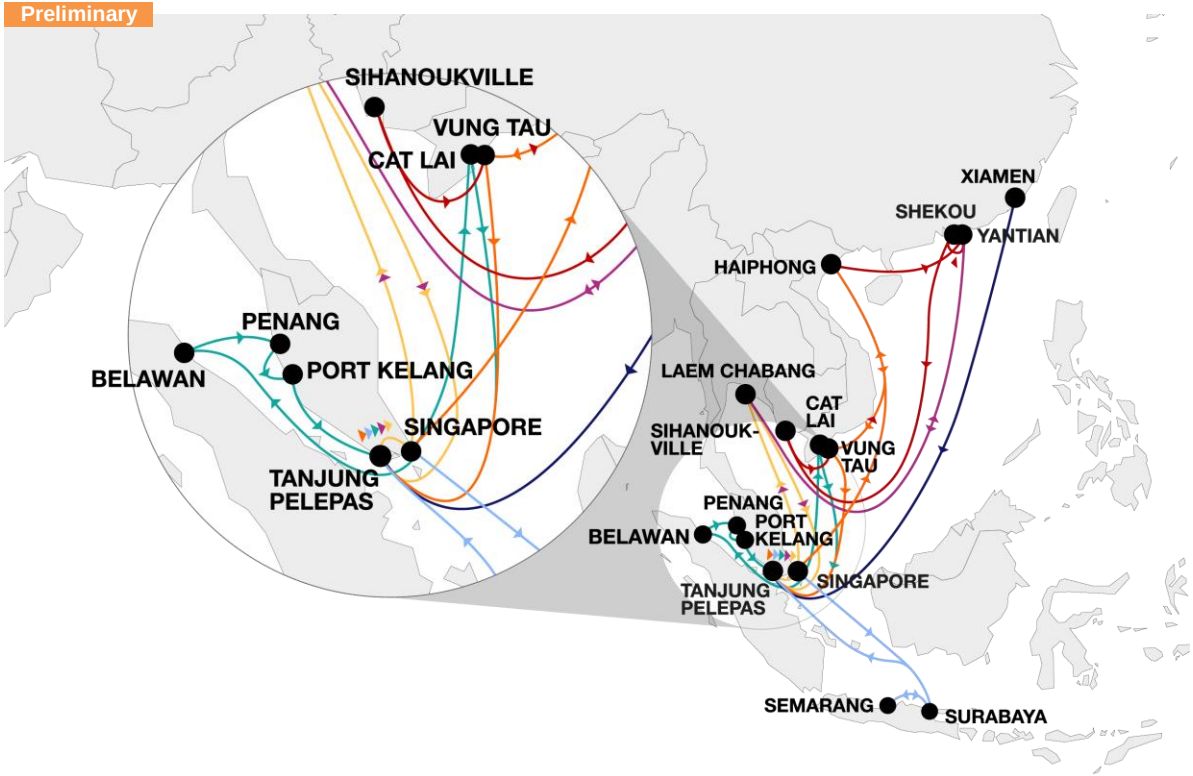




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# Asia Shuttle Services (1/2)

Preliminary




## KEY FACTS

**17** shuttles & feeders

**30** ports

**41** vessels

**4.4 TTEU** Ø vessel size

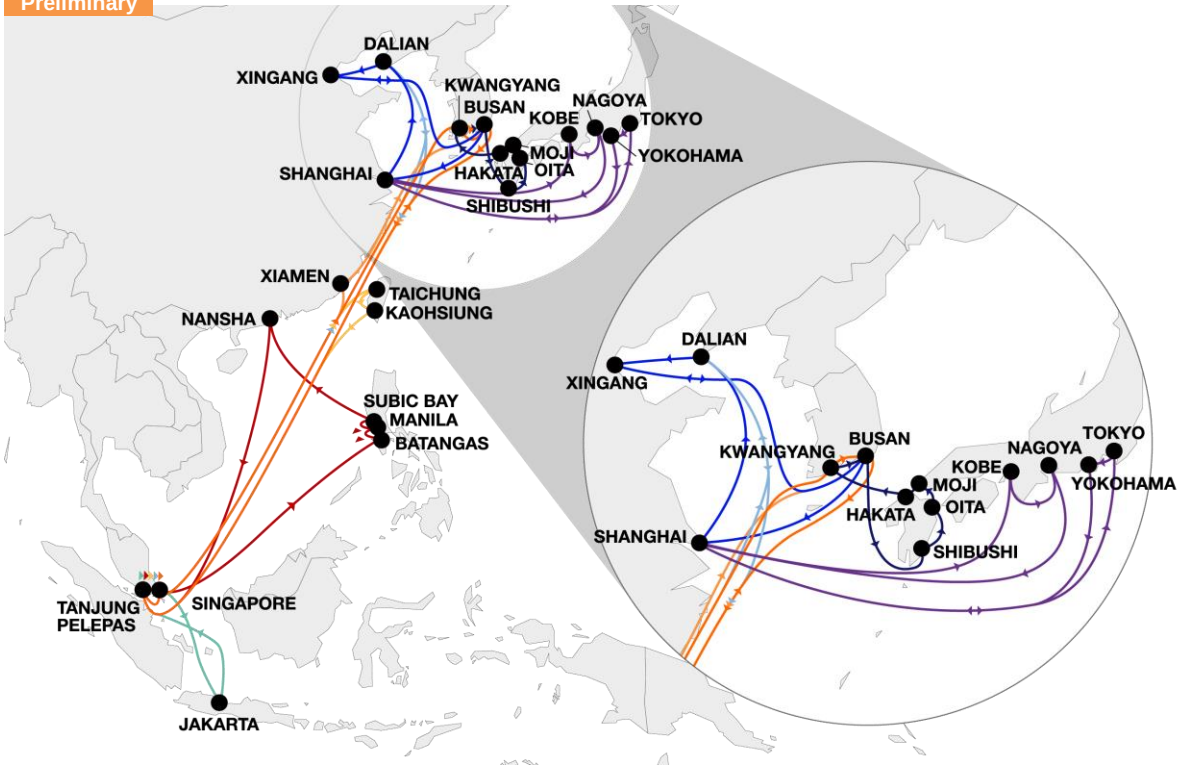
**5** calls per system (Ø)



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# Asia Shuttle Services (2/2)

Preliminary




## KEY FACTS

**17** shuttles & feeders

**30** ports

**41** vessels

**4.4 TTEU** Ø vessel size

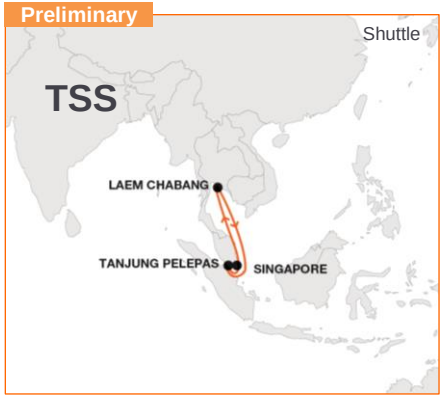
**5** calls per system (Ø)



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# Asia Shuttle & Feeder Services (1/3)

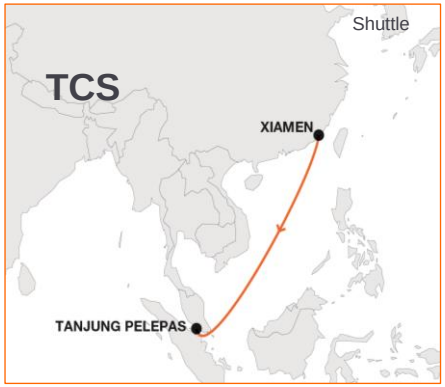
Preliminary

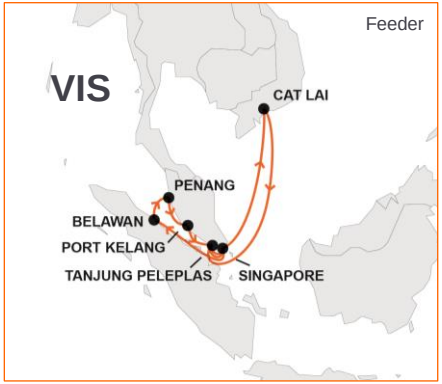
















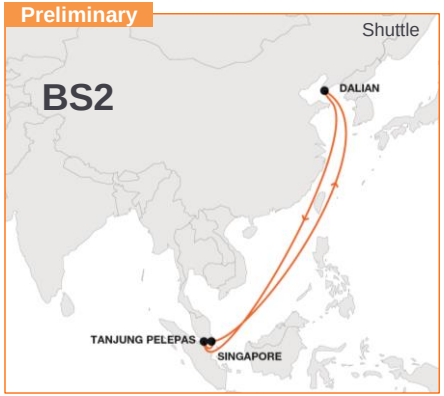




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# Asia Shuttle & Feeder Services (2/3)

Preliminary





















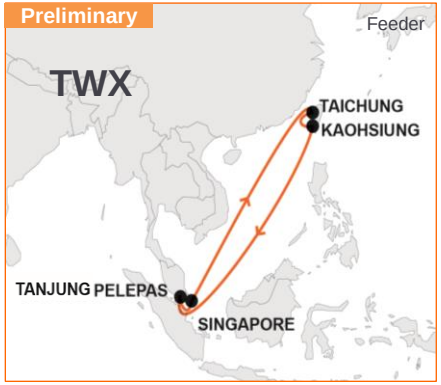






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# Asia Shuttle & Feeder Services (3/3)






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# North America Shuttle

Preliminary




## KEY FACTS

**1** shuttle

**3** ports

**2** vessels

**2.5 TTEU** Ø vessel size

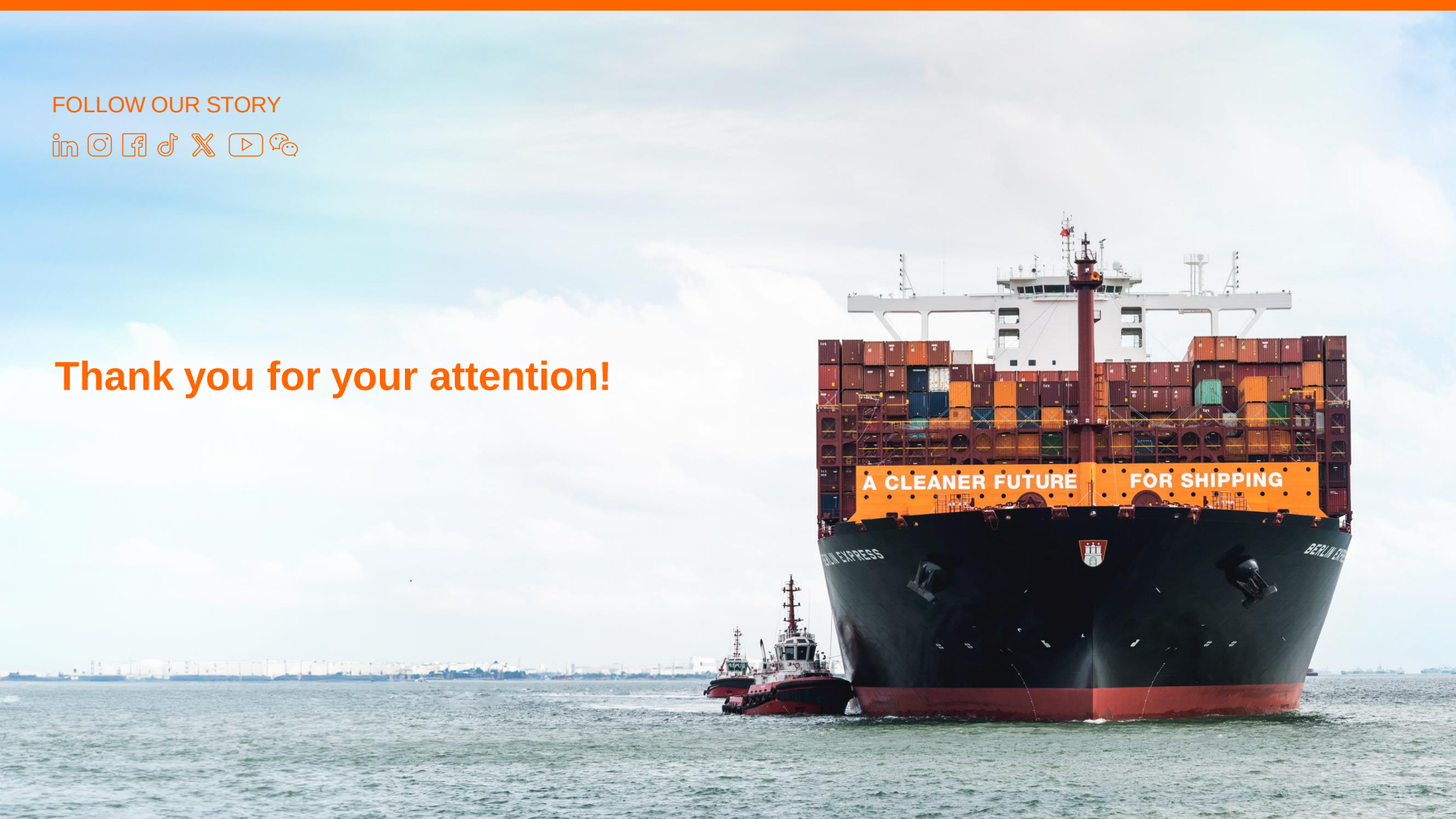
**3** calls per system (Ø)



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# Thank you for your attention!



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